COMMITTEE ON JOINT SCHOOL BUILDINGS

September 15, 2026 at 5:00 PM
Aldermanic Chambers, City Hall (3rd Floor)

Members: Aldermen Bonilla, Fajardo, Thomas
School Committee Members O'Connell, Turner, Hamer

AGENDA

The Chairman calls the meeting to order.

The Clerk calls the roll.

1. Presentation from LeftField regarding the School District Priority One Project to date.

2. Monthly status and financial report submitted by LeftField for the period ending August 2026.
If the Committee so desires, a motion is in order to accept the report and submit it to the Board of Mayor and Aldermen and Board of School Committee for informational purposes.

If there is no further business, a motion is in order to adjourn.

LeftField

THE RIGHT CHOICE IN PROJECT MANAGEMENT

JSBC Meeting

August 11, 2026

TONIGHTS AGENDA

01 PROGRESS SUMMARY

02 LAST 30 and NEXT 30

03 BUDGET & INVOICING

04 SCHEDULE

05 On-Site Construction Activity Look Ahead

06 Q&A

PROGRESS UPDATE

Priority 1 Projects | Update Summary

Priority One Projects	Project Phase					
	Programming	Design	CM Procured	Bidding	Construction	Closeout
Modulars	100%	100%	100%	100%	100%	100%
Beech	100%	100%	100%	95%	5%	0%
McLaughlin	100%	100%	100%	100%	99%	5%
Hillside	100%	100%	100%	100%	80%	0%
Parkside	97%	100%	100%	100%	33%	0%
Southside	97%	100%	100%	100%	33%	0%

PROJECT PROGRESS

Ongoing Activities and/ or Completed Activities within the last 30 days

- Continue weekly OAC Meetings for all Projects
- Group 1 Hillside Renovation Phase 1 Turnover
- Group 1 McLaughlin Full School Turnover
- Resume Group 1 Site work
- FF&E and Technology Installation
- Summer Work Schedules and Move Ready Planning / Mover Procurement
- G2 Schedule refinement
- Continue G2 procurement
- Group 2 Renovation work – Phase 1 Turn over
- Group 2 Addition Envelope Construction
- Beech continued procurement
- Beech NHDES soil management continuation
- Beech Site Improvements continued
- Continued logistics development for all projects
- Continue Coordination Meetings
- Continue Cost Management
- Continue Schedule Refinement at all projects
- Continued communication with all stakeholders

30-Day Look-Ahead

- Continue weekly OAC Meetings for all Projects
- Group 1 Punchlist
- Group 1 Full Occupancy for McLaughlin Middle School and Hillside Middle School
- FF&E and Technology Refinement
- Hillside continue addition construction
- Group 2 Addition construction continues
- Continue G2 procurement
- Group 2 Rough-in and Site Work
- Group 2 Envelope Construction
- Beech Schedule Refinement
- Beech continued procurement
- Beech Soil management coordination
- Beech Site Improvements
- Continued logistics development for all projects
- Continue Coordination Meetings
- Continue Cost Management
- Continue Schedule Refinement at all projects
- Continued communication with all stakeholders

BUDGET STATUS

Manchester Priority One Projects - Overall Budget Summary

Manchester School District - Priority One Projects

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

Code	Description	Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
	MODULAR PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$253,077	$57,810	$310,887	$310,887	$310,887	$0	$0	$0	$310,887	$0
0200 0000	ARCHITECTURE & ENGINEERING	$1,690,143	($49,955)	$1,640,188	$1,640,188	$1,640,143	$45	$0	$0	$1,640,188	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$5,560,000	($126,296)	$5,433,704	$5,433,703	$5,433,704	($1)	$1	$1	$5,433,704	($0)
0600 0000	MISCELLANEOUS PROJECT COSTS	$17,170,000	$733,263	$17,903,263	$17,186,264	$16,976,306	$209,958	$716,999	$716,999	$17,903,263	$0
0700 0000	FURNISHINGS & EQUIPMENT	$604,000	($381,839)	$222,161	$222,160	$222,160	$0	$1	$1	$222,161	$0
0800 0000	OWNER'S CONTINGENCY	$965,270	($965,270)	($0)	$0	$0	$0	($0)	($0)	($0)	$0
	MODULAR PROJECT TOTALS	$26,242,490	($732,287)	$25,510,203	$24,793,202	$24,583,200	$210,002	$717,001	$717,001	$25,510,203	($0)
	BEECH STREET ELEMENTARY SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$2,057,129	$35,000	$2,092,129	$1,931,071	$480,607	$1,450,464	$161,058	$161,058	$2,092,129	$0
0200 0000	ARCHITECTURE & ENGINEERING	$5,095,000	$596,684	$5,691,684	$5,453,684	$4,059,948	$1,393,735	$238,000	$453,830	$5,907,514	$215,830
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$58,196,935	$8,347,809	$66,544,744	$63,949,885	$6,720,921	$57,228,964	$2,594,859	$2,294,859	$66,244,744	($300,000)
0600 0000	MISCELLANEOUS PROJECT COSTS	$450,000	$2,253,400	$2,703,400	$541,083	$12,021	$529,062	$2,162,317	$2,162,317	$2,703,400	$0
0700 0000	FURNISHINGS & EQUIPMENT	$2,348,800	($188,200)	$2,160,600	$0	$0	$0	$2,160,600	$2,160,600	$2,160,600	$0
0800 0000	OWNER'S CONTINGENCY	$5,963,970	($2,061,687)	$3,902,283	$0	$0	$0	$3,902,283	$3,686,453	$3,686,453	($215,830)
	BEECH STREET ELEMENTARY SCHOOL PROJECT TOTALS	$74,111,834	$8,983,006	$83,094,840	$71,875,723	$11,273,499	$60,602,224	$11,219,117	$10,919,117	$82,794,840	($300,000)
	HILLSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN COSTS)	$1,017,155	($40,810)	$976,345	$910,816	$829,902	$80,914	$65,529	$65,529	$976,345	$0
0200 0000	ARCHITECTURE & ENGINEERING	$4,087,500	($149,269)	$3,938,231	$3,936,230	$3,421,154	$515,076	$2,000	$2,000	$3,938,231	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$43,527,708	$1,855,404	$45,383,112	$45,383,112	$29,308,540	$16,074,572	$0	$776,068	$46,159,180	$776,068
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$233,000	$483,000	$267,597	$235,911	$31,686	$215,403	$215,403	$483,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,520,000	$105,000	$3,625,000	$456,340	$0	$456,340	$3,168,660	$3,168,660	$3,625,000	$0
0800 0000	OWNER'S CONTINGENCY	$4,601,489	($2,123,619)	$2,477,870	$0	$0	$0	$2,477,870	$1,701,802	$1,701,802	($776,068)
	HILLSIDE MIDDLE SCHOOL PROJECT TOTALS	$57,003,852	($120,294)	$56,883,558	$50,954,096	$33,795,507	$17,158,589	$5,929,462	$5,929,462	$56,883,558	($0)
	MCLAUGHLIN MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,017,155	$25,000	$1,042,155	$976,626	$713,207	$263,419	$65,529	$65,529	$1,042,155	$0
0200 0000	ARCHITECTURE & ENGINEERING	$3,232,500	($160,952)	$3,071,548	$3,069,548	$2,823,534	$246,014	$2,000	$2,000	$3,071,548	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$28,827,403	($2,190,141)	$26,637,262	$26,637,263	$23,165,273	$3,471,990	($1)	$129,586	$26,766,849	$129,586
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$91,000	$341,000	$209,614	$182,068	$27,545	$131,386	$131,386	$341,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	($815,000)	$2,385,000	$1,775,781	$357,923	$1,417,859	$609,219	$609,219	$2,385,000	$0
0800 0000	OWNER'S CONTINGENCY	$3,161,130	($2,261,140)	$899,990	$0	$0	$0	$899,990	$770,404	$770,404	($129,586)
	MCLAUGHLIN MIDDLE SCHOOL PROJECT TOTALS	$39,688,188	($5,311,233)	$34,376,955	$32,668,831	$27,242,004	$5,426,827	$1,708,123	$1,708,124	$34,376,955	$0
	PARKSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,101,287	$25,000	$1,126,287	$1,057,381	$510,461	$546,919	$68,907	$68,907	$1,126,287	$0
0200 0000	ARCHITECTURE & ENGINEERING	$3,927,500	($121,476)	$3,806,024	$3,804,024	$2,944,006	$860,018	$2,000	$2,000	$3,806,024	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$36,146,140	$2,796,559	$38,942,699	$38,942,699	$13,391,069	$25,551,630	$0	($354,318)	$38,588,381	($354,318)
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$241,000	$491,000	$235,559	$131,529	$104,030	$255,441	$255,441	$491,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	($815,000)	$2,385,000	$503,000	$13,932	$489,067	$1,882,000	$1,882,000	$2,385,000	$0
0800 0000	OWNER'S CONTINGENCY	$3,877,019	($1,172,011)	$2,705,008	$0	$0	$0	$2,705,008	$2,659,326	$2,659,326	($45,682)
	PARKSIDE MIDDLE SCHOOL PROJECT TOTALS	$48,501,946	$954,072	$49,456,018	$44,542,662	$16,990,997	$27,551,665	$4,913,356	$4,513,356	$49,056,018	($400,000)
	SOUTHSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,101,287	$25,000	$1,126,287	$1,057,381	$501,384	$555,997	$68,907	$68,907	$1,126,287	$0
0200 0000	ARCHITECTURE & ENGINEERING	$4,317,500	($89,514)	$4,227,986	$4,232,247	$3,266,108	$966,139	($4,261)	($4,261)	$4,227,986	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$46,685,769	($2,508,302)	$44,177,467	$44,177,467	$13,611,667	$30,565,800	$0	($600,000)	$43,577,467	($600,000)
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$211,900	$461,900	$193,466	$125,924	$67,542	$268,434	$268,434	$461,900	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	$430,000	$3,630,000	$524,717	$13,932	$510,785	$3,105,283	$3,105,283	$3,630,000	$0
0800 0000	OWNER'S CONTINGENCY	$4,897,135	($1,912,748)	$2,984,387	$0	$0	$0	$2,984,387	$2,984,387	$2,984,387	$0
	SOUTHSIDE MIDDLE SCHOOL PROJECT TOTALS	$60,451,691	($3,843,664)	$56,608,027	$50,185,278	$17,519,016	$32,666,262	$6,422,749	$5,822,749	$56,008,027	($600,000)
	PRIORITY ONE - DISTRICT WIDE COMMUNICATION	$0	$70,400	$70,400	$70,400	$51,230	$19,170	$0	$0	$70,400	$0
	GRAND TOTAL MANCHESTER PRIORITY ONE PROJECTS	$306,000,000	$0	$306,000,000	$275,090,192	$131,455,454	$143,634,738	$30,909,808	$29,609,808	$304,700,000	($1,300,000)

INVOICE UPDATE

Manchester Priorty One Projects
Modular/Beech St. ES/Hillside MS/McLaughlin MS/Parkside MS/Southside MS - Invoice Approval Summary

Date 9/10/2026
Period Ending: 8/31/2026
Leftfield Invoice Summary #: 31

Project	Invoice #	Invoice Date	Contractor/Vendor	Amount
Beech	199595	8/31/2026	Leftfield - Beech - Monthly OPM Services	$38,151.25
Hillside	199595	8/31/2026	Leftfield - Hillside - Monthly OPM Services	$42,571.25
McLaughlin	199595	8/31/2026	Leftfield - McLaughlin - Monthly OPM Services	$37,733.75
Parkside	199595	8/31/2026	Leftfield - Parkside - Monthly OPM Services	$27,630.00
Southside	199595	8/31/2026	Leftfield - Southside - Monthly OPM Services	$27,067.50
			Total to Pay to Leftfield:	**$173,153.75**
Beech	65151	9/3/2026	SMMA - Beech - Construction Contract Admin.	$30,712.50
Beech	65151	9/3/2026	SMMA - Beech - Haley & Aldrich - Geotech/Geoenv.	$131,330.00
McLaughlin	65152	9/3/2026	SMMA - McLaughlin - Construction Contract Admin.	$29,250.00
McLaughlin	65152	9/3/2026	SMMA - McLaughlin - Tech Procurement	$11,250.00
Hillside	65153	9/3/2026	SMMA - Hillside - Construction Contract Admin.	$25,500.00
Hillside	65153	9/3/2026	SMMA - Hillside - Tech Procurement	$9,000.00
Hillside	65153	9/3/2026	SMMA - Hillside - UEC - Hazardous Materials	$28,794.70
Parkside	65154	9/3/2026	SMMA - Parkside - Construction Contract Admin.	$24,000.00
Parkside	65154	9/3/2026	SMMA - Parkside - UEC - Hazardous Materials	$12,492.70
Southside	65155	9/3/2026	SMMA - Southside - Construction Contract Admin.	$27,000.00
			Total to Pay to SMMA :	**$329,329.90**
Parkside	61442	9/1/2026	FirstLight - Fiber Costs (Monthly Recurring Cost) 9/1/26 - 9/30/26	$387.59
McLaughlin	--	9/1/2026	FirstLight - Emergency Phone Install and Monthly Recurring Charge	$119.90
			Total to Pay to FirstLight :	**$507.49**
Hillside	App #7	8/31/2026	Energy Efficient Inv, Inc. - Commissioning Services - Hillside	$6,426.44
McLaughlin	App #8	8/31/2026	Energy Efficient Inv, Inc. - Commissioning Services - McLaughlin	$3,571.20
			Total to Pay to Energy Efficient Inv, Inc. :	**$9,997.64**
Beech	26084NH-00004	7/31/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 7/24/26 - 7/31/26	$795.00
Hillside	25091NH-00017	7/31/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 7/29/26 - 7/31/26	$1,341.40
Beech	26084NH-00005	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/3/26 - 8/21/26	$3,130.00
Southside	25186NH-00015	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/19/26 - 8/21/26	$825.00
Hillside	25091NH-00018	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/3/26 - 8/21/26	$4,095.00
			Total to Pay to Miller Engineering & Testing, Inc.:	**$10,186.40**
Hillside	124470	8/14/2026	UTS of Massachusetts - Firestopping Testing - Hillside	$3,300.00
McLaughlin	124471	8/14/2026	UTS of Massachusetts - Firestopping Testing - McLaughlin	$2,200.00
Parkside	124412	8/14/2026	UTS of Massachusetts - Firestopping Testing - Parkside	$3,400.00
			Total to Pay to UTS of Massachusetts:	**$8,900.00**
McLaughlin	DT-25538	7/20/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$13,150.02
McLaughlin	DT-24936	6/19/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$15,577.60
McLaughlin	DT-25521	7/17/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$38,082.33
McLaughlin	DT-24989	6/22/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$168,798.80
McLaughlin	DT-25939	8/4/2026	Driven Tech - McLaughlin Tech Costs	$23,172.00
McLaughlin	DT-26069	8/5/2026	Driven Tech - McLaughlin Tech Costs	$6,358.02
			Total to Pay to Driven Tech:	**$265,138.77**
McLaughlin	11147631	8/8/2026	Best Buy - Monitors	$1,474.00
			Total to Pay to Best Buy:	**$1,474.00**

Project	Invoice #	Invoice Date	Contractor/Vendor	Amount
McLaughlin	MC92199037	8/11/2026	Apple - Computers/Software	$1,044.00
			Total to Pay to Apple:	**$1,044.00**
Hillside	2009	8/24/2026	Aramark - Hillside - Weekend Project Work	$4,108.16
McLaughlin	2010	8/24/2026	Aramark - McLaughlin - Weekend Project Work	$1,540.56
Parkside	2005	8/21/2026	Aramark - Parkside - Bathroom Dispensers	$13,932.39
Southside	2005	8/21/2026	Aramark - Southside - Bathroom Dispensers	$13,932.38
			Total to Pay to Aaramark:	**$33,513.49**
Beech	App #7	8/31/2026	Harvey Construction - Beech - August 2026	$895,634.77
Southside	App #11	8/15/2026	Harvey Construction - Southside - August 2026	$3,862,364.28
Parkside	App #11	8/15/2026	Harvey Construction - Parkside - August 2026	$3,707,571.79
			Total to Pay to Harvey Construction :	**$8,465,570.84**
Hillside	Req #14	8/31/2026	Consigli Construction - Hillside - August 2026	$4,828,191.60
McLaughlin	Req #14	8/31/2026	Consigli Construction - McLaughlin - August 2026	$4,245,331.44
			Total to Pay to Consigli Construction :	**$9,073,523.04**

Subtotal Modular Invoices	*$0.00*
Subtotal Hillside Middle School Invoices	*$4,953,328.55*
Subtotal McLaughlin Middle School Invoices	*$4,598,653.62*
Subtotal Parkside Middle School Invoices	*$3,789,414.47*
Subtotal Beech Street Invoices	*$1,099,753.52*
Subtotal Southside Middle School Invoices	*$3,931,189.16*
Subtotal District Wide Invoices	*$0.00*
Total of Invoices Submitted	**$18,372,339.32**

9/10/26

Recommended by Leftfield Cost Manager — Date

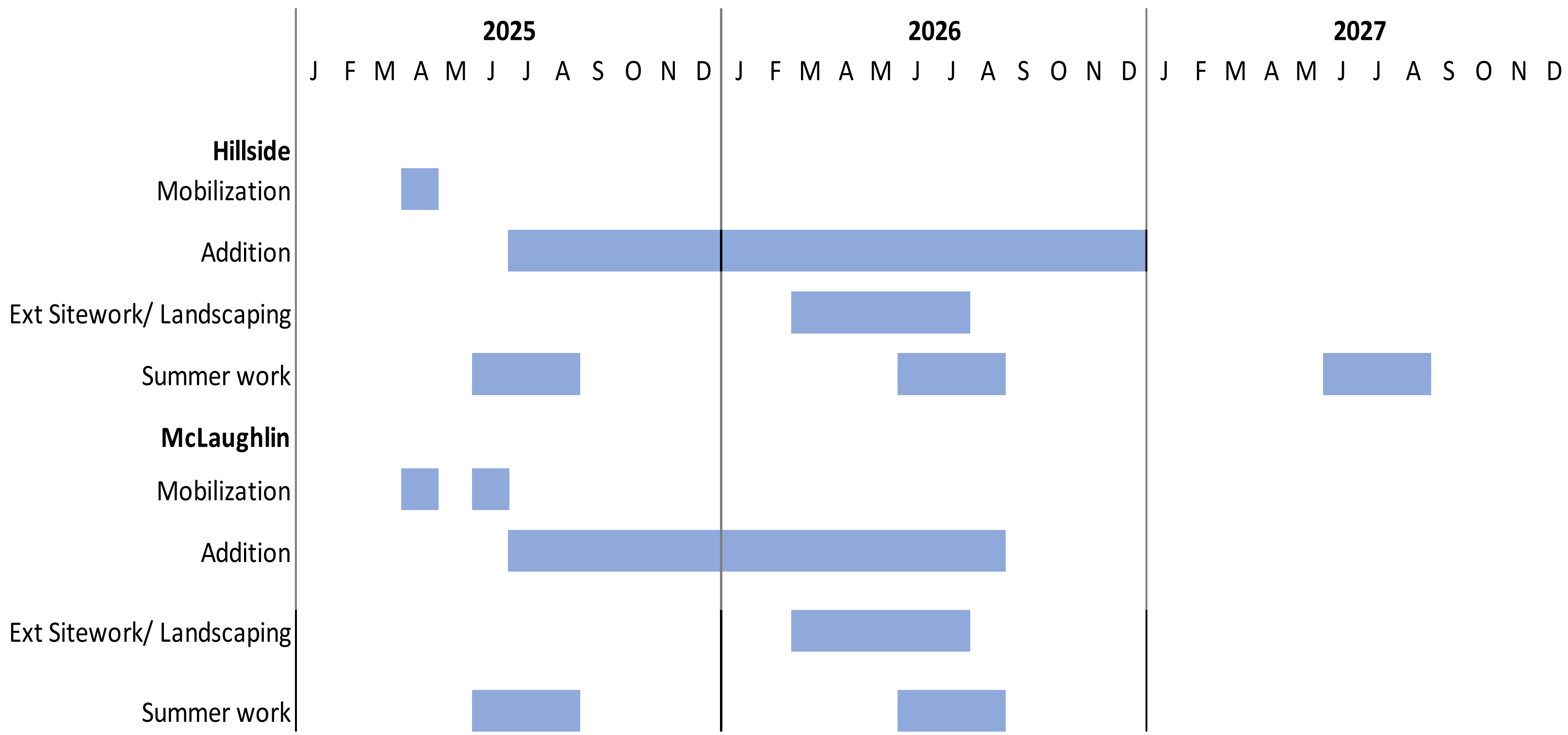
Approved by Dr. Jennifer Chmiel, Superintendent of Schools — Date

Approved by Ms. Karen DeFrancis, Chief Financial Officer — Date

SCHEDULES

Group 1 – Hillside & McLaughlin Schedule

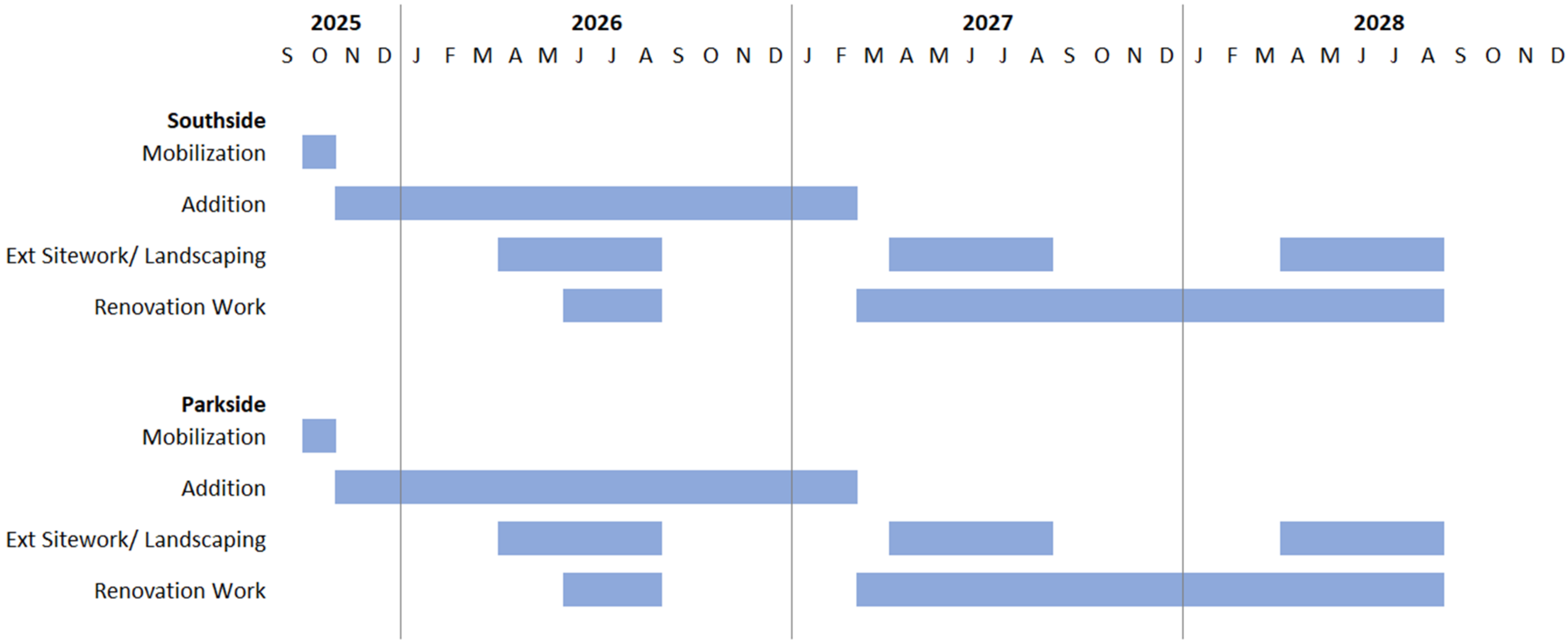
Schedule Subject To Change



SCHEDULES

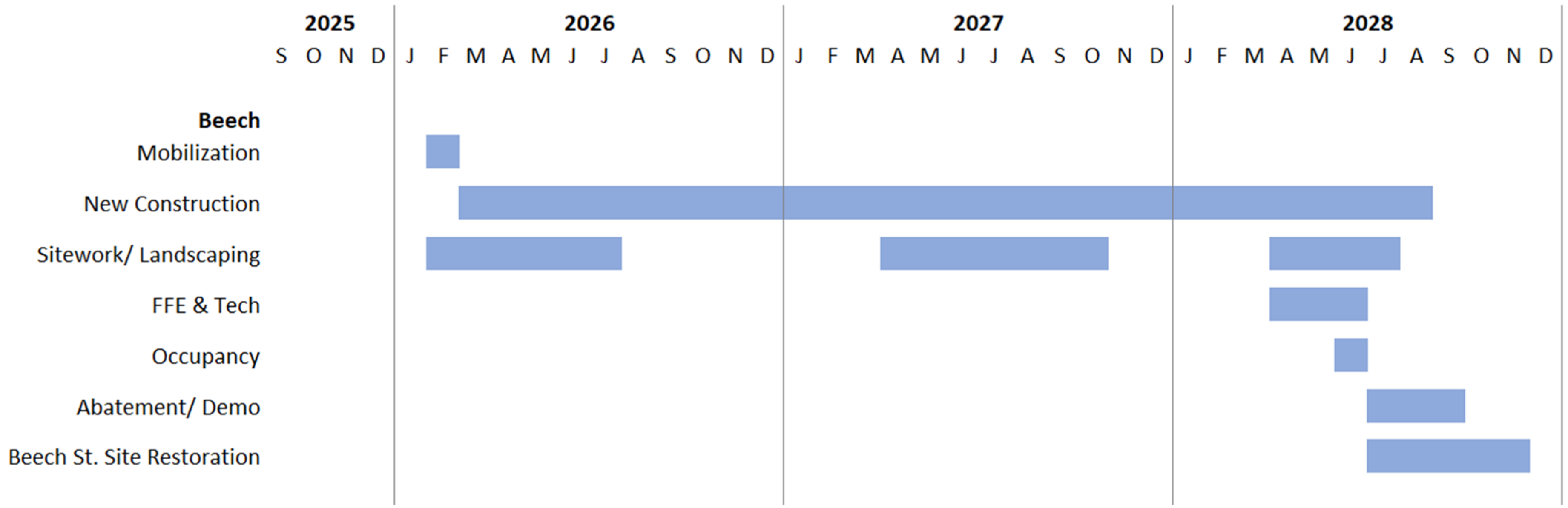
Schedule Subject To Change

Group 2 – Southside & Parkside Conceptual Schedule



Beech Conceptual Schedule

Schedule Subject To Change



SCHEDULES

On-Site Construction Activity Look Ahead

On-Site Construction Activity Look Ahead - Priority 1 Projects

On-Site Construction Weekly Updates:

Please visit the link below for weekly on-site construction-related activities related to the **McLaughlin Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://view.ceros.com/consigli/mclaughlin-middle-school/p/1

Please visit the link below for weekly on-site construction-related activities related to the **Hillside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://view.ceros.com/consigli/hillside-middle-school-1/p/1

Please visit the link below for weekly on-site construction-related activities related to the **Parkside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://hccnh-msdwebsites.my.canva.site/hcc-parkside-website

Please visit the link below for weekly on-site construction-related activities related to the **Southside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://hccnh-msdwebsites.my.canva.site/hcc-southside-website

Please visit the link below for weekly on-site construction-related activities related to the **Beech Street Elementary School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://hccnh-msdwebsite.my.canva.site/beech-st-es-website/

THANK YOU!

QUESTIONS & ANSWERS

LeftField

MANCHESTER
SCHOOL DISTRICT

MANCHESTER PRIORITY ONE PROJECTS

OPM Monthly Project Report

Period Ending August 2026

Prepared for:

Joint School Buildings Committee

Prepared by:

LeftField

Priority One Projects - Progress Graph Summary

Priority One Projects	Project Phase					
	Programming	Design	CM Procured	Bidding	Construction	Closeout
Modulars	100%	100%	100%	100%	100%	100%
Beech	100%	100%	100%	95%	5%	0%
McLaughlin	100%	100%	100%	100%	99%	5%
Hillside	100%	100%	100%	100%	80%	0%
Parkside	97%	100%	100%	100%	33%	0%
Southside	97%	100%	100%	100%	33%	0%

I. EXECUTIVE SUMMARY

Leftfield was officially engaged on February 20, 2024, and has since immersed itself in the Priority One projects, focusing on gaining institutional knowledge of the pre-existing Priority One schedule, budget, and documentation. That said, LeftField has been actively refining the budget and schedule to establish a LeftField project standard, which is attached to this report. Please note that while the overall budget of 306 million will not change, there will be budgetary reclassifications of costs within individual projects. Additionally, LeftField has developed a series of individual project schedules for each of the six Priority One projects, which are also attached to this report. Similarly to the budget, the schedules are subject to change.

August Recap:

Modulars: The modular units have been occupied and serving the District since the start of the 2024/2025 school year. The punch list is 99% complete. Limited deficiencies have been added and completed during the December break. The power issues at the modulars have been investigated and resolved. HVAC issues have been investigated by a third-party entity as well as Leftfield's in-house HVAC expert. Installed ductwork has been augmented and increased, DDC (direct digital controls) have been installed, ERVs (energy recovery ventilator) will be installed in the summer, and the entire system will be balanced. Due to the lead time associated with the ERV's and the installation of said ERV's, the rework of the HVAC system will be complete during the summer months. ERVs are being scheduled to ship to Manchester and installation is being coordinated with the schools' schedules and summer vacation. ERV installation has commenced. The warranty review walk was held with the architect and repair requests have been submitted to Triumph Modular. ERV installation completed in September. Balancing of the HVAC units completed in October. Warranty repair work is ongoing with flooring and ceiling tile work being addressed on weekends and school vacations. Architect warranty review to be completed early February. The Warranty Walk was completed, and a deficiency letter has been issued. Contract closeout is ongoing. **The future plan for the various modulars will be updated for review.**

Group 1:

Early bid documents and bids were received for early scopes of work. As of April 1, Consigli mobilized on the Hillside and McLaughlin project sites. OALs for steel, sitework, windows, and concrete have been approved. Future activities will commence based on the timing of the approval of roofing and MEPS trades. 100% construction documents were issued and a GMP (Guarantee Maximum Price) proposal was submitted by Consigli on May 27th. Groundbreaking ceremonies are scheduled for Hillside June 12th and

McLaughlin June 13th. Groundbreaking ceremonies were held at both Group 1 schools. A supplemental GMP Package was issued by Consigli, and subcontractor procurement has continued. Consigli has continued with subcontractor procurement and final GMP has been executed. Sitework, concrete, roofing, demolition and limited electrical work are ongoing at McLaughlin Middle School. Foundation work completed on both jobs. Roofing work is ongoing and will continue as weather allows. Sitework is continuing. Steel erection had their topping off ceremonies and have progress to decking and detailing. Under slab utility work is ongoing. The building wraps are ongoing and slabs on grade and decks are scheduled for February. Slabs have been poured at both Group 1 schools allowing framing and MEPS work to begin in the additions. Envelope and interior construction continue on both projects. All trade work is underway, and both projects are on budget and on schedule. Commissioning is ongoing as MEPS work as work progresses. McLaughlin is scheduled to complete with occupancy for the Fall 2026 Semester. Hillside addition completes in December 2026, and the renovation work completes with occupancy for the Fall 2027 Semester. Move planning is ongoing with the 1st move occurring on 6/19/26 at all middle schools. FF&E and Technology procurement is progressing as well as coordination of building access requirements. Hillside addition and renovation work continues with the first phase of renovation wrapping up for occupancy at the end of August in time for the school session to begin on September 3rd. McLaughlin will complete both the renovation and addition for occupancy and use for this fall semester. **Both Group 1 schools opened on time, August 27th for teachers and September 3rd for students. Punchlist work is continuing at both schools as well as the work on the Hillside addition. Currently, the Hillside addition is tracking ahead of schedule.**

Group 2:

Southside and Parkside Middle Schools 75% Construction Drawings were issued on August 15th and August 18th. Estimates and reconciliations were completed, and the projects are on budget. Early bid packages were developed and awards for sitework, concrete and steel have been made. Soil testing has been completed and the AOT permitting is in process and on schedule. AOT permits have been received for both projects. Harvey Construction has mobilized both projects and sitework is beginning. The clerk of the work has been appointed and is on site. 90% construction drawings were issued and estimated. 100% Drawings are on schedule for December 10th and 12th. Sitework is ongoing at both sites and liquefaction work is ongoing at Parkside. Groundbreaking ceremonies were held at both sites. Site work has started at both sites. 100% CDs were issued for both Group 2 Projects. Bidding is ongoing and submission of the GMP draft was completed on January 26th. The GMP Submission Schedule Review Meeting with the District was held on January 28th. Sitework, ledge removal, and foundation work are ongoing. Material and shop drawing submittals and reviews are ongoing. Sitework and Concrete / foundation work continues at both schools. GMPs were executed with Harvey Construction. Steel topping off was achieved in April on both projects. Steel detailing has continued. Slab pours are ongoing as is rough-in trade work with the installation of hangers. Exterior framing and rough in work are ongoing. Move planning is ongoing with the 1st move occurring on 6/19/26 at all middle schools. FF&E and Technology procurement is progressing as well as coordination of building access requirements. Both schools will complete their first phases of renovation in time for use this fall semester. The work on the additions continues. **Both Group 2 schools opened on time, August 27th for teachers and September 3rd for students.**

Beech:

Programing refinement with the District has continued. Coordination with City resources and departments has also continued. It is anticipated that the Beech project will commence in early 2026, with work related to ground improvements and relocation of the existing S-E Park basketball court to the existing Beech Street School basketball court. The design development estimate was reconciled, and the project is on budget. Scope refinement continues and the project advanced to the Construction Documents Phase. 75% CDs have been issued, and the reconciliation was completed in October. The project is on budget. Soils investigation is complete, and mitigation measures are being reviewed. AOT application submission coordination is ongoing. 100% Construction Documents were issued on January 30, 2026. Design coordination meetings with the District are ongoing. A traffic review has been completed with the City Traffic Department. Proposed improvements will require approval from the Traffic Committee and BOMA. The AoT permit application has been submitted, state review comments have been addressed, and permit issuance is anticipated in the next few days. Pile design is being revisited as a potential cost-saving opportunity based on input from the pile subcontractor. GMP was executed with Harvey Construction. Harvey has mobilized to the project and soils delineation has continued. The OPM Site Representative is scheduled to start on site at the beginning of May. The soil remediation report was submitted to NHDES and additional investigative work has been completed. Site improvement work has started. **Site improvement work continues with excavation and installation of piles. Drilled shafts are 38% complete and the H piles have started. Start of foundations will begin in the next few weeks and community outreach is scheduled for next month.**

For further details, please refer to the additional project information provided in the various sections of this report.

II. PROJECT PROCUREMENT

Please refer to earlier monthly reports for Procurement related to the Architect/Engineer, Owner Project Manager, and CM procurement related to the Modular project.

• Group 1 – Hillside and McLaughlin [Consigli Construction]
The CM contract has been executed with Consigli Construction. Procurement has completed on both Group 1 projects.

• Group 2 – Parkside & Southside [Harvey Construction]
The final CM contract has been executed with Harvey Construction.
Early procurement packages have been executed for sitework, concrete and structural steel. Procurement is approximately 20% complete. The 100% CDs were issued, and early trades are being reviewed and submitted for early awards. GMP draft was submitted on January 26th. GMP has been executed for both projects. **Subcontractor procurement is ongoing.**

• CM Procurement for the Beech School [Harvey Construction]
Harvey has been re-engaged for contract discussions following the approval of the building siting through the Board of Mayor and Aldermen. The Beech project contract dates have been provided, and the CM draft contract has been finalized. The CM contract has been executed. Early RTAs for piles and drilled shafts, foundations, and structural steel have been executed. The Site RTA was executed. Beech GMP has been executed. **Subcontractor procurement is ongoing.**

• Priority One Website [Cookson Communication]
The website is functioning as planned and updates are being managed per the contract. The Cookson contract was not renewed, and the district has assumed the operation of the website.

• Material Testing Agency procurement RFP was posted on March 19th with proposals delivered April 9th. The vendor proposals were evaluated by a comparative matrix and the service contract has been awarded to Miller Engineering. Miller Engineering is providing services on both the Group 1 and Group 2 Projects.

III. PROJECT ACTIVITIES COMPLETED DURING AUGUST 2026

The following meetings/ Project activities occurred in AUGUST 2026. Please note that due to the amount of communication, not all activities may be listed below:

• 8-3 Weekly Regroup
Designer Check-in
Monthly Budget Review

- 8-4 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
  Move Management Meeting
- 8-5 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  Weekly Project Meeting
  McLaughlin Commissioning Meeting
  Move Management Meeting
  Change Management Review
  New England Partition Quality Pre-Op
- 8-6 McLaughlin OAC Weekly Meeting
- 8-7 Tech Procurement Meeting
  FF&E Weekly Meeting
- 8-10 Weekly Regroup
  Designer Check-in
- 8-11 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 8-12 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  McLaughlin Room Assignments and Capacity Review
  Weekly Project Meeting
- 8-13 McLaughlin OAC Weekly Meeting
  CM Touch Base
- 8-14 Tech Procurement Meeting
  FF&E Weekly Meeting
  Cost Management Meeting
- 8-17 Weekly Regroup
  Designer Check-in
- 8-18 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 8-19 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  McLaughlin Room Assignments and Capacity Review
  Weekly Project Meeting
- 8-20 McLaughlin OAC Weekly Meeting
  CM Touch Base
- 8-21 Tech Procurement Meeting

FF&E Weekly Meeting
Cost Management Meeting
- 8-24 Weekly Regroup
  Designer Check-in
- 8-25 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 8-26 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  McLaughlin Room Assignments and Capacity Review
  Weekly Project Meeting
  Occupancy Permit in all schools
- 8-27 Teachers are back in schools
  McLaughlin OAC Weekly Meeting
  CM Touch Base
- 8-28 Tech Procurement Meeting
  FF&E Weekly Meeting
  Cost Management Meeting
- 8-31 Weekly Regroup
  Designer Check-in

- August Continued weekly meetings for Beech
- August Continued weekly Group1 and 2 OAC Meetings
- August Continued G2 MEPFP Coordination Meetings
- August Continued Group 2 and Beech Procurement

IV. ACTIVITIES PLANNED FOR SEPTEMBER 2026

The following meetings/ activities are planned for SEPTEMBER 2026:

- 9-1 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
  TCO Management Meeting
  School Safety Walks
- 9-2 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  Weekly Project Meeting
  McLaughlin Commissioning Meeting

Change Management Review
TCO Required

- 9-3 McLaughlin OAC Weekly Meeting
  School Opens
- 9-4 Tech Procurement Meeting
  FF&E Weekly Meeting
- 9-7 Weekly Regroup
  Designer Check-in
  Monthly Budget and Schedule Review
- 9-8 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 9-9 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  Change Management Meeting
  Weekly Project Meeting
- 9-10 McLaughlin OAC Weekly Meeting
  CM Touch Base
- 9-11 Tech Procurement Meeting
  FF&E Weekly Meeting
  Cost Management Meeting
- 9-14 Weekly Regroup
  Designer Check-in
- 9-15 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 9-16 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  Weekly Project Meeting
- 9-17 McLaughlin OAC Weekly Meeting
  CM Touch Base
- 9-18 Tech Procurement Meeting
  FF&E Weekly Meeting
- 9-21 Weekly Regroup
  Designer Check-in
- 9-22 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 9-23 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting

McLaughlin Room Assignments and Capacity Review
Weekly Project Meeting

- 9-24 McLaughlin OAC Weekly Meeting
  CM Touch Base
- 9-25 Tech Procurement Meeting
  FF&E Weekly Meeting
  Cost Management Meeting
- 9-28 Weekly Regroup
  Designer Check-in
- 9-29 Southside OAC Weekly Meeting
  Parkside OAC Weekly Meeting
  Group 1 CM Cost Management Meeting
- 9-30 Hillside OAC Weekly Meeting
  Beech OAC Weekly Meeting
  McLaughlin Room Assignments and Capacity Review
  Weekly Project Meeting
  Change Management

- September Continued weekly meetings for Beech
- September Continued weekly Group1 and 2 OAC Meetings
- September Continued G2 MEPFP Coordination Meetings
- September Continued Group 2 and Beech Procurement

Please note that additional activities and meetings will occur that have not been scheduled as of the issuance of this report. In addition, the above meetings are subject to change.

V. PROJECT BUDGET & INVOICING

LeftField has been forwarded the $306M budget, which was previously established before LeftField's engagement. LeftField has developed and implemented the 306-million-dollar budget into a LeftField-formatted standard. A summary of all six projects and individual project budgets can be found in Attachment A of this report. **Please note that the overall $306 million dollar budget is subject to adjustment between all 6 projects based on many factors such as final expenditures on completed projects, buyout of scope with ongoing projects, and adjustment of misc. costs and contingencies values.**

The recommended invoice approval process developed by LeftField and the District is working effectively, and billing and payment cycles have occurred to date. All invoices continue to be sent to LeftField and reviewed by the appropriate project team members.

The contractor payment requisition is being reviewed by LeftField and SMMA and certified for payment by SMMA. LeftField has codified all invoices into a batch/ log with associated backup. The invoice log with backup is being signed as 'recommended for payment' by LeftField and issued to the District CFO and the Superintendent of Schools for signature. The CFO will then process payment accordingly based on the current schedule of Finance Warrant signing dates. **The invoice payment log for the period ending August 2026 is scheduled for District approval on September 11th and payment approval on September 17th, with the payment check date for September 18th. Due to the timing of the meeting the draft invoice payment log is included as Attachment B [the invoice log] for reference.**

VI. PROJECT SCHEDULE & BUDGET DETAIL

LeftField has been developing the existing schedule. LeftField has transferred the received schedule into a LeftField-formatted schedule. A detailed schedule of all six project schedules can be found in Attachment C to this report. <u>Please note that the individual schedules are subject to change based on many factors, such as the progress of design documents, the timing of construction commencement to align with or avoid winter condition cost (cost avoidance), and phasing approaches for each project.</u>

<u>MODULARS</u>

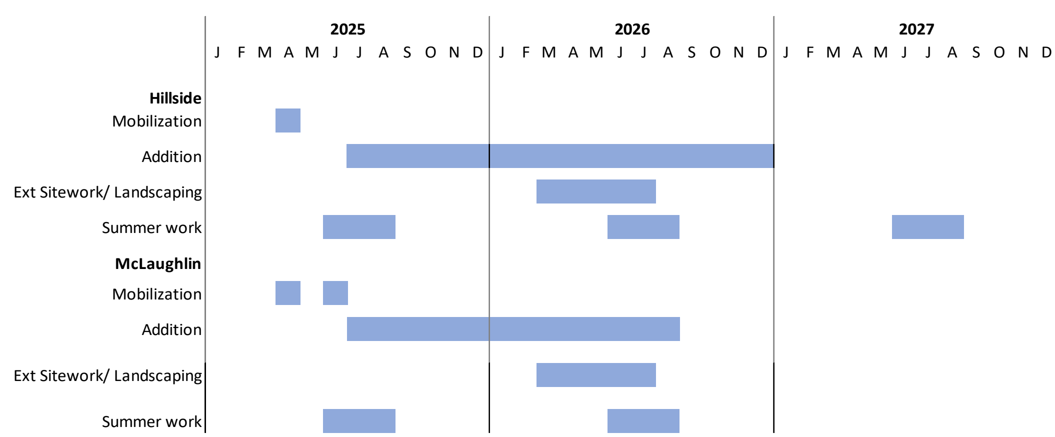
LeftField has been developing the existing schedule. LeftField has transferred the received schedule into a LeftField-formatted schedule. A detailed schedule of all six project schedules can be found in Attachment C to this report. Please note that the individual schedules are subject to change based on many factors, such as the progress of design documents, the timing of construction commencement to align with or avoid winter condition cost (cost avoidance), and phasing approaches for each project. MODULARS HVAC system shortfalls have been investigated by a third party, and LeftField's HVAC expert. HVAC systems have been reworked to achieve the required heating and cooling. Additional ductwork, diffusers, returns, enhanced controls and ERVs are being installed to create the proper airflow and energy recovery for heating and cooling. ERV installations began on April 28th and will continue into the summer. Updated thermostats will also be installed at this time. The latest shipment of ERVs has been received and installation is ongoing. Internet connections and Wi-Fi have been completed. All modular phone infrastructure is complete, and the district is coordinating the IP phone system via a district-wide upgrade. Triumph Modular has been requested to complete some warranty repairs. These repairs are being scheduled. Some of the flooring repairs will be scheduled during school vacations as was done last school year. ERV installations and balancing are completed. Warranty work is completed. **Contract closeout is ongoing.**

GROUP 1 – HILLSIDE & MCLAUGHLIN

Early bid documents were issued for early release scopes of work for sitework, steel, concrete, windows, and temporary fencing. Bids were received for said scopes of work. Various de-scope meetings were also held for these early release scopes of work. Various OAL [Owner Approval Letters] were issued for steel, concrete, sitework, temporary fencing and windows. Due to time constraints, market pricing, and other factors, steel was released early. The structural steel, concrete, sitework, and window OALs have been approved by the City/District. Bids for several trades have been descoped and submitted as OALs, as listed above. Submitted OALs are in various stages of approval. 100% construction documents were issued in April, and a GMP [Guarantee Maximum Price] contract was executed with Consigli. Following the GMP proposal for the Hillside and McLaughlin middle schools, the G1 projects are on budget. The final budget will be established through the descope and contracting of each of the trades. Descoping and procurement of subcontractors is completed. **The projects are on budget and budgets are attached.**

Currently, the G1 projects are tracking on schedule for the delivery of the overall project. However, the addition will not be completed in time for a September 2026 move in. The move into the new addition will be scheduled over the winter break. The sitework did not begin on April 1st as the AOT (Alteration of Terrian) Permit Process had not been completed. This delay and the disposal of controlled soils requirement have contributed to this mid-school year delivery of the addition. Options to improve the schedule are always being reviewed. **Both Group 1 Projects are tracking on time and within budget.**

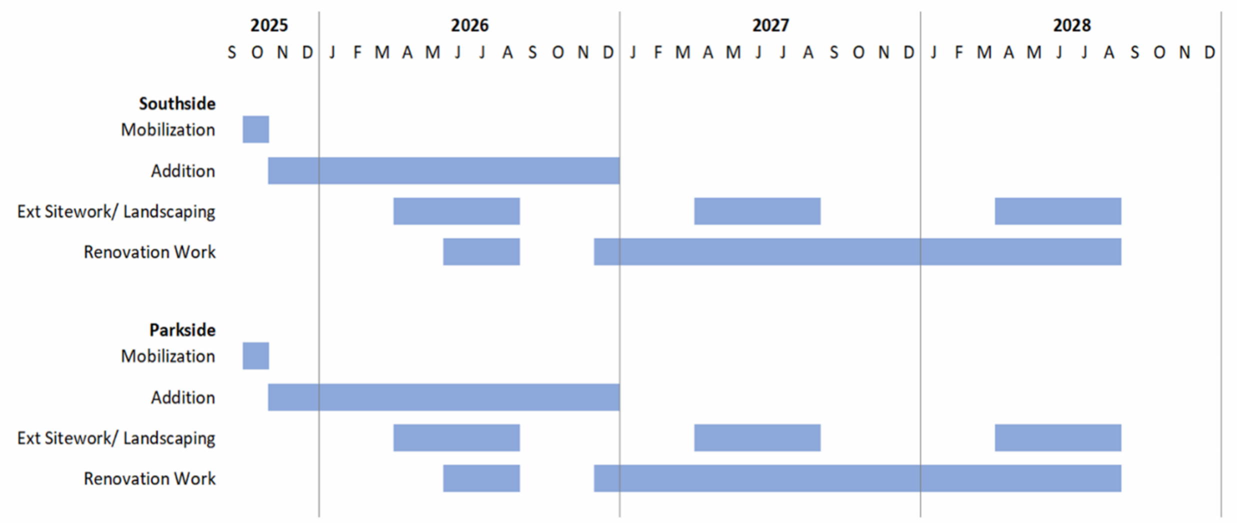
Group 1 – Hillside & McLaughlin Schedule Summary



GROUP 2 – PARKSIDE & SOUTHSIDE

75% construction documents pricing sets were issued, and estimates were completed. The projects are on budget following reconciliation. 100% Construction Drawings were issued. The AOT permits have been issued for both Parkside and Southside Projects. Soils testing has been completed. Foundation work and ledge removal are ongoing. GMPs have been executed for the Group 2 Projects. **Schedule evaluation is ongoing along with procurement and the projects are tracking within budget. Budgets are attached.**

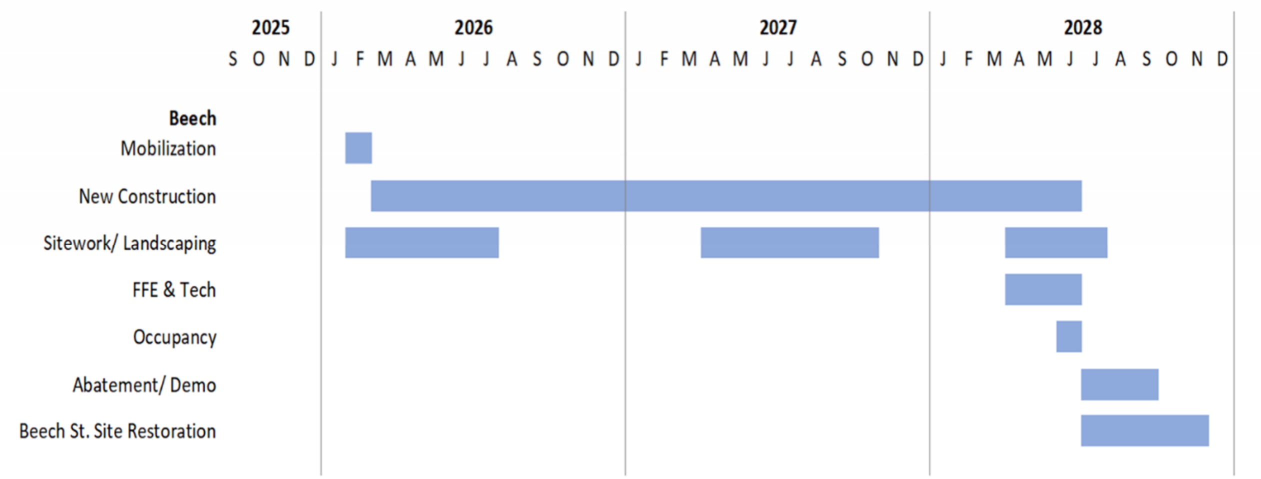
Group 2 – Parkside & Southside Schedule Summary



BEECH ELEMENTARY SCHOOL

The Sheridan-Emmett Park site has been approved through BOMA. It is anticipated that the Beech project will commence in early 2026, with work related to ground improvements. The relocation of the existing S-E Park basketball court to the existing Beech Street School basketball court is scheduled for Spring of 2026. This relocation is pursuant to the approval from BOMA made on January 21, 2025, referencing the LeftField letter dated January 14, 2025. The Beech design development estimate has been reconciled, and the project is on budget and has advanced to the construction documents phase. Programming refinement and budget evaluation continue. 75% CDs were issued, and pricing was completed. Reconciliation of Beech was completed and the project is within budget. 90% CD scopes are ongoing with early packages. 100% Construction Documents were issued on January 30, 2026 and the GMP is scheduled to be submitted by March 13, 2026. The GMP has been executed. Harvey Construction has mobilized. Soil Remediation Report has been issued to NHDES for action. Additional site investigation is ongoing. **Site improvements are ongoing and foundations are scheduled to start next month. The schedule is being evaluated. Budget is attached.**

Beech Elementary School Schedule Summary



Next 30 days:

Modulars

- Contract closeout

Middle School Projects
Group 1 [Hillside & McLaughlin]

- o Weekly OAC meetings continue.
- o Continued work on the addition
- o Punch work on the Hillside Phase 1 Renovation.

Group 2 [Parkside & Southside]

- o Subcontractor Procurement
- o Schedule refinement
- o Continued construction meetings.
- o Continued MEPS work, sitework and work on the additions

Beech Elementary School

- o Subcontractor Procurement
- o Schedule refinement
- o Continued construction meetings.
- o Continued installation of the drilled shafts and H piles
- o Soil Management and Site Improvement Plan Review Meetings.

VII. ATTACHMENTS

- Attachment A — LeftField Budget [subject to further review & modifications]
- Attachment B — Invoice Log [attached] **Previously processed log attached**
- Attachment C — LeftField Schedule [subject to further review & modifications]

VIII. PROJECT OUTREACH / COMMUNICATION

Project-related records such as agendas, agenda packets, and minutes can be viewed via this link: https://www.manchesternh.gov/Departments/City-Clerk/Meeting-Minutes-and-Agendas/Current

Official upcoming meeting postings [date/time] can be viewed via this link:
https://www.mansd.org/o/msd/page/calendar-bosc
https://www.manchesternh.gov/Government/City-Calendars

On-Site Construction Weekly Updates:

Please visit the link below for weekly on-site construction-related activities related to the **McLaughlin Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://view.ceros.com/consigli/mclaughlin-middle-school/p/1
Please visit the link below for weekly on-site construction-related activities related to the **Hillside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday.
https://view.ceros.com/consigli/hillside-middle-school-1/p/1
Please visit the link below for weekly on-site construction-related activities related to the **Parkside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday. https://hccnh-msdwebsite.my.canva.site/hcc-parkside-website
Please visit the link below for weekly on-site construction-related activities related to the **Southside Middle School Project**. Updates for the forthcoming week will be posted every week by noon on Friday. https://hccnh-msdwebsite.my.canva.site/hcc-southside-website
Please visit the link below for weekly on-site construction-related activities related to the **Beech Elementary School Project**. Updates for the forthcoming week will be posted every week by noon on Friday. https://hccnh-msdwebsite.my.canva.site/beech-st-es-website/

Manchester Priority One Projects - Overall Budget Summary

Manchester School District - Priority One Projects

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

Code	Description	Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
	MODULAR PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$253,077	$57,810	$310,887	$310,887	$310,887	$0	$0	$0	$310,887	$0
0200 0000	ARCHITECTURE & ENGINEERING	$1,690,143	($49,955)	$1,640,188	$1,640,188	$1,640,143	$45	$0	$0	$1,640,188	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$5,560,000	($126,296)	$5,433,704	$5,433,703	$5,433,704	($1)	$1	$1	$5,433,704	($0)
0600 0000	MISCELLANEOUS PROJECT COSTS	$17,170,000	$733,263	$17,903,263	$17,186,264	$16,976,306	$209,958	$716,999	$716,999	$17,903,263	$0
0700 0000	FURNISHINGS & EQUIPMENT	$604,000	($381,839)	$222,161	$222,160	$222,160	$0	$1	$1	$222,161	$0
0800 0000	OWNER'S CONTINGENCY	$965,270	($965,270)	($0)	$0	$0	$0	($0)	($0)	($0)	$0
	MODULAR PROJECT TOTALS	$26,242,490	($732,287)	$25,510,203	$24,793,202	$24,583,200	$210,002	$717,001	$717,001	$25,510,203	($0)
	BEECH STREET ELEMENTARY SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$2,057,129	$35,000	$2,092,129	$1,931,071	$480,607	$1,450,464	$161,058	$161,058	$2,092,129	$0
0200 0000	ARCHITECTURE & ENGINEERING	$5,095,000	$596,684	$5,691,684	$5,453,684	$4,059,948	$1,393,735	$238,000	$453,830	$5,907,514	$215,830
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$58,196,935	$8,347,809	$66,544,744	$63,949,885	$6,720,921	$57,228,964	$2,594,859	$2,294,859	$66,244,744	($300,000)
0600 0000	MISCELLANEOUS PROJECT COSTS	$450,000	$2,253,400	$2,703,400	$541,083	$12,021	$529,062	$2,162,317	$2,162,317	$2,703,400	$0
0700 0000	FURNISHINGS & EQUIPMENT	$2,348,800	($188,200)	$2,160,600	$0	$0	$0	$2,160,600	$2,160,600	$2,160,600	$0
0800 0000	OWNER'S CONTINGENCY	$5,963,970	($2,061,687)	$3,902,283	$0	$0	$0	$3,902,283	$3,686,453	$3,686,453	($215,830)
	BEECH STREET ELEMENTARY SCHOOL PROJECT TOTALS	$74,111,834	$8,983,006	$83,094,840	$71,875,723	$11,273,499	$60,602,224	$11,219,117	$10,919,117	$82,794,840	($300,000)
	HILLSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN COSTS)	$1,017,155	($40,810)	$976,345	$910,816	$829,902	$80,914	$65,529	$65,529	$976,345	$0
0200 0000	ARCHITECTURE & ENGINEERING	$4,087,500	($149,269)	$3,938,231	$3,936,230	$3,421,154	$515,076	$2,000	$2,000	$3,938,231	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$43,527,708	$1,855,404	$45,383,112	$45,383,112	$29,308,540	$16,074,572	$0	$776,068	$46,159,180	$776,068
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$233,000	$483,000	$267,597	$235,911	$31,686	$215,403	$215,403	$483,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,520,000	$105,000	$3,625,000	$456,340	$0	$456,340	$3,168,660	$3,168,660	$3,625,000	$0
0800 0000	OWNER'S CONTINGENCY	$4,601,489	($2,123,619)	$2,477,870	$0	$0	$0	$2,477,870	$1,701,802	$1,701,802	($776,068)
	HILLSIDE MIDDLE SCHOOL PROJECT TOTALS	$57,003,852	($120,294)	$56,883,558	$50,954,096	$33,795,507	$17,158,589	$5,929,462	$5,929,462	$56,883,558	($0)
	MCLAUGHLIN MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,017,155	$25,000	$1,042,155	$976,626	$713,207	$263,419	$65,529	$65,529	$1,042,155	$0
0200 0000	ARCHITECTURE & ENGINEERING	$3,232,500	($160,952)	$3,071,548	$3,069,548	$2,823,534	$246,014	$2,000	$2,000	$3,071,548	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$28,827,403	($2,190,141)	$26,637,262	$26,637,263	$23,165,273	$3,471,990	($1)	$129,586	$26,766,849	$129,586
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$91,000	$341,000	$209,614	$182,068	$27,545	$131,386	$131,386	$341,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	($815,000)	$2,385,000	$1,775,781	$357,923	$1,417,859	$609,219	$609,219	$2,385,000	$0
0800 0000	OWNER'S CONTINGENCY	$3,161,130	($2,261,140)	$899,990	$0	$0	$0	$899,990	$770,404	$770,404	($129,586)
	MCLAUGHLIN MIDDLE SCHOOL PROJECT TOTALS	$39,688,188	($5,311,233)	$34,376,955	$32,668,831	$27,242,004	$5,426,827	$1,708,123	$1,708,124	$34,376,955	$0
	PARKSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,101,287	$25,000	$1,126,287	$1,057,381	$510,461	$546,919	$68,907	$68,907	$1,126,287	$0
0200 0000	ARCHITECTURE & ENGINEERING	$3,927,500	($121,476)	$3,806,024	$3,804,024	$2,944,006	$860,018	$2,000	$2,000	$3,806,024	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$36,146,140	$2,796,559	$38,942,699	$38,942,699	$13,391,069	$25,551,630	$0	($354,318)	$38,588,381	($354,318)
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$241,000	$491,000	$235,559	$131,529	$104,030	$255,441	$255,441	$491,000	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	($815,000)	$2,385,000	$503,000	$13,932	$489,067	$1,882,000	$1,882,000	$2,385,000	$0
0800 0000	OWNER'S CONTINGENCY	$3,877,019	($1,172,011)	$2,705,008	$0	$0	$0	$2,705,008	$2,659,326	$2,659,326	($45,682)
	PARKSIDE MIDDLE SCHOOL PROJECT TOTALS	$48,501,946	$954,072	$49,456,018	$44,542,662	$16,990,997	$27,551,665	$4,913,356	$4,513,356	$49,056,018	($400,000)
	SOUTHSIDE MIDDLE SCHOOL PROJECT										
0100 0000	ADMINISTRATION (OPM & OTHER ADMIN. COSTS)	$1,101,287	$25,000	$1,126,287	$1,057,381	$501,384	$555,997	$68,907	$68,907	$1,126,287	$0
0200 0000	ARCHITECTURE & ENGINEERING	$4,317,500	($89,514)	$4,227,986	$4,232,247	$3,266,108	$966,139	($4,261)	($4,261)	$4,227,986	$0
0300 0000	SITE ACQUISITION	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
0500 0000	CONSTRUCTION CONTRACT	$46,685,769	($2,508,302)	$44,177,467	$44,177,467	$13,611,667	$30,565,800	$0	($600,000)	$43,577,467	($600,000)
0600 0000	MISCELLANEOUS PROJECT COSTS	$250,000	$211,900	$461,900	$193,466	$125,924	$67,542	$268,434	$268,434	$461,900	$0
0700 0000	FURNISHINGS & EQUIPMENT	$3,200,000	$430,000	$3,630,000	$524,717	$13,932	$510,785	$3,105,283	$3,105,283	$3,630,000	$0
0800 0000	OWNER'S CONTINGENCY	$4,897,135	($1,912,748)	$2,984,387	$0	$0	$0	$2,984,387	$2,984,387	$2,984,387	$0
	SOUTHSIDE MIDDLE SCHOOL PROJECT TOTALS	$60,451,691	($3,843,664)	$56,608,027	$50,185,278	$17,519,016	$32,666,262	$6,422,749	$5,822,749	$56,008,027	($600,000)
	PRIORITY ONE - DISTRICT WIDE COMMUNICATION	$0	$70,400	$70,400	$70,400	$51,230	$19,170	$0	$0	$70,400	$0
	GRAND TOTAL MANCHESTER PRIORITY ONE PROJECTS	$306,000,000	$0	$306,000,000	$275,090,192	$131,455,454	$143,634,738	$30,909,808	$29,609,808	$304,700,000	($1,300,000)

Note: Owner's Contingency % of Remaining Construction Costs: 10%

Manchester School District - Beech Street Elementary School Project

Manchester School District - Beech Street Elementary School Porject
Project Director / Manager: David Saindon / Hamdi Cobanoglu

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

		Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION**	**$2,057,129**	**$35,000**	**$2,092,129**	**$1,931,071**	**$480,607**	**$1,450,464**	**$161,058**		**$161,058**	**$2,092,129**	**$0**
0101 0000	Legal Fees	$0	$50,000	$50,000	$5,000	$5,000	$0	$45,000	100%	$45,000	$50,000	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0100	Programming/Feasibility/Schematic Design	$173,979	$0	$173,979	$173,979	$173,979	$0	$0	100%	$0	$173,979	$0
0102 0400	Design Development	$74,563	$0	$74,563	$74,563	$74,563	$0	$0	100%	$0	$74,563	$0
0102 0500	Construction Contract Docs	$99,417	$0	$99,417	$99,417	$99,417	$0	$0	100%	$0	$99,417	$0
0102 0600	Bidding	$50,055	$0	$50,055	$50,055	$50,055	$0	$0	100%	$0	$50,055	$0
0102 0700	Construction Contract Administration	$1,546,243	$0	$1,546,243	$1,465,185	$77,593	$1,387,592	$81,058	5%	$81,058	$1,546,243	$0
0102 0800	Closeout	$62,872	$0	$62,872	$62,872	$0	$62,872	$0	0%	$0	$62,872	$0
0102 0900	Extra Services - Liaison	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services - Jay Faxon - Incl. Above	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services (Cookson Communications)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1100	Cost Estimates	$50,000	($50,000)	$0	$0	$0	$0	$0		$0	$0	$0
0102 9900	Other Project Manager Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$35,000	$35,000	$0	$0	$0	$35,000		$35,000	$35,000	$0
0199 0000	Structural Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Scope of Site Plan & Special Permit Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Test Pit Observations	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Fire Alarm/Life Safety Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$5,095,000**	**$596,684**	**$5,691,684**	**$5,453,684**	**$4,059,948**	**$1,393,735**	**$238,000**		**$453,830**	**$5,907,514**	**$215,830**
0201 0000	Basic Services (SMMA)											
0201 0100	Feasibility/Schematic Design	$819,000	$0	$819,000	$819,000	$819,000	$0	$0	100%	$0	$819,000	$0
0201 0400	Design Development	$819,000	$0	$819,000	$819,000	$819,000	$0	$0	100%	$0	$819,000	$0
0201 0500	Construction Contract Documents	$1,228,500	$0	$1,228,500	$1,228,500	$1,228,500	$0	$0	100%	$0	$1,228,500	$0
0201 0600	Bidding	$204,750	$0	$204,750	$204,750	$204,750	$0	$0	100%	$0	$204,750	$0
0201 0700	Construction Contract Administration	$1,023,750	$0	$1,023,750	$1,023,750	$204,750	$819,000	$0	20%	$0	$1,023,750	$0
0201 9900	Other Basic Services (AOT Work) (Amend #8)	$0	$23,500	$23,500	$23,500	$23,500	$0	$0	100%	$0	$23,500	$0
0203 0000	Reimbursable and Other Services											
0203 9900	Other Reimbursable Costs	$50,000	$0	$50,000	$50,000	$47,643	$2,358	$0	95%	$163,030	$213,030	$163,030
0203 9900	FF&E (Ricciarelli)/Technology Design	$300,000	($212,116)	$87,884	$87,884	$19,884	$68,000	$0	23%	$0	$87,884	$0
0203 9900	Phase 2 Design	$0	$238,000	$238,000	$0	$0	$0	$238,000		$238,000	$238,000	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials (UEC)	$225,000	$0	$225,000	$225,000	$28,600	$196,400	$0	13%	$0	$225,000	$0
0204 0300	GeoTechnical & Geo-Environmental (H&A)	$300,000	$527,725	$827,725	$827,725	$528,480	$299,245	$0	64%	$52,800	$880,525	$52,800
0204 1200	Traffic Studies (BSC)	$125,000	$19,575	$144,575	$144,575	$135,842	$8,733	$0	94%	$0	$144,575	$0
0300 0000	**SITE ACQUISITION**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0301 0000	Land/Building Purchase	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0302 0000	Appraisal Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0303 0000	Recording Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0500 0000	**CONSTRUCTION CONTRACT**	**$58,196,935**	**$8,347,809**	**$66,544,744**	**$63,949,885**	**$6,720,921**	**$57,228,964**	**$2,594,859**		**$2,294,859**	**$66,244,744**	**($300,000)**
0501 0000	Pre-Construction Services (Harvey)	$275,000	($198,749)	$76,251	$76,251	$76,251	$0	$0	100%	$0	$76,251	$0
0502 0000	Construction											
0502 0000	Construction Budget (Harvey)	$37,789,750	$14,654,003	$52,443,753	$52,443,753	$4,043,978	$48,399,775	$0	8%	($300,000)	$52,143,753	($300,000)
0502 0030	CM Contingency	$0	$1,904,525	$1,904,525	$1,904,525	$0	$1,904,525	$0	0%	$0	$1,904,525	$0
0502 0040	Holds/Allowances	$0	$4,854,236	$4,854,236	$4,854,236	$1,656,773	$3,197,463	$0	34%	$0	$4,854,236	$0
0502 0100	Division 1 - General Conditions	$0	$2,672,279	$2,672,279	$2,672,279	$487,355	$2,184,924	$0	18%	$0	$2,672,279	$0
0502 0100	Division 1 - General Requirements	$0	$1,609,388	$1,609,388	$1,609,388	$67,112	$1,542,276	$0	4%	$0	$1,609,388	$0
0502 0200	Demolition/Abatement	$1,590,400	($1,590,400)	$0	$0	$0	$0	$0		$0	$0	$0
0502 3100	Division 31 - Earthwork	$10,986,750	($10,986,750)	$0	$0	$0	$0	$0		$0	$0	$0
0508 0000	Owner Change Orders	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0509 0000	Design/Estimating Contingency	$7,555,035	($7,555,035)	$0	$0	$0	$0	$0		$0	$0	$0
0510 0000	Phase 2 Construction	$0	$2,984,312	$2,984,312	$389,453	$389,453	$0	$2,594,859	100%	$2,594,859	$2,984,312	$0
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$450,000**	**$2,253,400**	**$2,703,400**	**$541,083**	**$12,021**	**$529,062**	**$2,162,317**		**$2,162,317**	**$2,703,400**	**$0**
0601 0000	Utility Company Fees	$100,000	$150,000	$250,000	$187,683	$0	$187,683	$62,317	0%	$62,317	$250,000	$0
0602 0000	Testing Services (Miller)	$150,000	$62,900	$212,900	$212,900	$6,728	$206,172	$0	3%	$0	$212,900	$0
0602 0100	Building Commissioning Services (EEI)	$0	$138,000	$138,000	$138,000	$2,793	$135,207	$0	2%	$0	$138,000	$0
0603 0000	Swing Space/Modulars	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0605 0000	Commissary Kitchen ($2M Plug)	$0	$2,000,000	$2,000,000	$0	$0	$0	$2,000,000		$2,000,000	$2,000,000	$0
0699 0000	Other Project Costs (Moving, etc.)	$200,000	($100,000)	$100,000	$0	$0	$0	$100,000		$100,000	$100,000	$0
0699 0000	Test Pits (WP Davis)	$0	$2,500	$2,500	$2,500	$2,500	$0	$0	100%	$0	$2,500	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$2,348,800**	**($188,200)**	**$2,160,600**	**$0**	**$0**	**$0**	**$2,160,600**		**$2,160,600**	**$2,160,600**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$1,174,400	$146,800	$1,321,200	$0	$0	$0	$1,321,200		$1,321,200	$1,321,200	$0
0702 0000	Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0703 0000	Technology	$1,174,400	($335,000)	$839,400	$0	$0	$0	$839,400		$839,400	$839,400	$0
0799 0000	Other Furnishings & Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0800 0000	**OWNER'S CONTINGENCY**	**$5,963,970**	**($2,061,687)**	**$3,902,283**	**$0**	**$0**	**$0**	**$3,902,283**		**$3,686,453**	**$3,686,453**	**($215,830)**
0801 0000	Owner's Contingency (soft)	$828,084	($316,084)	$512,000	$0	$0	$0	$512,000		$296,170	$296,170	($215,830)
0507 0000	Owner's Construction Contingency (hard)	$5,135,886	($1,745,603)	$3,390,283	$0	$0	$0	$3,390,283		$3,390,283	$3,390,283	$0
PROJECT TOTALS		**$74,111,834**	**$8,983,006**	**$83,094,840**	**$71,875,723**	**$11,273,499**	**$60,602,224**	**$11,219,117**		**$10,919,117**	**$82,794,840**	**($300,000)**

Note: Owner's Contingency % of Remaining Construction Costs: 7%

Manchester School District - Hillside Middle School Project

Manchester School District - Hillside Middle School Porject
Project Director / Manager: David Saindon / Mark Lenfest

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

Code	Description	Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION (OPM & OTHER ADMIN. COSTS)**	**$1,017,155**	**($40,810)**	**$976,345**	**$910,816**	**$829,902**	**$80,914**	**$65,529**		**$65,529**	**$976,345**	**$0**
0101 0000	Legal Fees	$0	$10,000	$10,000	$0	$0	$0	$10,000		$10,000	$10,000	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0100	Programming/Schematic Design	$76,728	$0	$76,728	$76,728	$76,728	$0	$0	100%	$0	$76,728	$0
0102 0400	Design Development	$57,546	$0	$57,546	$57,546	$57,546	$0	$0	100%	$0	$57,546	$0
0102 0500	Construction Contract Docs	$172,182	$0	$172,182	$172,182	$172,182	$0	$0	100%	$0	$172,182	$0
0102 0600	Bidding	$66,909	$0	$66,909	$66,909	$66,909	$0	$0	100%	$0	$66,909	$0
0102 0700	Construction Contract Administration	$609,254	($65,810)	$543,444	$502,915	$456,538	$46,377	$40,529	91%	$40,529	$543,444	$0
0102 0800	Closeout	$34,537	$0	$34,537	$34,537	$0	$34,537	$0	0%	$0	$34,537	$0
0102 0900	Extra Services - Liaison	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services - Jay Faxon - Incl. Above	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services (A&A Move Management)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1100	Cost Estimates	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 9900	Other Project Manager Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$15,000	$15,000	$0	$0	$0	$15,000		$15,000	$15,000	$0
0199 0000	Structural Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Test Pit Observations	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Conservation Commission Exposure	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Fire Alarm/Life Safety Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$4,087,500**	**($149,269)**	**$3,938,231**	**$3,936,230**	**$3,421,154**	**$515,076**	**$2,000**		**$2,000**	**$3,938,231**	**$0**
0201 0000	Basic Services (SMMA)											
0201 0100	Programming/Schematic Design	$612,000	$0	$612,000	$612,000	$612,000	$0	$0	100%	$0	$612,000	$0
0201 0400	Design Development	$748,000	$0	$748,000	$748,000	$748,000	$0	$0	100%	$0	$748,000	$0
0201 0500	Construction Contract Documents	$1,020,000	$0	$1,020,000	$1,020,000	$1,020,000	$0	$0	100%	$0	$1,020,000	$0
0201 0600	Bidding	$170,000	$0	$170,000	$170,000	$170,000	$0	$0	100%	$0	$170,000	$0
0201 0700	Construction Contract Administration	$850,000	$0	$850,000	$850,000	$459,000	$391,000	$0	54%	$0	$850,000	$0
0203 0000	Reimbursable and Other Services											
0203 9900	Other Reimbursable Costs (consultant contingency)	$12,500	($8,906)	$3,594	$3,594	$3,594	$0	$0	100%	$0	$3,594	$0
0203 9900	Hydrant Flow Test	$0	$2,000	$2,000	$0	$0	$0	$2,000		$2,000	$2,000	$0
0203 9900	Con-Com	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0203 9900	FF&E (Ricciarelli)/Technology Design	$300,000	($168,943)	$131,057	$131,056	$81,556	$49,500	$0	62%	$0	$131,057	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials (UEC)	$150,000	$0	$150,000	$150,000	$75,841	$74,159	$0	51%	$0	$150,000	$0
0204 0300	GeoTechnical & Geo-Environmental (H&A)	$125,000	$28,220	$153,220	$153,220	$153,220	$0	$0	100%	$0	$153,220	$0
0204 1200	Traffic Studies (BSC)	$100,000	($1,640)	$98,360	$98,360	$97,944	$416	$0	100%	$0	$98,360	$0
0300 0000	**SITE ACQUISITION [N/A]**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0301 0000	Land/Building Purchase	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0302 0000	Appraisal Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0303 0000	Recording Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0500 0000	**CONSTRUCTION CONTRACT**	**$43,527,708**	**$1,855,404**	**$45,383,112**	**$45,383,112**	**$29,308,540**	**$16,074,572**	**$0**		**$776,068**	**$46,159,180**	**$776,068**
0501 0000	Pre-Construction Services (Incl. in GMP Price)	$100,000	($2,500)	$97,500	$97,500	$97,500	$0	$0	100%	$0	$97,500	$0
0502 0000	Construction											
0502 0000	Construction Budget (Includes Additional Precon)	$34,063,224	$1,914,400	$35,977,624	$35,977,624	$24,594,732	$11,382,892	$0	68%	$0	$35,977,624	$0
0502 0030	CM Contingency	$0	$1,066,171	$1,066,171	$1,066,171	$3,500	$1,062,671	$0	0%	$0	$1,066,171	$0
0502 0040	Holds/Allowances	$0	$2,129,386	$2,129,386	$2,129,386	$853,103	$1,276,283	$0	40%	$0	$2,129,386	$0
0502 0100	Division 1 - General Conditions	$0	$3,753,777	$3,753,777	$3,753,777	$1,946,406	$1,807,371	$0	52%	$0	$3,753,777	$0
0502 0100	Division 1 - General Requirements	$0	$1,017,077	$1,017,077	$1,017,077	$946,079	$70,998	$0	93%	$0	$1,017,077	$0
0502 3100	Division 31 - Earthwork	$3,700,000	($3,700,000)	$0	$0	$0	$0	$0		$0	$0	$0
0508 0000	Owner Change Orders	$0	$391,577	$391,577	$391,577	$391,577	$0	$0	100%	$776,068	$1,167,645	$776,068
0508 0100	Owner Change Orders - Budget Release (Holds/Allowances)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0509 0000	Design/Pricing Contingency	$5,664,484	($5,664,484)	$0	$0	$0	$0	$0		$0	$0	$0
0509 0000	Owner's Contingency Within GMP	$0	$950,000	$950,000	$950,000	$475,643	$474,357	$0	50%	$0	$950,000	$0
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$250,000**	**$233,000**	**$483,000**	**$267,597**	**$235,911**	**$31,686**	**$215,403**		**$215,403**	**$483,000**	**$0**
0601 0000	Utility Company Fees	$100,000	($75,000)	$25,000	$0	$0	$0	$25,000		$25,000	$25,000	$0
0602 0000	Testing Services (Miller & UTS)	$50,000	$100,000	$150,000	$137,000	$112,470	$24,530	$13,000	82%	$13,000	$150,000	$0
0602 0100	Building Commissioning Services (EEI)	$0	$58,000	$58,000	$58,000	$50,844	$7,156	$0	88%	$0	$58,000	$0
0603 0000	Swing Space/Modulars	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0699 0000	Other Project Costs (Moving, etc.)	$100,000	$150,000	$250,000	$72,597	$72,597	$0	$177,403	100%	$177,403	$250,000	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$3,520,000**	**$105,000**	**$3,625,000**	**$456,340**	**$0**	**$456,340**	**$3,168,660**		**$3,168,660**	**$3,625,000**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$1,760,000	$400,000	$2,160,000	$0	$0	$0	$2,160,000		$2,160,000	$2,160,000	$0
0702 0000	Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0703 0000	Technology	$1,760,000	($295,000)	$1,465,000	$456,340	$0	$456,340	$1,008,660	0%	$1,008,660	$1,465,000	$0
0799 0000	Other Furnishings & Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0800 0000	**OWNER'S CONTINGENCY**	**$4,601,489**	**($2,123,619)**	**$2,477,870**	**$0**	**$0**	**$0**	**$2,477,870**		**$1,701,802**	**$1,701,802**	**($776,068)**
0801 0000	Owner's Contingency (soft)	$713,393	($713,393)	$0	$0	$0	$0	$0		$0	$0	$0
0507 0000	Owner's Contingency (hard & soft combined)	$3,888,096	($1,410,226)	$2,477,870	$0	$0	$0	$2,477,870		$1,701,802	$1,701,802	($776,068)
	PROJECT TOTALS	**$57,003,852**	**($120,294)**	**$56,883,558**	**$50,954,096**	**$33,795,507**	**$17,158,589**	**$5,929,462**		**$5,929,462**	**$56,883,558**	**($0)**

Note: Owner's Contingency % of Remaining Construction Costs: 15%

Manchester School District - McLaughlin Middle School Project

Manchester School District - McLaughlin Middle School Porject
Project Director / Manager: David Saindon / Mark Lenfest

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

Code	Description	Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION (OPM & OTHER ADMIN. COSTS)**	**$1,017,155**	**$25,000**	**$1,042,155**	**$976,626**	**$713,207**	**$263,419**	**$65,529**		**$65,529**	**$1,042,155**	**$0**
0101 0000	Legal Fees	$0	$10,000	$10,000	$0	$0	$0	$10,000		$10,000	$10,000	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0100	Programming/Schematic Design	$76,728	$0	$76,728	$76,728	$76,728	$0	$0	100%	$0	$76,728	$0
0102 0400	Design Development	$57,546	$0	$57,546	$57,546	$57,546	$0	$0	100%	$0	$57,546	$0
0102 0500	Construction Contract Docs	$172,182	$0	$172,182	$172,182	$172,182	$0	$0	100%	$0	$172,182	$0
0102 0600	Bidding	$66,909	$0	$66,909	$66,909	$66,909	$0	$0	100%	$0	$66,909	$0
0102 0700	Construction Contract Administration	$609,254	$0	$609,254	$568,725	$339,843	$228,882	$40,529	60%	$40,529	$609,254	$0
0102 0800	Closeout	$34,537	$0	$34,537	$34,537	$0	$34,537	$0	0%	$0	$34,537	$0
0102 0900	Extra Services - Liaison	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services - Jay Faxon - Incl. Above	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services (A&A Move Management)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1100	Cost Estimates	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 9900	Other Project Manager Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$15,000	$15,000	$0	$0	$0	$15,000		$15,000	$15,000	$0
0199 0000	Structural Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Scope of Site Plan & Special Permit Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Test Pit Observations	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Fire Alarm/Life Safety Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$3,232,500**	**($160,952)**	**$3,071,548**	**$3,069,548**	**$2,823,534**	**$246,014**	**$2,000**		**$2,000**	**$3,071,548**	**$0**
0201 0000	Basic Services (SMMA)											
0201 0100	Programming/Schematic Design	$468,000	$0	$468,000	$468,000	$468,000	$0	$0	100%	$0	$468,000	$0
0201 0400	Design Development	$572,000	$0	$572,000	$572,000	$572,000	$0	$0	100%	$0	$572,000	$0
0201 0500	Construction Contract Documents	$780,000	$0	$780,000	$780,000	$780,000	$0	$0	100%	$0	$780,000	$0
0201 0600	Bidding	$130,000	$0	$130,000	$130,000	$130,000	$0	$0	100%	$0	$130,000	$0
0201 0700	Construction Contract Administration	$650,000	$0	$650,000	$650,000	$536,250	$113,750	$0	83%	$0	$650,000	$0
0203 0000	Reimbursable and Other Services											
0203 9900	Other Reimbursable Costs	$12,500	($10,844)	$1,656	$1,656	$0	$1,656	$0	0%	$0	$1,656	$0
0203 9900	Hydrant Flow Test	$0	$2,000	$2,000	$0	$0	$0	$2,000		$2,000	$2,000	$0
0203 9900	FF&E (Ricciarelli)/Technology Design	$300,000	($172,633)	$127,367	$127,367	$108,617	$18,750	($0)	85%	($0)	$127,367	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials (UEC)	$100,000	$0	$100,000	$100,000	$26,400	$73,600	$0	26%	$0	$100,000	$0
0204 0300	GeoTechnical & Geo-Environmental (H&A)	$120,000	$20,525	$140,525	$140,525	$132,308	$8,217	$0	94%	$0	$140,525	$0
0204 1200	Traffic Studies (BSC)	$100,000	$0	$100,000	$100,000	$69,959	$30,041	$0	70%	$0	$100,000	$0
0300 0000	**SITE ACQUISITION [N/A]**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0301 0000	Land/Building Purchase	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0302 0000	Appraisal Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0303 0000	Recording Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0500 0000	**CONSTRUCTION CONTRACT**	**$28,827,403**	**($2,190,141)**	**$26,637,262**	**$26,637,263**	**$23,165,273**	**$3,471,990**	**($1)**		**$129,586**	**$26,766,849**	**$129,586**
0501 0000	Pre-Construction Services	$100,000	($2,500)	$97,500	$97,500	$97,500	$0	$0	100%	$0	$97,500	$0
0502 0000	Construction											
0502 0000	Construction Budget	$20,080,350	$450,616	$20,530,966	$20,530,966	$18,253,032	$2,277,934	$0	89%	$0	$20,530,966	$0
0502 0030	CM Contingency	$0	$611,409	$611,409	$611,409	$76,048	$535,361	$0	12%	$0	$611,409	$0
0502 0040	Holds/Allowances	$0	$1,148,362	$1,148,362	$1,148,362	$732,989	$415,373	$0	64%	$0	$1,148,362	$0
0502 0100	Division 1 - General Conditions	$0	$3,035,935	$3,035,935	$3,035,935	$2,906,114	$129,821	$0	96%	$0	$3,035,935	$0
0502 0100	Division 1 - General Requirements	$0	$1,049,742	$1,049,742	$1,049,742	$1,049,742	$0	$0	100%	$0	$1,049,742	$0
0502 3100	Division 31 - Earthwork	$4,900,000	($4,900,000)	$0	$0	$0	$0	$0		$0	$0	$0
0508 0000	Owner Change Orders	$0	$840,604	$840,604	$840,605	$840,605	$0	($1)	100%	$129,586	$970,191	$129,586
0508 0100	Owner Change Orders - Budget Release (Holds/Allowances)	$0	($931,256)	($931,256)	($931,256)	($931,256)	$0	$0	100%	$0	($931,256)	$0
0509 0000	Design/Pricing Contingency	$3,747,053	($3,747,053)	$0	$0	$0	$0	$0		$0	$0	$0
0509 0000	Owner's Contingency Within GMP	$0	$254,000	$254,000	$254,000	$140,500	$113,500	$0	55%	$0	$254,000	$0
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$250,000**	**$91,000**	**$341,000**	**$209,614**	**$182,068**	**$27,545**	**$131,386**		**$131,386**	**$341,000**	**$0**
0601 0000	Utility Company Fees	$100,000	($75,000)	$25,000	$620	$120	$500	$24,380	19%	$24,380	$25,000	$0
0602 0000	Testing Services (Miller & UTS)	$50,000	$33,000	$83,000	$83,000	$68,160	$14,840	$0	82%	$0	$83,000	$0
0602 0100	Building Commissioning Services (EEI)	$0	$58,000	$58,000	$58,000	$45,794	$12,206	$0	79%	$0	$58,000	$0
0603 0000	Swing Space/Modulars	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0699 0000	Other Project Costs (Moving, etc.)	$100,000	$75,000	$175,000	$67,994	$67,994	$0	$107,006	100%	$107,006	$175,000	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$3,200,000**	**($815,000)**	**$2,385,000**	**$1,775,781**	**$357,923**	**$1,417,859**	**$609,219**		**$609,219**	**$2,385,000**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$1,600,000	($160,000)	$1,440,000	$1,278,055	$23,099	$1,254,956	$161,945	2%	$161,945	$1,440,000	$0
0702 0000	Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0703 0000	Technology	$1,600,000	($655,000)	$945,000	$497,726	$334,823	$162,903	$447,274	67%	$447,274	$945,000	$0
0799 0000	Other Furnishings & Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0800 0000	**OWNER'S CONTINGENCY**	**$3,161,130**	**($2,261,140)**	**$899,990**	**$0**	**$0**	**$0**	**$899,990**		**$770,404**	**$770,404**	**($129,586)**
0801 0000	Owner's Contingency (soft)	$507,181	($507,181)	$0	$0	$0	$0	$0		$0	$0	$0
0507 0000	Owner's Contingency (hard & soft combined)	$2,653,949	($1,753,959)	$899,990	$0	$0	$0	$899,990		$770,404	$770,404	($129,586)
	PROJECT TOTALS	**$39,688,188**	**($5,311,233)**	**$34,376,955**	**$32,668,831**	**$27,242,004**	**$5,426,827**	**$1,708,123**		**$1,708,124**	**$34,376,955**	**$0**

Note: Owner's Contingency % of Remaining Construction Costs: 26%

Manchester School District - Modular Project

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

Manchester School District - Modular Project
Project Director / Manager: David Saindon / Mark Lenfest

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

		Original Budget [A]	Budget Reallocations [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION (OPM & OTHER ADMIN. COSTS)**	**$253,077**	**$57,810**	**$310,887**	**$310,887**	**$310,887**	**$0**	**$0**		**$0**	**$310,887**	**$0**
0101 0000	Legal Fees	$8,000	($8,000)	$0	$0	$0	$0	$0		$0	$0	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0400	Design Development	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0500	Construction Contract Docs	$20,611	$0	$20,611	$20,611	$20,611	$0	$0	100%	$0	$20,611	$0
0102 0600	Bidding	$20,611	$0	$20,611	$20,611	$20,611	$0	$0	100%	$0	$20,611	$0
0102 0700	Construction Contract Administration	$203,855	$65,810	$269,665	$269,665	$269,665	$0	$0	100%	$0	$269,665	$0
0102 0800	Closeout	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$1,690,143**	**($49,955)**	**$1,640,188**	**$1,640,188**	**$1,640,143**	**$45**	**$0**		**$0**	**$1,640,188**	**$0**
0200 9999	Adjustment	$0		$0	$0	$0	$0	$0		$0	$0	$0
0201 0000	Basic Services (SMMA)											
0201 0400	Design Development / Programming / RFP	$216,000	$0	$216,000	$216,000	$216,000	$0	$0	100%	$0	$216,000	$0
0201 0500	Construction Contract Documents / Site Package	$480,000	$0	$480,000	$480,000	$480,000	$0	$0	100%	$0	$480,000	$0
0201 0600	Bidding	$96,000	$0	$96,000	$96,000	$96,000	$0	$0	100%	$0	$96,000	$0
0201 0700	Construction Contract Administration	$408,000	$0	$408,000	$408,000	$408,000	$0	$0	100%	$0	$408,000	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0204 0300	GeoTechnical & Geo-Environmental	$106,100	($49,955)	$56,145	$56,145	$56,100	$45	$0	100%	$0	$56,145	$0
0204 0400	Site Survey (BSC)	$365,750	$0	$365,750	$365,750	$365,750	$0	$0	100%	$0	$365,750	$0
0204 0400	Site Survey	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0204 0500	Wetlands (BSC)	$18,293	$0	$18,293	$18,293	$18,293	$0	$0	100%	$0	$18,293	$0
0204 1200	Traffic Studies	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0300 0000	**SITE ACQUISITION [N/A]**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0500 0000	**CONSTRUCTION CONTRACT**	**$5,560,000**	**($126,296)**	**$5,433,704**	**$5,433,703**	**$5,433,704**	**($1)**	**$1**		**$1**	**$5,433,704**	**($0)**
0501 0000	Pre-Construction Services (Consigli)	$60,000	($44,640)	$15,360	$15,360	$15,360	$0	$0	100%	$0	$15,360	$0
0502 0000	Construction											
0502 0000	Construction Budget (Consigli)	$5,500,000	$109,599	$5,609,599	$5,609,598	$5,609,599	($1)	$1	100%	$1	$5,609,599	$0
0508 0000	Change Orders (Thru OCO #7)	$0	($191,255)	($191,255)	($191,255)	($191,255)	$0	$0	100%	$0	($191,255)	($0)
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$17,170,000**	**$733,263**	**$17,903,263**	**$17,186,264**	**$16,976,306**	**$209,958**	**$716,999**		**$716,999**	**$17,903,263**	**$0**
0601 0000	Utility Company Fees	$120,000	$32,757	$152,757	$152,757	$117,799	$34,958	$0	77%	$0	$152,757	$0
0602 0000	Testing Services	$50,000	($50,000)	$0	$0	$0	$0	$0		$0	$0	$0
0603 0000	Swing Space/Modulars (Triumph)	$16,800,000	($134,184)	$16,665,816	$16,665,816	$16,565,816	$100,000	$0	99%	$0	$16,665,816	$0
0604 0000	Change Orders - Modulars (Triumph) - (Thru PCO #9)	$0	$180,622	$180,622	$180,622	$105,622	$75,000	$0	58%	$0	$180,622	$0
0605 0000	Relocation of Mods. From Existing Sites	$0	$716,999	$716,999	$0	$0	$0	$716,999		$716,999	$716,999	$0
0699 0000	Other Project Costs	$200,000	($198,480)	$1,520	$1,520	$1,520	$0	$0	100%	$0	$1,520	$0
0699 0000	First Responder Decals	$0	$6,371	$6,371	$6,371	$6,371	($0)	$0	100%	$0	$6,371	$0
0699 0000	Coat Hook Install (Grant Jones)	$0	$8,200	$8,200	$8,200	$8,200	$0	$0	100%	$0	$8,200	$0
0699 0000	Moving (College Bound Movers & Sterling)	$0	$124,488	$124,488	$124,488	$124,488	$0	$0	100%	$0	$124,488	$0
0699 0000	Bathroom Dispensers (Aramark)	$0	$3,248	$3,248	$3,248	$3,248	$0	$0	100%	$0	$3,248	$0
0699 0000	Auto Scrub Machines (Aramark)	$0	$24,142	$24,142	$24,142	$24,142	$0	$0	100%	$0	$24,142	$0
0699 0000	Stipend for Teacher Move	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0699 0000	Beech Field Repairs (Belko Landscaping)	$0	$19,100	$19,100	$19,100	$19,100	$0	$0	100%	$0	$19,100	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$604,000**	**($381,839)**	**$222,161**	**$222,160**	**$222,160**	**$0**	**$1**		**$1**	**$222,161**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$112,000	($105,490)	$6,510	$6,510	$6,510	$0	$0	100%	$0	$6,510	$0
0703 0000	Technology	$492,000	($276,349)	$215,651	$215,650	$215,650	$0	$1	100%	$1	$215,651	$0
0800 0000	**OWNER'S CONTINGENCY**	**$965,270**	**($965,270)**	**($0)**	**$0**	**$0**	**$0**	**($0)**		**($0)**	**($0)**	**$0**
0801 0000	Owner's Contingency (soft)	$163,958	($163,958)	$0	$0	$0	$0	$0		$0	$0	$0
0507 0000	Owner's Construction Contingency (hard)	$801,312	($801,312)	($0)	$0	$0	$0	($0)		($0)	($0)	$0
PROJECT TOTALS		**$26,242,490**	**($732,287)**	**$25,510,203**	**$24,793,202**	**$24,583,200**	**$210,002**	**$717,001**		**$717,001**	**$25,510,203**	**($0)**

Manchester School District - Parkside Middle School Project

Manchester School District - Parkside Middle School Porject
Project Director / Manager: David Saindon / Linda Liporto

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

Code	Description	Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION (OPM & OTHER ADMIN. COSTS)**	**$1,101,287**	**$25,000**	**$1,126,287**	**$1,057,381**	**$510,461**	**$546,919**	**$68,907**		**$68,907**	**$1,126,287**	**$0**
0101 0000	Legal Fees	$0	$10,000	$10,000	$0	$0	$0	$10,000		$10,000	$10,000	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0100	Programming/Schematic Design	$72,469	$0	$72,469	$69,091	$69,091	$0	$3,378	100%	$3,378	$72,469	$0
0102 0400	Design Development	$57,546	$0	$57,546	$57,546	$57,546	$0	$0	100%	$0	$57,546	$0
0102 0500	Construction Contract Docs	$115,092	$0	$115,092	$115,092	$115,092	$0	$0	100%	$0	$115,092	$0
0102 0600	Bidding	$52,637	$0	$52,637	$52,637	$52,637	$0	$0	100%	$0	$52,637	$0
0102 0700	Construction Contract Administration	$763,016	$0	$763,016	$735,997	$216,097	$519,900	$27,019	29%	$27,019	$763,016	$0
0102 0800	Closeout	$40,529	$0	$40,529	$27,019	$0	$27,019	$13,510	0%	$13,510	$40,529	$0
0102 0900	Extra Services - Liaison	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services - Jay Faxon - Incl. Above	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services (A&A Move Management)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1100	Cost Estimates	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 9900	Other Project Manager Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$15,000	$15,000	$0	$0	$0	$15,000		$15,000	$15,000	$0
0199 0000	Structural Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Scope of Site Plan & Special Permit Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Test Pit Observations	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Fire Alarm/Life Safety Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$3,927,500**	**($121,476)**	**$3,806,024**	**$3,804,024**	**$2,944,006**	**$860,018**	**$2,000**		**$2,000**	**$3,806,024**	**$0**
0201 0000	Basic Services											
0201 0100	Programming/Schematic Design	$576,000	$0	$576,000	$576,000	$576,000	$0	$0	100%	$0	$576,000	$0
0201 0400	Design Development	$704,000	$0	$704,000	$704,000	$704,000	$0	$0	100%	$0	$704,000	$0
0201 0500	Construction Contract Documents	$960,000	$0	$960,000	$960,000	$960,000	$0	$0	100%	$0	$960,000	$0
0201 0600	Bidding	$160,000	$0	$160,000	$160,000	$160,000	$0	$0	100%	$0	$160,000	$0
0201 0700	Construction Contract Administration	$800,000	$0	$800,000	$800,000	$152,000	$648,000	$0	19%	$0	$800,000	$0
0201 0800	Closeout	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0201 9900	Playground Redesign (Amend #6)	$0	$18,900	$18,900	$18,900	$18,900	$0	$0	100%	$0	$18,900	$0
0203 0000	Reimbursable and Other Services											
0203 9900	Other Reimbursable Costs	$12,500	$0	$12,500	$12,500	$11,495	$1,005	$0	92%	$0	$12,500	$0
0203 9900	Hydrant Flow Test	$0	$2,000	$2,000	$0	$0	$0	$2,000		$2,000	$2,000	$0
0203 9900	FF&E (Ricciarelli)/Technology Design	$300,000	($202,576)	$97,424	$97,424	$35,024	$62,400	($0)	36%	($0)	$97,424	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials (UEC)	$175,000	$0	$175,000	$175,000	$39,113	$135,887	$0	22%	$0	$175,000	$0
0204 0300	GeoTechnical & Geo-Environmental (H&A)	$140,000	$60,200	$200,200	$200,200	$189,200	$11,000	$0	95%	$0	$200,200	$0
0204 1200	Traffic Studies (BSC)	$100,000	$0	$100,000	$100,000	$98,274	$1,726	$0	98%	$0	$100,000	$0
0300 0000	**SITE ACQUISITION [NA]**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0301 0000	Land/Building Purchase	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0302 0000	Appraisal Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0303 0000	Recording Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0500 0000	**CONSTRUCTION CONTRACT**	**$36,146,140**	**$2,796,559**	**$38,942,699**	**$38,942,699**	**$13,391,069**	**$25,551,630**	**$0**		**($354,318)**	**$38,588,381**	**($354,318)**
0501 0000	Pre-Construction Services	$100,000	($52,225)	$47,775	$47,775	$47,775	$0	$0	100%	$0	$47,775	$0
0502 0000	Construction											
0502 0000	Construction Budget	$24,538,450	$6,804,192	$31,342,642	$31,342,642	$11,098,481	$20,244,161	$0	35%	($400,000)	$30,942,642	($400,000)
0502 0030	CM Contingency	$0	$1,164,504	$1,164,504	$1,164,504	$67,869	$1,096,635	$0	6%	$0	$1,164,504	$0
0502 0040	Holds/Allowances	$0	$1,545,000	$1,545,000	$1,545,000	$413,794	$1,131,206	$0	27%	$0	$1,545,000	$0
0502 0100	Division 1 - General Conditions	$0	$3,081,013	$3,081,013	$3,081,013	$1,164,315	$1,916,698	$0	38%	$0	$3,081,013	$0
0502 0100	Division 1 - General Requirements	$0	$1,683,641	$1,683,641	$1,683,641	$577,529	$1,106,112	$0	34%	$0	$1,683,641	$0
0502 3100	Division 31 - Earthwork	$5,500,000	($5,500,000)	$0	$0	$0	$0	$0		$0	$0	$0
0502 3200	Division 32 - Exterior Improvements (Landscaping)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0502 9900	Retainage	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0506 0000	Alternates	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0508 0000	Owner Change Orders	$0	$78,124	$78,124	$78,124	$21,307	$56,817	$0	27%	$45,682	$123,806	$45,682
0509 0000	Design/Pricing Contingency	$6,007,690	($6,007,690)	$0	$0	$0	$0	$0		$0	$0	$0
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$250,000**	**$241,000**	**$491,000**	**$235,559**	**$131,529**	**$104,030**	**$255,441**		**$255,441**	**$491,000**	**$0**
0601 0000	Utility Company Fees	$100,000	($25,000)	$75,000	$48,893	$47,981	$912	$26,107	98%	$26,107	$75,000	$0
0602 0000	Testing Services (Miller & UTS)	$50,000	$58,000	$108,000	$108,000	$57,525	$50,475	$0	53%	$0	$108,000	$0
0602 0100	Building Commissioning Services (EEI)	$0	$58,000	$58,000	$58,000	$5,357	$52,643	$0	9%	$0	$58,000	$0
0603 0000	Swing Space/Modulars	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0699 0000	Other Project Costs (Moving, etc.)	$100,000	$150,000	$250,000	$20,666	$20,666	$0	$229,334	100%	$229,334	$250,000	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$3,200,000**	**($815,000)**	**$2,385,000**	**$503,000**	**$13,932**	**$489,067**	**$1,882,000**		**$1,882,000**	**$2,385,000**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$1,600,000	($160,000)	$1,440,000	$13,932	$13,932	$0	$1,426,068	100%	$1,426,068	$1,440,000	$0
0702 0000	Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0703 0000	Technology	$1,600,000	($655,000)	$945,000	$489,067	$0	$489,067	$455,933	0%	$455,933	$945,000	$0
0799 0000	Other Furnishings & Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0800 0000	**OWNER'S CONTINGENCY**	**$3,877,019**	**($1,172,011)**	**$2,705,008**	**$0**	**$0**	**$0**	**$2,705,008**		**$2,659,326**	**$2,659,326**	**($45,682)**
0801 0000	Owner's Contingency (soft)	$608,899	($217,478)	$391,421	$0	$0	$0	$391,421		$391,421	$391,421	$0
0507 0000	Owner's Construction Contingency (hard)	$3,268,120	($954,533)	$2,313,587	$0	$0	$0	$2,313,587		$2,267,905	$2,267,905	($45,682)
PROJECT TOTALS		**$48,501,946**	**$954,072**	**$49,456,018**	**$44,542,662**	**$16,990,997**	**$27,551,665**	**$4,913,356**		**$4,513,356**	**$49,056,018**	**($400,000)**

Note: Owner's Contingency % of Remaining Construction Costs: 11%

Manchester School District - Southside Middle School Project

Manchester School District - Southside Middle School Porject
Project Director / Manager: David Saindon / Linda Liporto

Period Ending 8/31/2026
Invoice Summary Package 31

Current Budget

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

		Original Budget [A]	Budget Changes [B]	Current Budget [C]	Committed Costs [D]	Expended [E]	Unspent [F]=[D]-[E]	Remaining Budget [G]=[C]-[D]	% Complete (against committ'd) [H]=[E]/[J]	CTC (beyond committed) [I]	Anticipated C @ C [J]=[D]+[I]	Variance (Under) / Over [K]=[C]-[J]
0100 0000	**ADMINISTRATION (OPM & OTHER ADMIN. COSTS)**	**$1,101,287**	**$25,000**	**$1,126,287**	**$1,057,381**	**$501,384**	**$555,997**	**$68,907**		**$68,907**	**$1,126,287**	**$0**
0101 0000	Legal Fees	$0	$10,000	$10,000	$0	$0	$0	$10,000		$10,000	$10,000	$0
0102 0000	Owner's Project Manager (Leftfield)											
0102 0100	Programming/Schematic Design	$72,469	$0	$72,469	$69,091	$69,091	$0	$3,378	100%	$3,378	$72,469	$0
0102 0400	Design Development	$57,546	$0	$57,546	$57,546	$57,546	$0	$0	100%	$0	$57,546	$0
0102 0500	Construction Contract Docs	$115,092	$0	$115,092	$115,092	$115,092	$0	$0	100%	$0	$115,092	$0
0102 0600	Bidding	$52,637	$0	$52,637	$52,637	$52,637	$0	$0	100%	$0	$52,637	$0
0102 0700	Construction Contract Administration	$763,016	$0	$763,016	$735,997	$207,019	$528,978	$27,019	28%	$27,019	$763,016	$0
0102 0800	Closeout	$40,529	$0	$40,529	$27,019	$0	$27,019	$13,510	0%	$13,510	$40,529	$0
0102 0900	Extra Services - Liaison	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 0900	Extra Services - Jay Faxon - Incl. Above	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1000	Reimbursable & Other Services (A&A Move Management)	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 1100	Cost Estimates	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0102 9900	Other Project Manager Costs	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0103 0000	Advertising	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0104 0000	Permitting Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0105 0000	Owner's Insurance	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Other Administrative Costs	$0	$15,000	$15,000	$0	$0	$0	$15,000		$15,000	$15,000	$0
0199 0000	Structural Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Scope of Site Plan & Special Permit Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Test Pit Observations	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Stormwater Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0199 0000	Fire Alarm/Life Safety Peer Review	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0200 0000	**ARCHITECTURE & ENGINEERING**	**$4,317,500**	**($89,514)**	**$4,227,986**	**$4,232,247**	**$3,266,108**	**$966,139**	**($4,261)**		**($4,261)**	**$4,227,986**	**$0**
0201 0000	Basic Services (SMMA)											
0201 0100	Programming/Schematic Design	$648,000	$0	$648,000	$648,000	$648,000	$0	$0	100%	$0	$648,000	$0
0201 0400	Design Development	$792,000	$0	$792,000	$792,000	$792,000	$0	$0	100%	$0	$792,000	$0
0201 0500	Construction Contract Documents	$1,080,000	$0	$1,080,000	$1,080,000	$1,080,000	$0	$0	100%	$0	$1,080,000	$0
0201 0600	Bidding	$180,000	$0	$180,000	$180,000	$180,000	$0	$0	100%	$0	$180,000	$0
0201 0700	Construction Contract Administration	$900,000	$0	$900,000	$900,000	$171,000	$729,000	$0	19%	$0	$900,000	$0
0203 0000	Reimbursable and Other Services											
0203 9900	Other Reimbursable Costs	$12,500	$0	$12,500	$18,761	$18,761	$1	($6,261)	100%	($6,261)	$12,500	$0
0203 9900	Hydrant Flow Test	$0	$2,000	$2,000	$0	$0	$0	$2,000		$2,000	$2,000	$0
0203 9900	FF&E (Ricciarelli)/Technology Design	$300,000	($189,841)	$110,159	$110,159	$42,159	$68,000	$0	38%	$0	$110,159	$0
0204 0000	Sub-Consultants											
0204 0200	Hazardous Materials (UEC)	$175,000	$0	$175,000	$175,000	$37,092	$137,908	$0	21%	$0	$175,000	$0
0204 0300	GeoTechnical & Geo-Environmental (H&A)	$130,000	$71,300	$201,300	$201,300	$190,300	$11,000	$0	95%	$0	$201,300	$0
0204 1200	Traffic Studies (BSC)	$100,000	$27,027	$127,027	$127,027	$106,797	$20,230	$0	84%	$0	$127,027	$0
0300 0000	**SITE ACQUISITION**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**		**$0**	**$0**	**$0**
0301 0000	Land/Building Purchase	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0302 0000	Appraisal Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0303 0000	Recording Fees	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0500 0000	**CONSTRUCTION CONTRACT**	**$46,685,769**	**($2,508,302)**	**$44,177,467**	**$44,177,467**	**$13,611,667**	**$30,565,800**	**$0**		**($600,000)**	**$43,577,467**	**($600,000)**
0501 0000	Pre-Construction Services	$100,000	($52,225)	$47,775	$47,775	$47,775	$0	$0	100%	$0	$47,775	$0
0502 0000	Construction											
0502 0000	Construction Budget	$35,121,474	$803,242	$35,924,716	$35,924,716	$11,648,632	$24,276,084	$0	32%	($600,000)	$35,324,716	($600,000)
0502 0030	CM Contingency	$0	$1,323,891	$1,323,891	$1,323,891	$0	$1,323,891	$0	0%	$0	$1,323,891	$0
0502 0040	Holds/Allowances	$0	$2,095,000	$2,095,000	$2,095,000	$644,025	$1,450,976	$0	31%	$0	$2,095,000	$0
0502 0100	Division 1 - General Conditions	$0	$3,101,153	$3,101,153	$3,101,153	$849,674	$2,251,479	$0	27%	$0	$3,101,153	$0
0502 0100	Division 1 - General Requirements	$0	$1,684,932	$1,684,932	$1,684,932	$421,562	$1,263,370	$0	25%	$0	$1,684,932	$0
0502 3100	Division 31 - Earthwork	$3,700,000	($3,700,000)	$0	$0	$0	$0	$0		$0	$0	$0
0508 0000	Owner Change Orders	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0509 0000	Design/Pricing Contingency	$7,764,295	($7,764,295)	$0	$0	$0	$0	$0		$0	$0	$0
0600 0000	**MISCELLANEOUS PROJECT COSTS**	**$250,000**	**$211,900**	**$461,900**	**$193,466**	**$125,924**	**$67,542**	**$268,434**		**$268,434**	**$461,900**	**$0**
0601 0000	Utility Company Fees	$100,000	($75,000)	$25,000	$0	$0	$0	$25,000		$25,000	$25,000	$0
0602 0000	Testing Services (Miller & UTS)	$50,000	$75,000	$125,000	$96,000	$84,672	$11,328	$29,000	88%	$29,000	$125,000	$0
0602 0100	Building Commissioning Services (EEI)	$0	$58,000	$58,000	$58,000	$1,786	$56,214	$0	3%	$0	$58,000	$0
0603 0000	Swing Space/Modulars	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0699 0000	Other Project Costs (Moving, etc.)	$100,000	$150,000	$250,000	$35,566	$35,566	$0	$214,434	100%	$214,434	$250,000	$0
0699 0000	Test Pits (WP Davis)	$0	$3,900	$3,900	$3,900	$3,900	$0	$0	100%	$0	$3,900	$0
0700 0000	**FURNISHINGS & EQUIPMENT**	**$3,200,000**	**$430,000**	**$3,630,000**	**$524,717**	**$13,932**	**$510,785**	**$3,105,283**		**$3,105,283**	**$3,630,000**	**$0**
0701 0000	Furnishings & Equipment (FF+E)	$1,600,000	$560,000	$2,160,000	$13,932	$13,932	$0	$2,146,068	100%	$2,146,068	$2,160,000	$0
0702 0000	Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0703 0000	Technology	$1,600,000	($130,000)	$1,470,000	$510,785	$0	$510,785	$959,215	0%	$959,215	$1,470,000	$0
0799 0000	Other Furnishings & Equipment	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0
0800 0000	**OWNER'S CONTINGENCY**	**$4,897,135**	**($1,912,748)**	**$2,984,387**	**$0**	**$0**	**$0**	**$2,984,387**		**$2,984,387**	**$2,984,387**	**$0**
0801 0000	Owner's Contingency (soft)	$752,980	($487,659)	$265,321	$0	$0	$0	$265,321		$265,321	$265,321	$0
0507 0000	Owner's Construction Contingency (hard)	$4,144,155	($1,425,089)	$2,719,066	$0	$0	$0	$2,719,066		$2,719,066	$2,719,066	$0
	PROJECT TOTALS	**$60,451,691**	**($3,843,664)**	**$56,608,027**	**$50,185,278**	**$17,519,016**	**$32,666,262**	**$6,422,749**		**$5,822,749**	**$56,008,027**	**($600,000)**

Note: Owner's Contingency % of Remaining Construction Costs: 10%

Manchester Priorty One Projects

Modular/Beech St. ES/Hillside MS/McLaughlin MS/Parkside MS/Southside MS - Invoice Approval Summary

Date *9/10/2026*

Period Ending: **8/31/2026**

Leftfield Invoice Summary #: ***31***

Project	*Invoice #*	*Invoice Date*	*Contractor/Vendor*	*Amount*
Beech	199595	8/31/2026	Leftfield - Beech - Monthly OPM Services	$38,151.25
Hillside	199595	8/31/2026	Leftfield - Hillside - Monthly OPM Services	$42,571.25
McLaughlin	199595	8/31/2026	Leftfield - McLaughlin - Monthly OPM Services	$37,733.75
Parkside	199595	8/31/2026	Leftfield - Parkside - Monthly OPM Services	$27,630.00
Southside	199595	8/31/2026	Leftfield - Southside - Monthly OPM Services	$27,067.50
			Total to Pay to Leftfield:	**$173,153.75**
Beech	65151	9/3/2026	SMMA - Beech - Construction Contract Admin.	$30,712.50
Beech	65151	9/3/2026	SMMA - Beech - Haley & Aldrich - Geotech/Geoenv.	$131,330.00
McLaughlin	65152	9/3/2026	SMMA - McLaughlin - Construction Contract Admin.	$29,250.00
McLaughlin	65152	9/3/2026	SMMA - McLaughlin - Tech Procurement	$11,250.00
Hillside	65153	9/3/2026	SMMA - Hillside - Construction Contract Admin.	$25,500.00
Hillside	65153	9/3/2026	SMMA - Hillside - Tech Procurement	$9,000.00
Hillside	65153	9/3/2026	SMMA - Hillside - UEC - Hazardous Materials	$28,794.70
Parkside	65154	9/3/2026	SMMA - Parkside - Construction Contract Admin.	$24,000.00
Parkside	65154	9/3/2026	SMMA - Parkside - UEC - Hazardous Materials	$12,492.70
Southside	65155	9/3/2026	SMMA - Southside - Construction Contract Admin.	$27,000.00
			Total to Pay to SMMA :	**$329,329.90**
Parkside	61442	9/1/2026	FirstLight - Fiber Costs (Monthly Recurring Cost) 9/1/26 - 9/30/26	$387.59
McLaughlin	--	9/1/2026	FirstLight - Emergency Phone Install and Monthly Recurring Charge	$119.90
			Total to Pay to FirstLight :	**$507.49**
Hillside	App #7	8/31/2026	Energy Efficient Inv, Inc. - Commissioning Services - Hillside	$6,426.44
McLaughlin	App #8	8/31/2026	Energy Efficient Inv, Inc. - Commissioning Services - McLaughlin	$3,571.20
			Total to Pay to Energy Efficient Inv, Inc. :	**$9,997.64**
Beech	26084NH-00004	7/31/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 7/24/26 - 7/31/26	$795.00
Hillside	25091NH-00017	7/31/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 7/29/26 - 7/31/26	$1,341.40
Beech	26084NH-00005	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/3/26 - 8/21/26	$3,130.00
Southside	25186NH-00015	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/19/26 - 8/21/26	$825.00
Hillside	25091NH-00018	8/21/2026	Miller Engineering & Testing, Inc. - Inspection & Testing Services - 8/3/26 - 8/21/26	$4,095.00
			Total to Pay to Miller Engineering & Testing, Inc.:	**$10,186.40**
Hillside	124470	8/14/2026	UTS of Massachusetts - Firestopping Testing - Hillside	$3,300.00
McLaughlin	124471	8/14/2026	UTS of Massachusetts - Firestopping Testing - McLaughlin	$2,200.00
Parkside	124412	8/14/2026	UTS of Massachusetts - Firestopping Testing - Parkside	$3,400.00
			Total to Pay to UTS of Massachusetts:	**$8,900.00**
McLaughlin	DT-25538	7/20/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$13,150.02
McLaughlin	DT-24936	6/19/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$15,577.60
McLaughlin	DT-25521	7/17/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$38,082.33
McLaughlin	DT-24989	6/22/2026	Driven Tech - McLaughlin Tech Costs - ALREADY PAID - DO NOT DOUBLE PAY	$168,798.80
McLaughlin	DT-25939	8/4/2026	Driven Tech - McLaughlin Tech Costs	$23,172.00
McLaughlin	DT-26069	8/5/2026	Driven Tech - McLaughlin Tech Costs	$6,358.02
			Total to Pay to Driven Tech:	**$265,138.77**
McLaughlin	11147631	8/8/2026	Best Buy - Monitors	$1,474.00
			Total to Pay to Best Buy:	**$1,474.00**

Project	Invoice #	Invoice Date	Contractor/Vendor	Amount
McLaughlin	MC92199037	8/11/2026	Apple - Computers/Software	$1,044.00
			Total to Pay to Apple:	**$1,044.00**
Hillside	2009	8/24/2026	Aramark - Hillside - Weekend Project Work	$4,108.16
McLaughlin	2010	8/24/2026	Aramark - McLaughlin - Weekend Project Work	$1,540.56
Parkside	2005	8/21/2026	Aramark - Parkside - Bathroom Dispensers	$13,932.39
Southside	2005	8/21/2026	Aramark - Southside - Bathroom Dispensers	$13,932.38
			Total to Pay to Aaramark:	**$33,513.49**
Beech	App #7	8/31/2026	Harvey Construction - Beech - August 2026	$895,634.77
Southside	App #11	8/15/2026	Harvey Construction - Southside - August 2026	$3,862,364.28
Parkside	App #11	8/15/2026	Harvey Construction - Parkside - August 2026	$3,707,571.79
			Total to Pay to Harvey Construction :	**$8,465,570.84**
Hillside	Req #14	8/31/2026	Consigli Construction - Hillside - August 2026	$4,828,191.60
McLaughlin	Req #14	8/31/2026	Consigli Construction - McLaughlin - August 2026	$4,245,331.44
			Total to Pay to Consigli Construction :	**$9,073,523.04**

Subtotal Modular Invoices	*$0.00*
Subtotal Hillside Middle School Invoices	*$4,953,328.55*
Subtotal McLaughlin Middle School Invoices	*$4,598,653.62*
Subtotal Parkside Middle School Invoices	*$3,789,414.47*
Subtotal Beech Street Invoices	*$1,099,753.52*
Subtotal Southside Middle School Invoices	*$3,931,189.16*
Subtotal District Wide Invoices	*$0.00*
Total of Invoices Submitted	**$18,372,339.32**

9/10/26

Recommended by Leftfield Cost Manager — Date

Approved by Dr. Jennifer Chmiel, Superintendent of Schools — Date

Approved by Ms. Karen DeFrancis, Chief Financial Officer — Date

INVOICE

Manchester School District
Ms. Karen DeFrancis
Chief Financial Officer
20 Hecker Street
Manchester, NH 03102

August 31, 2026
Project No: LF-02386.00
Invoice No: 199595

Invoice Total	**173,153.75**

Profit Center 010:PMA:LFT

Project LF-02386.00 Manchester Priority One Projects

Professional Services from August 01, 2026 to August 31, 2026

Task 04 Beech St. Elementary School

Professional Personnel

	Hours	**Rate**	**Amount**	
Principal - Jim Rogers	2.00	225.00	450.00	
Project Director - Adam Keane	8.00	215.00	1,720.00	
Senior Project Manager - Mark Lenfest	15.00	195.00	2,925.00	
Senior Project Manager - Hamdi Cobanoglu	22.50	195.00	4,387.50	
Cost Manager - Dan McSweeney	3.75	165.00	618.75	
Clerk / Site Rep - Silan Ipek	170.00	165.00	28,050.00	
Totals	221.25		38,151.25	
Total Labor				**38,151.25**
			Total this Task	**38,151.25**

Task 05 Hillside Middle School

Professional Personnel

	Hours	**Rate**	**Amount**	
Principal - Jim Rogers	2.00	225.00	450.00	
Project Director - Adam Keane	16.00	215.00	3,440.00	
Senior Project Manager - Mark Lenfest	63.00	195.00	12,285.00	
Senior Project Manager - Hamdi Cobanoglu	2.25	195.00	438.75	
Cost Manager - Dan McSweeney	3.50	165.00	577.50	
Clerk / Site Rep - Paul Louie	84.00	165.00	13,860.00	
Relocation Manager - Josh Brewster	16.00	160.00	2,560.00	
Relocation Manager - Maxwell Ingraham	56.00	160.00	8,960.00	
Totals	242.75		42,571.25	
Total Labor				**42,571.25**
			Total this Task	**42,571.25**

Leftfield, LLC
25240 Hancock Avenue, Suite 200
Murrieta, CA 92562
T 951-252-8555
F 951-252-8560

ACH/Wire Payment:
Wells Fargo
Leftfield, LLC
Account No: 4194364154
ABA No: 121000248

Task 06 McLaughlin Middle School

Professional Personnel

	Hours	Rate	Amount	
Principal - Jim Rogers	4.00	225.00	900.00	
Project Director - Adam Keane	16.00	215.00	3,440.00	
Senior Project Manager - Mark Lenfest	73.50	195.00	14,332.50	
Senior Project Manager - Hamdi Cobanoglu	2.25	195.00	438.75	
Cost Manager - Dan McSweeney	8.50	165.00	1,402.50	
Clerk / Site Rep - Paul Louie	84.00	165.00	13,860.00	
Relocation Manager - Josh Brewster	21.00	160.00	3,360.00	
Totals	209.25		37,733.75	
Total Labor				**37,733.75**
			Total this Task	**37,733.75**

Task 07 Parkside Middle School

Professional Personnel

	Hours	Rate	Amount	
Principal - Jim Rogers	2.00	225.00	450.00	
Project Director - Adam Keane	8.00	215.00	1,720.00	
Senior Project Manager - Mark Lenfest	11.50	195.00	2,242.50	
Senior Project Manager - Hamdi Cobanoglu	31.50	195.00	6,142.50	
On Site Rep - Steve Leonard	84.00	165.00	13,860.00	
Cost Manager - Dan McSweeney	3.00	165.00	495.00	
Relocation Manager - Josh Brewster	17.00	160.00	2,720.00	
Totals	157.00		27,630.00	
Total Labor				**27,630.00**
			Total this Task	**27,630.00**

Task 08 Southside Middle School

Professional Personnel

	Hours	Rate	Amount	
Principal - Jim Rogers	2.00	225.00	450.00	
Project Director - Adam Keane	8.00	215.00	1,720.00	
Senior Project Manager - Mark Lenfest	11.00	195.00	2,145.00	
Senior Project Manager - Hamdi Cobanoglu	32.00	195.00	6,240.00	
On Site Rep - Steve Leonard	84.00	165.00	13,860.00	
Cost Manager - Dan McSweeney	2.50	165.00	412.50	
Relocation Manager - Josh Brewster	14.00	160.00	2,240.00	
Totals	153.50		27,067.50	
Total Labor				**27,067.50**
			Total this Task	**27,067.50**

Invoice Total **173,153.75**

Leftfield, LLC
25240 Hancock Avenue, Suite 200
Murrieta, CA 92562
T 951-252-8555
F 951-252-8560

ACH/Wire Payment:
Wells Fargo
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Account No: 4194364154
ABA No: 121000248

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Murrieta, CA 92562
T 951-252-8555
F 951-252-8560

ACH/Wire Payment:
Wells Fargo
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Account No: 4194364154
ABA No: 121000248

Billing Backup

Thursday, September 3, 2026

CUMMING Invoice 199595 Dated 8/31/2026 6:37:50 PM

Project LF-02386.00 Manchester Priority One Projects

Task 04 Beech St. Elementary School

Professional Personnel

			Hours	Rate	Amount
Principal - Jim Rogers					
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
Project Director - Adam Keane					
200727	Keane, Adam	8/5/2026	2.00	215.00	430.00
200727	Keane, Adam	8/12/2026	2.00	215.00	430.00
200727	Keane, Adam	8/19/2026	2.00	215.00	430.00
200727	Keane, Adam	8/25/2026	2.00	215.00	430.00
Senior Project Manager - Mark Lenfest					
200728	Lenfest, Mark	8/3/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/4/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/5/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/6/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/7/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/10/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/11/2026	1.00	195.00	195.00
200728	Lenfest, Mark	8/12/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/13/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/14/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/17/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/18/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/19/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/20/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/21/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/24/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/25/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/26/2026	1.00	195.00	195.00
200728	Lenfest, Mark	8/27/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/28/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/31/2026	.50	195.00	97.50
Senior Project Manager - Hamdi Cobanoglu					
200707	Cobanoglu, Hamdi	8/3/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/4/2026	1.00	195.00	195.00
200707	Cobanoglu, Hamdi	8/5/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/6/2026	2.00	195.00	390.00

200707	Cobanoglu, Hamdi	8/7/2026	2.00	195.00	390.00	
200707	Cobanoglu, Hamdi	8/10/2026	2.00	195.00	390.00	
200707	Cobanoglu, Hamdi	8/11/2026	1.00	195.00	195.00	
200707	Cobanoglu, Hamdi	8/17/2026	1.50	195.00	292.50	
200707	Cobanoglu, Hamdi	8/25/2026	1.00	195.00	195.00	
200707	Cobanoglu, Hamdi	8/26/2026	2.00	195.00	390.00	
200707	Cobanoglu, Hamdi	8/27/2026	1.00	195.00	195.00	
200707	Cobanoglu, Hamdi	8/28/2026	2.00	195.00	390.00	
200707	Cobanoglu, Hamdi	8/31/2026	2.00	195.00	390.00	
Cost Manager - Dan McSweeney						
104299	McSweeney, Daniel	8/3/2026	.50	165.00	82.50	
104299	McSweeney, Daniel	8/4/2026	.50	165.00	82.50	
104299	McSweeney, Daniel	8/5/2026	.50	165.00	82.50	
104299	McSweeney, Daniel	8/7/2026	.50	165.00	82.50	
104299	McSweeney, Daniel	8/14/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/17/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/27/2026	1.00	165.00	165.00	
104299	McSweeney, Daniel	8/31/2026	.25	165.00	41.25	
Clerk / Site Rep - Silan Ipek						
303700	Ipek, Silan	8/3/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/4/2026	9.00	165.00	1,485.00	
303700	Ipek, Silan	8/5/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/6/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/7/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/10/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/11/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/12/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/13/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/14/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/17/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/18/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/19/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/20/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/21/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/24/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/25/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/26/2026	9.00	165.00	1,485.00	
303700	Ipek, Silan	8/27/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/28/2026	8.00	165.00	1,320.00	
303700	Ipek, Silan	8/31/2026	8.00	165.00	1,320.00	
	Totals		221.25		38,151.25	
	Total Labor					**38,151.25**
					Total this Task	**38,151.25**

Task	05	Hillside Middle School

Leftfield, LLC
25240 Hancock Avenue, Suite 200
Murrieta, CA 92562
T 951-252-8555
F 951-252-8560

ACH/Wire Payment:
Wells Fargo
Leftfield, LLC
Account No: 4194364154
ABA No: 121000248

Professional Personnel

			Hours	Rate	Amount
Principal - Jim Rogers					
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
Project Director - Adam Keane					
200727	Keane, Adam	8/4/2026	2.00	215.00	430.00
200727	Keane, Adam	8/5/2026	2.00	215.00	430.00
200727	Keane, Adam	8/12/2026	4.00	215.00	860.00
200727	Keane, Adam	8/19/2026	4.00	215.00	860.00
200727	Keane, Adam	8/25/2026	2.00	215.00	430.00
200727	Keane, Adam	8/26/2026	2.00	215.00	430.00
Senior Project Manager - Mark Lenfest					
200728	Lenfest, Mark	8/1/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/3/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/4/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/5/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/6/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/7/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/8/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/10/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/11/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/12/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/13/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/14/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/15/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/17/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/18/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/19/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/20/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/21/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/22/2026	3.00	195.00	585.00
200728	Lenfest, Mark	8/23/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/24/2026	3.00	195.00	585.00
200728	Lenfest, Mark	8/25/2026	3.00	195.00	585.00
200728	Lenfest, Mark	8/26/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/27/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/28/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/29/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/30/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/31/2026	2.00	195.00	390.00
Senior Project Manager - Hamdi Cobanoglu					
200707	Cobanoglu, Hamdi	8/3/2026	.25	195.00	48.75
200707	Cobanoglu, Hamdi	8/5/2026	1.00	195.00	195.00

200707	Cobanoglu, Hamdi	8/26/2026	1.00	195.00	195.00
Cost Manager - Dan McSweeney					
104299	McSweeney, Daniel	8/3/2026	.75	165.00	123.75
104299	McSweeney, Daniel	8/5/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/7/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/10/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/14/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/17/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/20/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/24/2026	.75	165.00	123.75
104299	McSweeney, Daniel	8/27/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/31/2026	.25	165.00	41.25
Clerk / Site Rep - Paul Louie					
104380	Louie, Paul	8/3/2026	4.00	165.00	660.00
104380	Louie, Paul	8/4/2026	4.00	165.00	660.00
104380	Louie, Paul	8/5/2026	4.00	165.00	660.00
104380	Louie, Paul	8/6/2026	4.00	165.00	660.00
104380	Louie, Paul	8/7/2026	4.00	165.00	660.00
104380	Louie, Paul	8/10/2026	4.00	165.00	660.00
104380	Louie, Paul	8/11/2026	4.00	165.00	660.00
104380	Louie, Paul	8/12/2026	4.00	165.00	660.00
104380	Louie, Paul	8/13/2026	4.00	165.00	660.00
104380	Louie, Paul	8/14/2026	4.00	165.00	660.00
104380	Louie, Paul	8/17/2026	4.00	165.00	660.00
104380	Louie, Paul	8/18/2026	4.00	165.00	660.00
104380	Louie, Paul	8/19/2026	4.00	165.00	660.00
104380	Louie, Paul	8/20/2026	4.00	165.00	660.00
104380	Louie, Paul	8/21/2026	4.00	165.00	660.00
104380	Louie, Paul	8/24/2026	4.00	165.00	660.00
104380	Louie, Paul	8/25/2026	4.00	165.00	660.00
104380	Louie, Paul	8/26/2026	4.00	165.00	660.00
104380	Louie, Paul	8/27/2026	4.00	165.00	660.00
104380	Louie, Paul	8/28/2026	4.00	165.00	660.00
104380	Louie, Paul	8/31/2026	4.00	165.00	660.00
Relocation Manager - Josh Brewster					
200703	Brewster, Joshua	8/6/2026	2.00	160.00	320.00
200703	Brewster, Joshua	8/13/2026	2.00	160.00	320.00
200703	Brewster, Joshua	8/23/2026	10.00	160.00	1,600.00
200703	Brewster, Joshua	8/31/2026	2.00	160.00	320.00
Relocation Manager - Maxwell Ingraham					
200723	Ingraham, Maxwell	8/13/2026	4.00	160.00	640.00
200723	Ingraham, Maxwell	8/24/2026	8.00	160.00	1,280.00
200723	Ingraham, Maxwell	8/25/2026	10.00	160.00	1,600.00
200723	Ingraham, Maxwell	8/26/2026	12.00	160.00	1,920.00
200723	Ingraham, Maxwell	8/27/2026	12.00	160.00	1,920.00

200723	Ingraham, Maxwell	8/28/2026	10.00	160.00	1,600.00	
	Totals		242.75		42,571.25	
	Total Labor					**42,571.25**
					Total this Task	**42,571.25**

Task 06 McLaughlin Middle School

Professional Personnel

			Hours	Rate	Amount
Principal - Jim Rogers					
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
Project Director - Adam Keane					
200727	Keane, Adam	8/3/2026	2.00	215.00	430.00
200727	Keane, Adam	8/6/2026	2.00	215.00	430.00
200727	Keane, Adam	8/12/2026	2.00	215.00	430.00
200727	Keane, Adam	8/13/2026	2.00	215.00	430.00
200727	Keane, Adam	8/19/2026	2.00	215.00	430.00
200727	Keane, Adam	8/20/2026	2.00	215.00	430.00
200727	Keane, Adam	8/25/2026	2.00	215.00	430.00
200727	Keane, Adam	8/26/2026	2.00	215.00	430.00
Senior Project Manager - Mark Lenfest					
200728	Lenfest, Mark	8/1/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/3/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/4/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/5/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/6/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/7/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/8/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/10/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/11/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/12/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/13/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/14/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/15/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/17/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/18/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/19/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/20/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/21/2026	2.00	195.00	390.00

200728	Lenfest, Mark	8/22/2026	3.00	195.00	585.00
200728	Lenfest, Mark	8/23/2026	2.00	195.00	390.00
200728	Lenfest, Mark	8/24/2026	3.50	195.00	682.50
200728	Lenfest, Mark	8/25/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/26/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/27/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/28/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/29/2026	4.00	195.00	780.00
200728	Lenfest, Mark	8/30/2026	3.00	195.00	585.00
200728	Lenfest, Mark	8/31/2026	6.00	195.00	1,170.00
Senior Project Manager - Hamdi Cobanoglu					
200707	Cobanoglu, Hamdi	8/3/2026	.25	195.00	48.75
200707	Cobanoglu, Hamdi	8/5/2026	1.00	195.00	195.00
200707	Cobanoglu, Hamdi	8/26/2026	1.00	195.00	195.00
Cost Manager - Dan McSweeney					
104299	McSweeney, Daniel	8/3/2026	.75	165.00	123.75
104299	McSweeney, Daniel	8/5/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/6/2026	.50	165.00	82.50
104299	McSweeney, Daniel	8/7/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/10/2026	1.00	165.00	165.00
104299	McSweeney, Daniel	8/11/2026	2.00	165.00	330.00
104299	McSweeney, Daniel	8/12/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/14/2026	.75	165.00	123.75
104299	McSweeney, Daniel	8/17/2026	.50	165.00	82.50
104299	McSweeney, Daniel	8/18/2026	.50	165.00	82.50
104299	McSweeney, Daniel	8/20/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/24/2026	.50	165.00	82.50
104299	McSweeney, Daniel	8/26/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/27/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/28/2026	.25	165.00	41.25
104299	McSweeney, Daniel	8/31/2026	.25	165.00	41.25
Clerk / Site Rep - Paul Louie					
104380	Louie, Paul	8/3/2026	4.00	165.00	660.00
104380	Louie, Paul	8/4/2026	4.00	165.00	660.00
104380	Louie, Paul	8/5/2026	4.00	165.00	660.00
104380	Louie, Paul	8/6/2026	4.00	165.00	660.00
104380	Louie, Paul	8/7/2026	4.00	165.00	660.00
104380	Louie, Paul	8/10/2026	4.00	165.00	660.00
104380	Louie, Paul	8/11/2026	4.00	165.00	660.00
104380	Louie, Paul	8/12/2026	4.00	165.00	660.00
104380	Louie, Paul	8/13/2026	4.00	165.00	660.00
104380	Louie, Paul	8/14/2026	4.00	165.00	660.00
104380	Louie, Paul	8/17/2026	4.00	165.00	660.00
104380	Louie, Paul	8/18/2026	4.00	165.00	660.00
104380	Louie, Paul	8/19/2026	4.00	165.00	660.00
104380	Louie, Paul	8/20/2026	4.00	165.00	660.00

104380	Louie, Paul	8/21/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/24/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/25/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/26/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/27/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/28/2026	4.00	165.00	660.00	
104380	Louie, Paul	8/31/2026	4.00	165.00	660.00	
Relocation Manager - Josh Brewster						
200703	Brewster, Joshua	8/6/2026	1.00	160.00	160.00	
200703	Brewster, Joshua	8/13/2026	2.00	160.00	320.00	
200703	Brewster, Joshua	8/14/2026	4.00	160.00	640.00	
200703	Brewster, Joshua	8/18/2026	2.00	160.00	320.00	
200703	Brewster, Joshua	8/24/2026	10.00	160.00	1,600.00	
200703	Brewster, Joshua	8/31/2026	2.00	160.00	320.00	
	Totals		209.25		37,733.75	
	Total Labor					**37,733.75**
					Total this Task	**37,733.75**

Task 07 Parkside Middle School

Professional Personnel

			Hours	Rate	Amount
Principal - Jim Rogers					
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
Project Director - Adam Keane					
200727	Keane, Adam	8/4/2026	2.00	215.00	430.00
200727	Keane, Adam	8/11/2026	2.00	215.00	430.00
200727	Keane, Adam	8/18/2026	2.00	215.00	430.00
200727	Keane, Adam	8/24/2026	2.00	215.00	430.00
Senior Project Manager - Mark Lenfest					
200728	Lenfest, Mark	8/3/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/4/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/5/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/6/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/7/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/10/2026	1.00	195.00	195.00
200728	Lenfest, Mark	8/11/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/12/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/13/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/14/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/17/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/18/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/19/2026	.50	195.00	97.50

200728	Lenfest, Mark	8/20/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/21/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/24/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/25/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/26/2026	1.00	195.00	195.00
200728	Lenfest, Mark	8/27/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/28/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/31/2026	.50	195.00	97.50
Senior Project Manager - Hamdi Cobanoglu					
200707	Cobanoglu, Hamdi	8/3/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/4/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/5/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/6/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/7/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/10/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/11/2026	2.50	195.00	487.50
200707	Cobanoglu, Hamdi	8/17/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/18/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/25/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/26/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/27/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/28/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/31/2026	2.00	195.00	390.00
On Site Rep - Steve Leonard					
303297	Leonard, Steven	8/3/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/4/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/5/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/6/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/7/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/10/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/11/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/12/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/13/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/14/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/17/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/18/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/19/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/20/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/21/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/24/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/25/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/26/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/27/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/28/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/31/2026	4.00	165.00	660.00

Cost Manager - Dan McSweeney						
104299	McSweeney, Daniel	8/3/2026	1.00	165.00	165.00	
104299	McSweeney, Daniel	8/5/2026	.50	165.00	82.50	
104299	McSweeney, Daniel	8/7/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/10/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/14/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/17/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/20/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/31/2026	.25	165.00	41.25	
Relocation Manager - Josh Brewster						
200703	Brewster, Joshua	8/6/2026	1.00	160.00	160.00	
200703	Brewster, Joshua	8/13/2026	3.00	160.00	480.00	
200703	Brewster, Joshua	8/18/2026	3.00	160.00	480.00	
200703	Brewster, Joshua	8/25/2026	8.00	160.00	1,280.00	
200703	Brewster, Joshua	8/31/2026	2.00	160.00	320.00	
	Totals		157.00		27,630.00	
	Total Labor					**27,630.00**
				Total this Task		**27,630.00**

Task 08 Southside Middle School

Professional Personnel

			Hours	Rate	Amount
Principal - Jim Rogers					
200741	Rogers, James	8/5/2026	.50	225.00	112.50
200741	Rogers, James	8/12/2026	.50	225.00	112.50
200741	Rogers, James	8/19/2026	.50	225.00	112.50
200741	Rogers, James	8/26/2026	.50	225.00	112.50
Project Director - Adam Keane					
200727	Keane, Adam	8/4/2026	2.00	215.00	430.00
200727	Keane, Adam	8/11/2026	2.00	215.00	430.00
200727	Keane, Adam	8/18/2026	2.00	215.00	430.00
200727	Keane, Adam	8/24/2026	2.00	215.00	430.00
Senior Project Manager - Mark Lenfest					
200728	Lenfest, Mark	8/3/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/4/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/5/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/6/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/7/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/10/2026	1.00	195.00	195.00
200728	Lenfest, Mark	8/11/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/12/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/13/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/14/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/17/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/18/2026	.50	195.00	97.50

200728	Lenfest, Mark	8/19/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/20/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/21/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/24/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/25/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/26/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/27/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/28/2026	.50	195.00	97.50
200728	Lenfest, Mark	8/31/2026	.50	195.00	97.50
Senior Project Manager - Hamdi Cobanoglu					
200707	Cobanoglu, Hamdi	8/3/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/4/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/5/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/6/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/7/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/10/2026	1.50	195.00	292.50
200707	Cobanoglu, Hamdi	8/11/2026	2.50	195.00	487.50
200707	Cobanoglu, Hamdi	8/17/2026	2.00	195.00	390.00
200707	Cobanoglu, Hamdi	8/18/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/25/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/26/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/27/2026	2.50	195.00	487.50
200707	Cobanoglu, Hamdi	8/28/2026	3.00	195.00	585.00
200707	Cobanoglu, Hamdi	8/31/2026	2.00	195.00	390.00
On Site Rep - Steve Leonard					
303297	Leonard, Steven	8/3/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/4/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/5/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/6/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/7/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/10/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/11/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/12/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/13/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/14/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/17/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/18/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/19/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/20/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/21/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/24/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/25/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/26/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/27/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/28/2026	4.00	165.00	660.00
303297	Leonard, Steven	8/31/2026	4.00	165.00	660.00

Cost Manager - Dan McSweeney						
104299	McSweeney, Daniel	8/3/2026	1.00	165.00	165.00	
104299	McSweeney, Daniel	8/5/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/7/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/14/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/17/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/24/2026	.25	165.00	41.25	
104299	McSweeney, Daniel	8/31/2026	.25	165.00	41.25	
Relocation Manager - Josh Brewster						
200703	Brewster, Joshua	8/6/2026	1.00	160.00	160.00	
200703	Brewster, Joshua	8/17/2026	1.00	160.00	160.00	
200703	Brewster, Joshua	8/20/2026	4.00	160.00	640.00	
200703	Brewster, Joshua	8/26/2026	6.00	160.00	960.00	
200703	Brewster, Joshua	8/31/2026	2.00	160.00	320.00	
	Totals		153.50		27,067.50	
	Total Labor					**27,067.50**

Total this Task	**27,067.50**
Total this Project	**173,153.75**
Total this Report	**173,153.75**

Leftfield, LLC
25240 Hancock Avenue, Suite 200
Murrieta, CA 92562
T 951-252-8555
F 951-252-8560

ACH/Wire Payment:
Wells Fargo
Leftfield, LLC
Account No: 4194364154
ABA No: 121000248

smma

smma.com

1000 Massachusetts Ave.
Cambridge, MA 02138

Dr. Jennifer Chmiel
Superintendent
Manchester School District
20 Hecker St
Manchester, NH 03102

September 03, 2026
Project No: 24026.00
Invoice No: 0065151

Project 24026.00 Manchester NH MSD Beech Street ES

Professional Services from August 01, 2026 to August 28, 2026

Fee

Billing Phase	Fee	Percent Complete	Earned	Previous Fee Billing	Current Fee Billing
Feasibility	327,600.00	100.00	327,600.00	327,600.00	0.00
Schematic Design	491,400.00	100.00	491,400.00	491,400.00	0.00
Design Development	819,000.00	100.00	819,000.00	819,000.00	0.00
Construction Documents	1,228,500.00	100.00	1,228,500.00	1,228,500.00	0.00
Bidding	204,750.00	100.00	204,750.00	204,750.00	0.00
Construction Admin	1,023,750.00	20.00	204,750.00	174,037.50	30,712.50
Amendment #7 VE Drilled Shafts	5,100.00	100.00	5,100.00	5,100.00	0.00
Amendment #8 Phase 2 AoT	23,500.00	100.00	23,500.00	23,500.00	0.00
Total Fee	4,123,600.00		3,304,600.00	3,273,887.50	30,712.50

Total Fee **30,712.50**

Consultants

Haley & Aldrich, Inc.	131,330.00	
Total Consultants	**131,330.00**	**131,330.00**

Total this Invoice **$162,042.50**

Billings to Date

	Current	Prior	Total
Fee	30,712.50	3,273,887.50	3,304,600.00
Consultant	131,330.00	610,630.96	741,960.96
Expense	0.00	12,937.50	12,937.50
Totals	**162,042.50**	**3,897,455.96**	**4,059,498.46**

Authorized By: Jennifer Soucy

Billing Backup

Wednesday, September 2, 2026

SYMMES, MAINI & MCKEE ASSOCIATES Invoice 0065151 Dated 9/3/2026 11:45:34 AM

Project 24026.00 Manchester NH MSD Beech Street ES

Consultants

Haley & Aldrich, Inc.

AP	0097088	8/31/2026	Haley & Aldrich, Inc. / BEECH STREET - Foundation Value Engineering Review and Analysis	4,500.00	
AP	0097088	8/31/2026	Haley & Aldrich, Inc. / BEECH STREET - Geoenvironmental Engineering CA Services- Amendments 4&5	27,500.00	
AP	0097088	8/31/2026	Haley & Aldrich, Inc. / BEECH STREET - Geotechnical and Environmental Engineering CA Services- Amendment	99,330.00	
		Total Consultants		**131,330.00**	**131,330.00**
			Total this Project		**$131,330.00**
			Total this Report		**$131,330.00**

INVOICE

Erin Prestileo
SMMA
1000 Massachusettes Ave
Cambridge, MA 02138

Haley & Aldrich, Inc.
70 Blanchard Rd, Suite 204
Burlington, MA 01803
Tax ID: 04-2295689

Project No: 0209848-001
Contract/PO#: 2402600_02

Invoice Date: July 29, 2026
Invoice No: 9073926
Due Date: October 27, 2026

Invoice Total: $119,800.00

Professional Services Through July 17, 2026

Beech Street Elementary School, Manchester, NH

Fee

Billing Phase	Fee	Percent Complete	Earned	Previous Fee Billing	Current Fee Billing
Prepare and Coordinate Program	5,500.00	100.00	5,500.00	5,500.00	0.00
Test Boring Explorations	32,000.00	100.00	32,000.00	32,000.00	0.00
Geotechnical Summary Letter	6,000.00	100.00	6,000.00	6,000.00	0.00
Phase I Environmental Site Assessment	6,000.00	100.00	6,000.00	6,000.00	0.00
Supplemental Geotechnical Explorations	76,000.00	100.00	76,000.00	76,000.00	0.00
Stormwater Evaluation Subsurface Investiigations	30,000.00	100.00	30,000.00	30,000.00	0.00
Soil Precharacterization Program	78,500.00	100.00	78,500.00	78,500.00	0.00
Geotechnical Analysis and Geotechnical Report	23,500.00	100.00	23,500.00	23,500.00	0.00
Soil Precharacterization Report	9,000.00	100.00	9,000.00	9,000.00	0.00
Contract Specifications	12,500.00	100.00	12,500.00	12,500.00	0.00
Delineation Sampling and Groundwater Sampling	66,000.00	100.00	66,000.00	66,000.00	0.00
Soil Pre-Characterization Data Transmittal	8,000.00	100.00	8,000.00	8,000.00	0.00

Remit to: Haley & Aldrich, Inc. PO Box 843044, Boston, MA 02284-3044
Wiring/ ACH Instructions: Eastern Bank Group Routing Number:011301798 Account Number: 601014525
Email: acctg@haleyaldrich.com Tel: 617.886.7400

Amend #9	Soil Precharacterization and Initial Discussion with NHDES	3,000.00	100.00	3,000.00	3,000.00	0.00
	Site Investigation and Presumptive Remedy Proposal	25,000.00	100.00	25,000.00	0.00	25,000.00
	Remedy Action Implementation Report	15,000.00	0.00	0.00	0.00	0.00
	Activity and Use Restriction	25,000.00	0.00	0.00	0.00	0.00
Amend #10	CA- Environmental	43,000.00	80.00	34,400.00	0.00	34,400.00
	CA - Geotechnical	41,000.00	50.00	20,500.00	0.00	20,500.00
	Construction Monitoring - Full Time	134,000.00	20.00	26,800.00	0.00	26,800.00
	Construction Monitoring - Part Time	86,000.00	10.00	8,600.00	0.00	8,600.00
	Construction Monitoring - H-Pile indicator Piles and Compression Load Testing	11,000.00	0.00	0.00	0.00	0.00
Amend #7	Proposed Contractor Foundation Analysis	4,500.00	100.00	4,500.00	0.00	4,500.00
	Total Fee	**740,500.00**		**475,800.00**	**356,000.00**	**119,800.00**

Total this Invoice **$119,800.00**

Remit to: Haley & Aldrich, Inc. PO Box 843044, Boston, MA 02284-3044
Wiring/ ACH Instructions: Eastern Bank Group Routing Number:011301798 Account Number: 601014525
Email: acctg@haleyaldrich.com Tel: 617.886.7400

smma

smma.com

1000 Massachusetts Ave.
Cambridge, MA 02138

Dr. Jennifer Chmiel
Superintendent
Manchester School District
20 Hecker St
Manchester, NH 03102

September 03, 2026
Project No: 24027.00
Invoice No: 0065152

Project 24027.00 Manchester NH MSD McLaughlin MS

Professional Services from August 01, 2026 to August 28, 2026

Fee

Billing Phase	Fee	Percent Complete	Earned	Previous Fee Billing	Current Fee Billing
Programming	78,000.00	100.00	78,000.00	78,000.00	0.00
Schematic Design	390,000.00	100.00	390,000.00	390,000.00	0.00
Design Development	572,000.00	100.00	572,000.00	572,000.00	0.00
Construction Contract Documents	780,000.00	100.00	780,000.00	780,000.00	0.00
Bidding	130,000.00	100.00	130,000.00	130,000.00	0.00
Construction Contract Admin	650,000.00	82.50	536,250.00	507,000.00	29,250.00
Amendment 11 Technology Procurement	75,000.00	75.00	56,250.00	45,000.00	11,250.00
Total Fee	2,675,000.00		2,542,500.00	2,502,000.00	40,500.00

Total Fee **40,500.00**

Total this Invoice **$40,500.00**

Billings to Date

	Current	Prior	Total
Fee	40,500.00	2,502,000.00	2,542,500.00
Consultant	0.00	281,034.07	281,034.07
Totals	**40,500.00**	**2,783,034.07**	**2,823,534.07**

Authorized By: Jennifer Soucy

smma

smma.com

1000 Massachusetts Ave.
Cambridge, MA 02138

Dr. Jennifer Chmiel
Superintendent
Manchester School District
20 Hecker St
Manchester, NH 03102

September 03, 2026
Project No: 24028.00
Invoice No: 0065153

Project 24028.00 Manchester NH MSD Hillside MS

Professional Services from August 01, 2026 to August 28, 2026

Fee

Billing Phase	Fee	Percent Complete	Earned	Previous Fee Billing	Current Fee Billing
Programming	102,000.00	100.00	102,000.00	102,000.00	0.00
Schematic Design	510,000.00	100.00	510,000.00	510,000.00	0.00
Design Development	748,000.00	100.00	748,000.00	748,000.00	0.00
Construction Contract Documents	1,020,000.00	100.00	1,020,000.00	1,020,000.00	0.00
Bidding	170,000.00	100.00	170,000.00	170,000.00	0.00
Construction Contract Admin	850,000.00	54.00	459,000.00	433,500.00	25,500.00
Amendment 11 Technology Procurement	90,000.00	45.00	40,500.00	31,500.00	9,000.00
Total Fee	3,490,000.00		3,049,500.00	3,015,000.00	34,500.00

Total Fee **34,500.00**

Consultants

Universal Environmental Consultants	28,794.70	
Total Consultants	**28,794.70**	**28,794.70**

Total this Invoice **$63,294.70**

Outstanding Invoices

Number	Date	Balance
0064132	1/5/2026	270.00
Total		**270.00**

Billings to Date

	Current	Prior	Total
Fee	34,500.00	3,015,000.00	3,049,500.00
Consultant	28,794.70	339,535.90	368,330.60
Expense	0.00	3,593.75	3,593.75
Totals	**63,294.70**	**3,358,129.65**	**3,421,424.35**

Authorized By: Jennifer Soucy

Billing Backup

Wednesday, September 2, 2026

SYMMES, MAINI & MCKEE ASSOCIATES | Invoice 0065153 Dated 9/3/2026 | 11:49:10 AM

Project 24028.00 Manchester NH MSD Hillside MS

Consultants

Universal Environmental Consultants

AP	0097243	8/31/2026	Universal Environmental Consultants / HILLSIDE - TASK III (CONSTRUCTION MONITORING AND AIR SAMPLING SERVICES)	28,794.70	
		Total Consultants		**28,794.70**	**28,794.70**
			Total this Project		**$28,794.70**
			Total this Report		**$28,794.70**

INVOICE #13913

August 18, 2026

Accounts Payable
Symmes Maini & McKee Associates
100 Massachusetts Avenue
Cambridge, MA 02138

Reference: Hazardous Materials Monitoring and Air Sampling Services
Manchester Hillside Middle School – Manchester, NH
PO# 2402800-03 – As of August 1, 2026

Professional Services:

Project Monitor Regular Shifts: 20 @ $500.00	$ 10,000.00
Project Monitor Overtime Shifts: 4 @ $750.00	$ 3,000.00
Project Monitor Overtime Hours: 29 @ $93.00	$ 2,697.00
Project Manager Hours: 16 @ $125.00	$ 2,000.00
PCM Air Samples x 424 samples @ $20.00	$ 8,480.00
Total this Invoice	$ 26,177.00

Thank you for the opportunity for UEC to provide professional services.
Please reference UEC invoice number with payment.
FID#04-3573107

12 Brewster Road
Framingham, MA 01702
(508)628-5486
adieb@uec-env.com

smma

smma.com

1000 Massachusetts Ave.
Cambridge, MA 02138

Dr. Jennifer Chmiel
Superintendent
Manchester School District
20 Hecker St
Manchester, NH 03102

September 03, 2026
Project No: 24029.00
Invoice No: 0065154

Project 24029.00 Manchester NH MSD Parkside MS

Professional Services from August 01, 2026 to August 28, 2026

Fee

Billing Phase	**Fee**	**Percent Complete**	**Earned**	**Previous Fee Billing**	**Current Fee Billing**
Programming	96,000.00	100.00	96,000.00	96,000.00	0.00
Schematic Design	480,000.00	100.00	480,000.00	480,000.00	0.00
Design Development	704,000.00	100.00	704,000.00	704,000.00	0.00
Construction Contract Documents	960,000.00	100.00	960,000.00	960,000.00	0.00
Bidding	160,000.00	100.00	160,000.00	160,000.00	0.00
Construction Contract Admin	800,000.00	19.00	152,000.00	128,000.00	24,000.00
Amendment 6 - Playground Redesign	18,900.00	100.00	18,900.00	18,900.00	0.00
Amendment 11 Technology Procurement	78,000.00	20.00	15,600.00	15,600.00	0.00
Total Fee	3,296,900.00		2,586,500.00	2,562,500.00	24,000.00

Total Fee **24,000.00**

Consultants

Universal Environmental Consultants	12,492.70	
Total Consultants	**12,492.70**	**12,492.70**

Total this Invoice **$36,492.70**

Billings to Date

	Current	**Prior**	**Total**
Fee	24,000.00	2,562,500.00	2,586,500.00
Consultant	12,492.70	336,108.16	348,600.86
Expense	0.00	11,495.00	11,495.00
Totals	**36,492.70**	**2,910,103.16**	**2,946,595.86**

Authorized By: Jennifer Soucy

Billing Backup

Wednesday, September 2, 2026

SYMMES, MAINI & MCKEE ASSOCIATES   Invoice 0065154 Dated 9/3/2026   11:50:43 AM

Project   24029.00   Manchester NH MSD Parkside MS

Consultants

Universal Environmental Consultants

AP	0097244	8/31/2026	Universal Environmental Consultants / TASK III (CONSTRUCTION MONITORING AND AIR SAMPLING SERVICES)	12,492.70	
		Total Consultants		**12,492.70**	**12,492.70**
			Total this Project		**$12,492.70**
			Total this Report		**$12,492.70**

UEC universal environmental consultants

INVOICE #13914

August 18, 2026

Accounts Payable
Symmes Maini & McKee Associates
100 Massachusetts Avenue
Cambridge, MA 02138

Reference: <u>Hazardous Materials Monitoring and Air Sampling Services</u>
<u>Manchester Parkside Middle School – Manchester, NH</u>
<u>As of August 1, 2026</u>

Professional Services:

Submittals Review @ $500.00	$ 500.00
Pre-Construction Meeting @ $450.00	$ 450.00
Project Monitor Regular Shifts: 10 @ $500.00	$ 5,000.00
Project Monitor Overtime Shifts: 2 @ $750.00	$ 1,500.00
Project Monitor Overtime Hours: 9 @ $93.00	$ 837.00
Project Manager Hours: 6 @ $125.00	$ 750.00
PCM Air Samples x 116 samples @ $20.00	$ 2,320.00
Total this Invoice	$ 11,357.00

Thank you for the opportunity for UEC to provide professional services.
Please reference UEC invoice number with payment.
FID#04-3573107

12 Brewster Road
Framingham, MA 01702
(508)628-5486
adieb@uec-env.com

smma

smma.com

1000 Massachusetts Ave.
Cambridge, MA 02138

Dr. Jennifer Chmiel
Superintendent
Manchester School District
20 Hecker St
Manchester, NH 03102

September 03, 2026
Project No: 24030.00
Invoice No: 0065155

Project 24030.00 Manchester NH MSD Southside MS

Professional Services from August 01, 2026 to August 28, 2026

Fee

Billing Phase	Fee	Percent Complete	Earned	Previous Fee Billing	Current Fee Billing
Programming	108,000.00	100.00	108,000.00	108,000.00	0.00
Schematic Design	540,000.00	100.00	540,000.00	540,000.00	0.00
Design Development	792,000.00	100.00	792,000.00	792,000.00	0.00
Construction Contract Documents	1,080,000.00	100.00	1,080,000.00	1,080,000.00	0.00
Bidding	180,000.00	100.00	180,000.00	180,000.00	0.00
Construction Contract Admin	900,000.00	19.00	171,000.00	144,000.00	27,000.00
Amendment 11 Technology Procurement	85,000.00	20.00	17,000.00	17,000.00	0.00
Total Fee	3,685,000.00		2,888,000.00	2,861,000.00	27,000.00

Total Fee **27,000.00**

Total this Invoice **$27,000.00**

Billings to Date

	Current	Prior	Total
Fee	27,000.00	2,861,000.00	2,888,000.00
Consultant	0.00	367,135.80	367,135.80
Expense	0.00	10,972.50	10,972.50
Totals	**27,000.00**	**3,239,108.30**	**3,266,108.30**

Authorized By: Jennifer Soucy

7890 Lehigh Crossing
Victor, NY 14564

AUTOSCF 030 7 PS3 162482AA02-A-1
1305 A SP 0.667000

SAU 37 - MANCHESTER SCHOOL DISTRICT
20 HECKER ST
MANCHESTER NH 03102-3975

Remittance Summary

Invoice Date:	09/01/2026
Account Number:	61442
Invoice Number:	23985795
Due Date:	09/30/2026
Total Due:	**$387.59**
Amount Enclosed:	$ ____________

Please write your account number on your check and make payable to: **FirstLight Fiber**

FIRSTLIGHT NETWORKS LLC
PO BOX 1301
WILLISTON VT 05495-1301

00000000006144200239857956003875977

Please detach and return above portion with your payment

Invoice Information

Invoice Date:	09/01/2026
Account Number:	61442
Invoice Number:	23985795
Due Date:	09/30/2026
Total Due:	$387.59

Summary of Charges

Balance Information	
Previous Balance	$801.05
Payments Received - Thank you	-$807.79
Balance Forward	**-$6.74**
Charge Summary	
New Usage Charges	$0.00
Recurring Charges	$394.33
Non-Recurring Charges	$0.00
Taxes and Surcharges	$0.00
Total New Charges	**$394.33**
Total Amount Due	**$387.59**

Important Messages

Payment Processing

To avoid delays and/or errors with applying payments to your account, please ensure that all checks have your account number clearly written on them and that payments are being mailed **with your remittance stub** to the correct remittance address.

Payments sent without proper **remittance stubs** and/or account number and invoice information may be applied incorrectly, which can cause delays and result in finance charges. If you use a payment service, please confirm that the remittance address they have on file is correct and ensure your account and invoice numbers are clearly noted on the payment.

Customer Proprietary Network Information

Customer Proprietary Network Information (CPNI) is information available to FirstLight solely by virtue of our relationship with you that relates to the type, quantity, destination, technical configuration, location, and amount of use of the services you purchase from us, as well as related billing information.

We may use and share your CPNI to offer you services that are different from the services you currently purchase from us unless you tell us otherwise by completing an opt out form, located here: https://www.firstlight.net/cpni-restriction-request-form/.

Restricting our use of your CPNI will not eliminate other types of marketing contacts, nor will it eliminate our use of your CPNI to offer additional services of the type you already purchase from FirstLight. For more information about our CPNI policy, visit www.firstlight.net/CPNI.

Visit us online at: **www.firstlight.net**, email us at **customerservice@firstlight.net** or for Customer Service, contact us at: **888-832-4976.**

Online billing

Go to www.firstlight.net and select the link for e-Bill Portal.

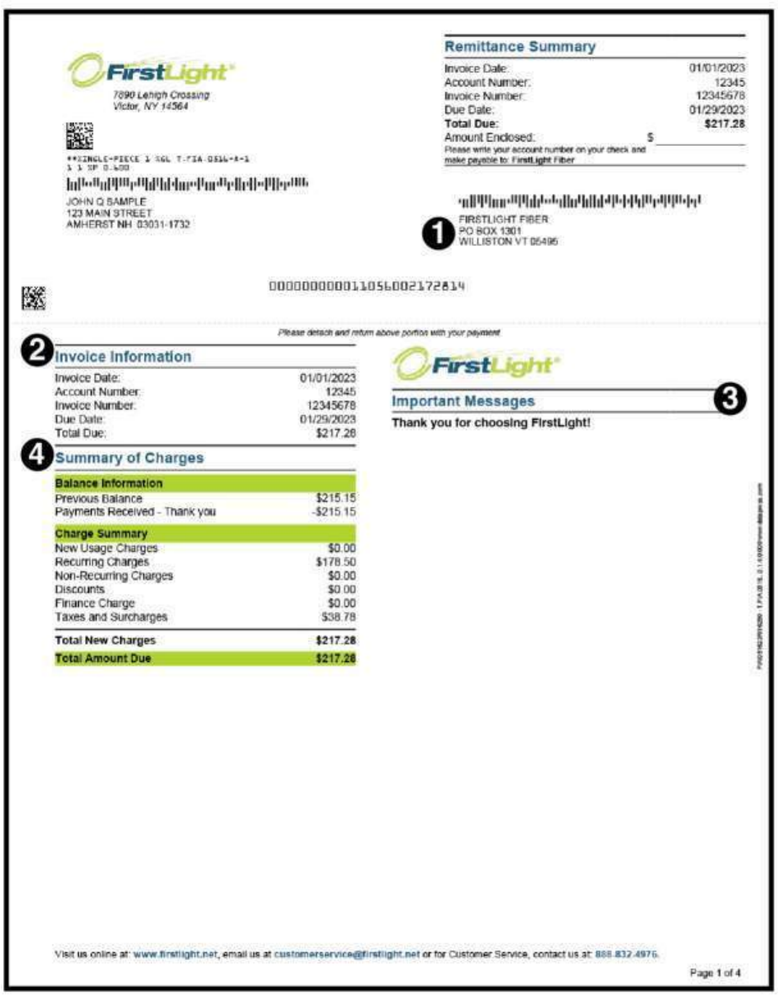
How to make an electronic payment

Go to www.firstlight.net and select the link for e-Bill Portal or call our Customer Service group at 888-832-4976.

Contacting FirstLight

- Customer Service: 888-832-4976
- For inquiries by mail: 7890 Lehigh Crossing, Victor NY 14564
- For additional ways to contact us, visit www.FirstLight.net and click Customer Service

To report an Outage or Line Problem: 24 hours every day, 833-484-0404.
Dispute Resolution: To pursue a dispute over what you believe to be incorrect charges, call our Dispute Resolution Representative, 888-832-4976, Monday-Friday 9am-5pm. The disputed portion of your bill will be held in abeyance until resolved, other portions are due as billed. You may take unresolved disputes or service complaints to your state's Public Service Board or Public Service Commission.
Finance Charge: Bills become delinquent after the due date, and are subject to a 1.5% per month (18% APR) finance charge.


FirstLight
7890 Lehigh Crossing
Victor, NY 14564

JOHN Q SAMPLE
123 MAIN STREET
AMHERST NH 03031-1732

Remittance Summary

Invoice Date:	01/01/2023
Account Number:	12345
Invoice Number:	12345678
Due Date:	01/29/2023
Total Due:	**$217.28**
Amount Enclosed:	$

Please write your account number on your check and make payable to: FirstLight Fiber

1

FIRSTLIGHT FIBER
PO BOX 1301
WILLISTON VT 05495

000000000011056002172814

Please detach and return above portion with your payment

2 **Invoice Information**

Invoice Date:	01/01/2023
Account Number:	12345
Invoice Number:	12345678
Due Date:	01/29/2023
Total Due:	$217.28

4 **Summary of Charges**

Balance Information	
Previous Balance	$215.15
Payments Received - Thank you	-$215.15
Charge Summary	
New Usage Charges	$0.00
Recurring Charges	$178.50
Non-Recurring Charges	$0.00
Discounts	$0.00
Finance Charge	$0.00
Taxes and Surcharges	$38.78
Total New Charges	**$217.28**
Total Amount Due	**$217.28**

FirstLight

Important Messages 3

Thank you for choosing FirstLight!

Visit us online at: www.firstlight.net, email us at customerservice@firstlight.net or for Customer Service, contact us at: 888.832.4976.

Page 1 of 4

HOW TO READ YOUR INVOICE

1 REMITTANCE SECTION
The Remittance portion should be removed and included with your payment in the envelope provided. Write in the amount enclosed in the space provided and indicate any address changes on the back of the coupon.

2 INVOICE INFORMATION
Information about your billing statement date, billing period and your account number are covered in this section.

3 IMPORTANT MESSAGES
Watch this space for important information concerning your account and service.

4 SUMMARY OF CHARGES
An overview of the current status of your account starting with Beginning Balance, Payments and Adjustments applied since your last billing and your Current Balance. The current month's charges are summarized by category with the Total Amount Due at the bottom.

SAU 37 - MANCHESTER SCHOOL DISTRICT
20 HECKER ST
MANCHESTER NH 031023975

Account Number: 61442

Detail of New Charges

Payments

08/11/2026	Lockbox Check-7709	-$413.46
08/20/2026	Lockbox Check-7709	-$394.33
Total Payments		**-$807.79**

Department Charge Summary

20 Hecker St, Manchester NH

Recurring	Non-Recurring	Usage	Tax	Total
$394.33	$0.00	$0.00	$0.00	$394.33

Total Recurring	$394.33
Total Non-Recurring	$0.00
Total Usage	$0.00
Total Taxes	$0.00
Total	$394.33

Department Charge Details

20 Hecker St, Manchester NH

22.LXGS.100363..FL (Dark Fiber)

Recurring Charges	Service Dates	Amount
Dark Fiber - 2 Strands	09/01/2026 - 09/30/2026	$363.45
Dark Fiber Operations & Maintenance	09/01/2026 - 09/30/2026	$30.88
Total Recurring Charges		**$394.33**

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Application and Certificate For Payment

To Owner:	City of Manchester Facilities Division 475 Valley Street Manchester, NH 03103	Project:	Manch Hillside Commission 112 Reservoir Ave Manchester, NH 03104	Application No: 7	Date: 08/31/2026
				Period To:	08/31/26
				Architect's Project No:	
From (Contractor):	Energy Efficient Inv, Inc. 19D Star Dr. Merrimack, NH 03054	Contractor Job Number:	200547	Contract Date:	05/29/25
		Via (Architect):			
Phone:	(603) 423-6000	Contract For:			

Contractor's Application For Payment

Change Order Summary			Additions	Deductions
Change orders approved in previous months by owner				
	Number	Date Approved		
Change orders approved this month				
Totals				
Net change by change orders				

Original contract sum	58,000.00
Net change by change orders	0.00
Contract sum to date	58,000.00
Total completed and stored to date	56,493.58
Retainage	
10.0% of completed work	5,649.36
0.0% of stored material	0.00
Total retainage	5,649.36
Total earned less retainage	50,844.22
Less previous certificates of payment	44,417.78
0.000% of taxable amount	0.00
Current sales tax	0.00
Current payment due	**6,426.44**
Balance to finish, including retainage	7,155.78

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information, and belief the work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.

Contractor:

By: Charlene Vance Date: 9/2/2026

State of: ___________________ County of: _______________________

Subscribed and sworn to before me this ______ day of _____________,

__________ (year). Notary public: ______________________________

My commission expires _____________________.

Architect's Certificate for Payment

In accordance with the Contract Documents, based on on-site observations and the data comprising the above application the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the Amount Certified.

Amount Certified: $ ______________________________

Architect:

By: ______________________________ Date: ____________

This Certification is not negotiable. The Amount Certified is payable only to the Contractor named herein. Issuance, payment, and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

Application and Certificate For Payment -- page 2

To Owner: City of Manchester
From (Contractor): Energy Efficient Inv, Inc.
Project: Manch Hillside Commission

Application No: 7 Date: 08/31/26 Period To: 08/31/26
Contractor's Job Number: 200547
Architect's Project No:

Item Number	Description	Scheduled Value	Work Completed: Previous Application	Work Completed: This Period	Materials Presently Stored	Completed and Stored to Date	%	Balance to Finish	Retention	Memo
01	Commissioning Labor & Reports	50,460.00	46,314.44	3,393.14	0.00	49,707.58	98.51	752.42	4,970.76	
02	Misc report expenses, testing materials	7,540.00	3,038.65	3,747.35	0.00	6,786.00	90.00	754.00	678.60	
	Application Total	58,000.00	49,353.09	7,140.49	0.00	56,493.58	97.40	1,506.42	5,649.36	

Report Selections:	Job:	200547	Inv. Item:	ALL
	Phase:	ALL	Job Status:	Active
	Cost Type:	ALL	Phase Status:	Active, Inactive, Complete
	Tran. Type:	AP, EQ, GL, IC, JC, PR, OH	Division:	ALL
	Vendor:	ALL	Customer:	ALL
	Employee:	ALL	Draw Appl. #:	ALL
	Equipment:	ALL	A/P Contract Labor Hours?	No
	Report Group	ALL	Master Job?	No

Energy Efficient Investments

Job Cost History Report From 08/01/26 To 08/31/26

Includes Posted Transactions Only

UnPosted?

Date	Tran Type	Reference	Description	Additional Information	Hours	Quantity	Unit of Measure Amount
Job: 200547 Manch Hillside Commission							
	Phase: 00-00-130 Project Management Cost Type: L Labor						
08/08/26	PR	201745	Jeffrey Desrosiers	Check# 16818	8.00		800.00
08/15/26	PR	201745	Jeffrey Desrosiers	Check# 16899	8.00		800.00
08/15/26	PR	201745	Jeffrey Desrosiers	Check# 16899	8.00		800.00
08/22/26	PR	201745	Jeffrey Desrosiers	Check# 16979	8.00		800.00
08/29/26	PR	201745	Jeffrey Desrosiers	Check# 17056	8.00		800.00
08/29/26	PR	201745	Jeffrey Desrosiers	Check# 17056	8.00		800.00
08/29/26	PR	201745	Jeffrey Desrosiers	Check# 17056	8.00		800.00
		Subtotal for Phase: 00-00-130 Project Management Cost Type: L Labor			**56.00**	**0.00**	**5,600.00**
	Phase: 00-07-050 Insulation/Other Material Cost Type: M Materials						
08/31/26	AP	10162	GRAINGER	Invoice 9059053448 dated 8/27/26 FUSE			205.28
		Subtotal for Phase: 00-07-050 Insulation/Other Material Cost Type: M Materials			**0.00**	**0.00**	**205.28**
Job 200547 Recap		**Total for Job: 200547 Manch Hillside Commission**			**56.00**	**0.00**	**5,805.28**

GRAINGER

370 E INDUSTRIAL PARK DR
MANCHESTER, NH 03109-5310
www.grainger.com

ORIGINAL INVOICE

GRAINGER ACCOUNT NUMBER	878619634
INVOICE NUMBER	9059053448
INVOICE DATE	08/27/2026
DUE DATE	09/26/2026
AMOUNT DUE	$205.28

SHIP TO

ENERGY EFFICIENT INVESTMENTS
19D STAR DR
MERRIMACK NH 03054-0000

PO NUMBER:	200547
CALLER:	JEFF DESROSIERS
CUSTOMER PHONE:	6037243216
ORDER NUMBER:	1596518848
INCO TERMS:	FOB ORIGIN

BILL TO
ENERGY EFFICIENT INVESTMENTS
19D STAR DR
MERRIMACK NH 03054-0000

Pay invoices online at:
www.grainger.com/invoicing

THANK YOU! **FEI NUMBER 36-1150280**
FOR QUESTIONS ABOUT THIS INVOICE OR ACCOUNT CALL *1-800-472-4643*

PO LINE #	ITEM #	DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL
	1CX58	FUSE,600VAC,CYL,CC,30A,300VDC,NON-IND MANUFACTURER # LP-CC-30 Delivery #6726349299 Date Shipped:08/27/2026 PICKED UP FROM: MANCHESTER BRANCH 466 370 E INDUSTRIAL PARK DR,MANCHESTER,NH 03109-5310	4	51.32	205.28

THIS PURCHASE IS GOVERNED EXCLUSIVELY BY GRAINGER'S TERMS OF SALE, INCLUDING: (I) DISPUTE RESOLUTION REMEDIES, AND (II) CERTAIN WARRANTY AND DAMAGES LIMITATIONS AND DISCLAIMERS IN EFFECT AT THE TIME OF THE ORDER, WHICH ARE INCORPORATED BY REFERENCE HEREIN. GRAINGER'S TERMS OF SALE ARE AVAILABLE AT WWW.GRAINGER.COM PRODUCT RETURN INSTRUCTIONS ARE AVAILABLE AT WWW.GRAINGER.COM/RETURNS

INVOICE SUB TOTAL 205.28

These items are sold for domestic consumption. If exported, purchaser assumes full responsibility for export controls. Diversion contrary to US law prohibited.

PAY THIS INVOICE - PAYMENT TERMS Net 30 days after inv IN U.S. DOLLARS.

AMOUNT DUE ***$205.28***

PLEASE DETACH THIS PORTION AND RETURN WITH YOUR PAYMENT

BILL TO:

ENERGY EFFICIENT INVESTMENTS
19D STAR DR
MERRIMACK NH 03054-0000
UNITED STATES OF AMERICA

REMIT TO:
GRAINGER
DEPT. 878619634
PALATINE, IL 60038-0001

8 7 8 6 1 9 6 3 4 9 0 5 9 0 5 3 4 4 8 1 0 0 0 0 2 0 5 2 8 1 0 0 0 0 0 0 0 1 0 0 0 0 0 0 0 1 0 0 0 0 0 0 2 6 0 9 2 6 2 4

X	ACCOUNT NUMBER	DATE	INVOICE NUMBER	AMOUNT DUE
	878619634	08/27/2026	9059053448	$205.28

FOR COMMENTS OR CHANGE OF ADDRESS, ENTER INFORMATION ON REVERSE SIDE

Application and Certificate For Payment

To Owner:	City of Manchester Facilities Division 475 Valley Street Manchester, NH 03103	Project:	Manch McLauglin Commissio 201 Jack Lovering Dr Manchester, NH 03109	Application No: 8	Date: 08/31/2026
				Period To:	08/31/26
From (Contractor):	Energy Efficient Inv, Inc. 19D Star Dr. Merrimack, NH 03054	Contractor Job Number:	200548	Architect's Project No:	
		Via (Architect):		Contract Date:	05/29/25
Phone:	(603) 423-6000	Contract For:			

Contractor's Application For Payment

Change Order Summary			Additions	Deductions
Change orders approved in previous months by owner				
	Number	Date Approved		
Change orders approved this month				
Totals				
Net change by change orders				

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information, and belief the work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.

Contractor:

By: Charlene Vance Date: 9/2/2026

State of: ____________ County of: ______________

Subscribed and sworn to before me this ______ day of _____________,

__________ (year). Notary public: ______________________________

My commission expires _____________________.

Original contract sum	58,000.00
Net change by change orders	0.00
Contract sum to date	58,000.00
Total completed and stored to date	54,850.53
Retainage	
10.0% of completed work	5,485.05
0.0% of stored material	0.00
Total retainage	5,485.05
Total earned less retainage	49,365.48
Less previous certificates of payment	45,794.28
0.000% of taxable amount	0.00
Current sales tax	0.00
Current payment due	**3,571.20**
Balance to finish, including retainage	8,634.52

Architect's Certificate for Payment

In accordance with the Contract Documents, based on on-site observations and the data comprising the above application the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the Amount Certified.

Amount Certified: $ ______________________________

Architect:

By: ______________________________ Date: ____________

This Certification is not negotiable. The Amount Certified is payable only to the Contractor named herein. Issuance, payment, and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

Application and Certificate For Payment -- page 2

To Owner: City of Manchester
From (Contractor): Energy Efficient Inv, Inc.
Project: Manch McLauglin Commissio

Application No: 8
Date: 08/31/26
Period To: 08/31/26
Contractor's Job Number: 200548
Architect's Project No:

Item Number	Description	Scheduled Value	Work Completed: Previous Application	Work Completed: This Period	Materials Presently Stored	Completed and Stored to Date	%	Balance to Finish	Retention	Memo
01	Commissioning Labor & Reports	50,460.00	48,811.36	0.00	0.00	48,811.36	96.73	1,648.64	4,881.14	
02	Misc report expenses, testing materials	7,540.00	2,071.17	3,968.00	0.00	6,039.17	80.10	1,500.83	603.91	
	Application Total	58,000.00	50,882.53	3,968.00	0.00	54,850.53	94.57	3,149.47	5,485.05	

Report Selections:	Job:	200548	Inv. Item:	ALL
	Phase:	ALL	Job Status:	Active
	Cost Type:	ALL	Phase Status:	Active, Inactive, Complete
	Tran. Type:	AP, EQ, GL, IC, JC, PR, OH	Division:	ALL
	Vendor:	ALL	Customer:	ALL
	Employee:	ALL	Draw Appl. #:	ALL
	Equipment:	ALL	A/P Contract Labor Hours?	No
	Report Group	ALL	Master Job?	No

Energy Efficient Investments

Job Cost History Report From 08/01/26 To 08/31/26

Includes Posted Transactions Only

UnPosted?

Date	Tran Type	Reference	Description	Additional Information	Hours	Quantity	Unit of Measure / Amount
Job: 200548 Manch McLauglin Commissio							
	Phase: 00-00-130 Project Management Cost Type: L Labor						
08/08/26	PR	201745	Jeffrey Desrosiers	Check# 16818	8.00		800.00
08/15/26	PR	201745	Jeffrey Desrosiers	Check# 16899	8.00		800.00
08/22/26	PR	201745	Jeffrey Desrosiers	Check# 16979	8.00		800.00
08/29/26	PR	201745	Jeffrey Desrosiers	Check# 17056	8.00		800.00
		Subtotal for Phase: 00-00-130 Project Management Cost Type: L Labor			**32.00**	**0.00**	**3,200.00**
Job 200548 Recap		**Total for Job: 200548 Manch McLauglin Commissio**			**32.00**	**0.00**	**3,200.00**

MILLER ENGINEERING & TESTING, INC.

50 YEARS of SERVICE

GEOTECHNICAL / SOIL BORINGS / ENVIRONMENTAL / SOILS / CONCRETE / MASONRY / STEEL / ROOFING / ASPHALT INSPECTION

Mail all correspondence to:
100 SHEFFIELD RD. • P.O. BOX 4776 • MANCHESTER, NEW HAMPSHIRE 03108-4776 • TELEPHONE (603) 668-6016 • FAX (603) 668-8641

MANCHESTER SCHOOL DISTRICT
20 HECKER STREET
MANCHESTER, NH 03102

INVOICE ID: 26084NH-00004
DRAW ID: 2322067
DATE: July 31,2026

CUSTOMER ID: MANC300

CONTRACT ID: 26-084-NH
BEECH ST ELEMENTARY SCHOOL

EMAIL: Hamdi Cobanoglu <hcobanoglu@leftfieldpm.com>
EMAIL: Silan Ipek silan.ipek@leftfieldpm.com
EMAIL: DAN McSWEENEY< DMcSweeney@Leftfieldpm.com>

**************INSPECTION & TESTING SERVICES FOR 7/24/2026 - 7/31/2026********

PROFESSIONAL SERVICES AS REQUESTED

UNIT RATE BILLING

		Units	UOM	Rate	Amount
Concrete Testing & Inspection	7/29/2026	1.00	Hf Day	300.00	300.00
Concrete & Reinforcing Steel	7/31/2026	1.00	Hf Day	400.00	400.00
Sample Pickup	7/30/2026	1.00	Trip	95.00	95.00

Amount Due this Invoice **$795.00**

NET AMOUNT DUE IN 30 DAYS; 1.5% INTEREST CHARGED PER MONTH THEREAFTER

CORPORATE OFFICE: 100 SHEFFIELD RD. • P.O. BOX 4776 • MANCHESTER, NH 03108-4776 • TEL. (603) 668-6016 • FAX (603) 668-8641
130 EAST MAIN ST. • P.O. BOX 11 • NORTHBOROUGH, MASSACHUSETTS 01532 • TEL. (508) 393-2607 • FAX (508) 393-8490
474 DORCHESTER AVENUE • BOSTON, MASSACHUSETTS 02127 • TEL. (617) 269-8829 • FAX (617) 269-8837

MANCHESTER SCHOOL DISTRICT
20 HECKER STREET
MANCHESTER, NH 03102

INVOICE ID: 25091NH-00017
DRAW ID: 2322019
DATE: July 31,2026

CUSTOMER ID: MANC300

CONTRACT ID: 25-091-NH
HILLSIDE MIDDLE SCHOOL
EMAIL: Hamdi Cobanoglu <hcobanoglu@leftfieldpm.com>
EMAIL: Silan Ipek silan.ipek@leftfieldpm.com
EMAIL: DAN McSWEENEY< DMcSweeney@Leftfieldpm.com>

PROFESSIONAL SERVICES AS REQUESTED

UNIT RATE BILLING

		Units	UOM	Rate	Amount
Visual Steel Inspection	7/29/2026	1.00	Day	995.00	995.00
Concrete Testing & Inspection	7/31/2026	1.00	Hf Day	300.00	300.00
Concrete Testing & Inspect.-Ot	7/31/2026	0.50	Hour	92.80	46.40

Amount Due this Invoice **$1,341.40**

NET AMOUNT DUE IN 30 DAYS; 1.5% INTEREST CHARGED PER MONTH THEREAFTER

MILLER ENGINEERING & TESTING, INC.

50 YEARS of SERVICE

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MANCHESTER SCHOOL DISTRICT
20 HECKER STREET
MANCHESTER, NH 03102

INVOICE ID: 26084NH-00005
DRAW ID: 2322107
DATE: August 21,2026

CUSTOMER ID: MANC300

CONTRACT ID: 26-084-NH
BEECH ST ELEMENTARY SCHOOL

EMAIL: Hamdi Cobanoglu <hcobanoglu@leftfieldpm.com>
EMAIL: Silan Ipek silan.ipek@leftfieldpm.com
EMAIL: DAN McSWEENEY< DMcSweeney@Leftfieldpm.com>

**************INSPECTION & TESTING SERVICES 8/1/2026 THRU 8/21/2026**********

PROFESSIONAL SERVICES AS REQUESTED

UNIT RATE BILLING

		Units	UOM	Rate	Amount
Concrete Cylinders	8/21/2026	18.00	Each	20.00	360.00
Concrete Testing & Inspection	8/14/2026	1.00	Day	495.00	495.00
Concrete Testing & Inspection	8/19/2026	1.00	Day	495.00	495.00
Concrete Testing & Inspection	8/21/2026	1.00	Day	495.00	495.00
		3.00			1,485.00
Concrete Testing & Inspection	8/12/2026	1.00	Hf Day	300.00	300.00
Concrete Testing & Inspection	8/13/2026	1.00	Hf Day	300.00	300.00
		2.00			600.00
Reinforcing Steel Inspection	8/7/2026	1.00	Hf Day	400.00	400.00
Sample Pickup	8/3/2026	1.00	Trip	95.00	95.00
Sample Pickup	8/17/2026	1.00	Trip	95.00	95.00
Sample Pickup	8/20/2026	1.00	Trip	95.00	95.00
		3.00			285.00

Amount Due this Invoice **$3,130.00**

NET AMOUNT DUE IN 30 DAYS; 1.5% INTEREST CHARGED PER MONTH THEREAFTER

MILLER ENGINEERING & TESTING, INC.

50 YEARS of SERVICE

GEOTECHNICAL / SOIL BORINGS / ENVIRONMENTAL / SOILS / CONCRETE / MASONRY / STEEL / ROOFING / ASPHALT INSPECTION

Mail all correspondence to:

100 SHEFFIELD RD. • P.O. BOX 4776 • MANCHESTER, NEW HAMPSHIRE 03108-4776 • TELEPHONE (603) 668-6016 • FAX (603) 668-8641

MANCHESTER SCHOOL DISTRICT
20 HECKER STREET
MANCHESTER, NH 03102

INVOICE ID: 25186NH-00015
DRAW ID: 2322106
DATE: August 21,2026

CUSTOMER ID: MANC300

CONTRACT ID: 25-186-NH
SOUTHSIDE MIDDLE SCHOOL
EMAIL: Hamdi Cobanoglu <hcobanoglu@leftfieldpm.com>
EMAIL: Silan Ipek silan.ipek@leftfieldpm.com
EMAIL: DAN McSWEENEY< DMcSweeney@Leftfieldpm.com>

**************INSPECTION & TESTING SERVICES 8/1/2026 THRU 8/21/2026**********

PROFESSIONAL SERVICES AS REQUESTED

UNIT RATE BILLING

		Units	UOM	Rate	Amount
Concrete Cylinders	8/21/2026	5.00	Each	20.00	100.00
Soils W/Nuc.Densometer	8/19/2026	1.00	Hf Day	350.00	350.00
Special Inspector	8/19/2026	3.00	Hour	125.00	375.00
Amount Due this Invoice					**$825.00**

NET AMOUNT DUE IN 30 DAYS; 1.5% INTEREST CHARGED PER MONTH THEREAFTER

CORPORATE OFFICE: 100 SHEFFIELD RD. • P.O. BOX 4776 • MANCHESTER, NH 03108-4776 • TEL. (603) 668-6016 • FAX (603) 668-8641
130 EAST MAIN ST. • P.O. BOX 11 • NORTHBOROUGH, MASSACHUSETTS 01532 • TEL. (508) 393-2607 • FAX (508) 393-8490
474 DORCHESTER AVENUE • BOSTON, MASSACHUSETTS 02127 • TEL. (617) 269-8829 • FAX (617) 269-8837

MILLER ENGINEERING & TESTING, INC.

50 YEARS of SERVICE

GEOTECHNICAL / SOIL BORINGS / ENVIRONMENTAL / SOILS / CONCRETE / MASONRY / STEEL / ROOFING / ASPHALT INSPECTION

Mail all correspondence to:
100 SHEFFIELD RD. • P.O. BOX 4776 • MANCHESTER, NEW HAMPSHIRE 03108-4776 • TELEPHONE (603) 668-6016 • FAX (603) 668-8641

MANCHESTER SCHOOL DISTRICT
20 HECKER STREET
MANCHESTER, NH 03102

INVOICE ID: 25091NH-00018
DRAW ID: 2322105
DATE: August 21,2026

CUSTOMER ID: MANC300

CONTRACT ID: 25-091-NH
HILLSIDE MIDDLE SCHOOL
EMAIL: Hamdi Cobanoglu <hcobanoglu@leftfieldpm.com>
EMAIL: Silan Ipek silan.ipek@leftfieldpm.com
EMAIL: DAN McSWEENEY< DMcSweeney@Leftfieldpm.com>

**************INSPECTION & TESTING SERVICES 8/1/2026 THRU 8/21/2026**********

PROFESSIONAL SERVICES AS REQUESTED

UNIT RATE BILLING

		Units	UOM	Rate	Amount
Concrete Cylinders	8/21/2026	11.00	Each	20.00	220.00
Visual Steel Inspection	8/10/2026	1.00	Day	995.00	995.00
Visual Steel Inspection	8/17/2026	1.00	Day	995.00	995.00
Visual Steel Inspection	8/20/2026	1.00	Day	995.00	995.00
		3.00			2,985.00
Concrete & Reinforcing Steel	8/3/2026	1.00	Day	545.00	545.00
Sample Pickup	8/4/2026	1.00	Trip	95.00	95.00
Special Inspector	8/11/2026	2.00	Hour	125.00	250.00

Amount Due this Invoice **$4,095.00**

NET AMOUNT DUE IN 30 DAYS; 1.5% INTEREST CHARGED PER MONTH THEREAFTER

UTS Of Mass., Inc.
"The Construction Testing People"
5 Richardson Lane, Stoneham, MA 02180 781-438-7755 (Voice) 781-438-6216 (Fax)

Invoice Date:	8/14/2026
Page Number:	1
Invoice Number:	124470
Job Number:	31783
Terms:	**Due Upon Receipt**
PO #:	

To: Manchester School District
Karen DeFrancis
20 Hecker Street
Manchester, NH 03102

Project: **Hillside Middle School**
112 Reservoir Avenue, Manchester, NH

DATE	QUANTITY	DESCRIPTION	RATE	AMOUNT
07/23/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
07/29/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
08/18/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
		TOTAL THIS INVOICE:		**3,300.00**

All File Test reports will be discarded 3 years after completion of our services.

CC:

Company Name	Contact Name	Invoice Type	Delivery Method
Manchester School District	Karen DeFrancis	Original	Email

Of Mass., Inc.
"The Construction Testing People"
5 Richardson Lane, Stoneham, MA 02180 781-438-7755 (Voice) 781-438-6216 (Fax)

To: Manchester School District
Karen DeFrancis
20 Hecker Street
Manchester, NH 03102

Invoice Date:	8/14/2026
Page Number:	1
Invoice Number:	124471
Job Number:	31784
Terms:	**Due Upon Receipt**
PO #:	

Project: **Henry J. McLaughlin Jr Middle School**
201 Jack Lovering Drive, Manchester, NH

DATE	QUANTITY	DESCRIPTION	RATE	AMOUNT
07/24/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
07/24/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
		TOTAL THIS INVOICE:		**2,200.00**

All File Test reports will be discarded 3 years after completion of our services.

CC:

Company Name	Contact Name	Invoice Type	Delivery Method
Manchester School District	Karen DeFrancis	Original	Email

Of Mass., Inc.
"The Construction Testing People"

5 Richardson Lane, Stoneham, MA 02180 781-438-7755 (Voice) 781-438-6216 (Fax)

To: Manchester School District
Karen DeFrancis
20 Hecker Street
Manchester, NH 03102

Invoice Date:	8/14/2026
Page Number:	1
Invoice Number:	124412
Job Number:	31630
Terms:	**Due Upon Receipt**
PO #:	2025024-PO05

Project: **Parkside Middle School**
75 Parkside Avenue, Manchester, NH

DATE	QUANTITY	DESCRIPTION	RATE	AMOUNT
07/20/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
07/20/2026	1.00	Call-in Surcharge - IFC Firestopping	100.00	100.00
07/24/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
08/07/2026	5.50	Hrs/Firestopping-IFC	200.00	1,100.00
		TOTAL THIS INVOICE:		**3,400.00**

All File Test reports will be discarded 3 years after completion of our services.

CC:

Company Name	Contact Name	Invoice Type	Delivery Method
Manchester School District	Karen DeFrancis	Original	Email

"The Construction Testing People"
5 Richardson Lane, Stoneham, MA 02180 781-438-7755 (Voice) 781-438-6216 (Fax)

To: Manchester School District
Karen DeFrancis
20 Hecker Street
Manchester, NH 03102

Invoice Date:	8/14/2026
Page Number:	2
Invoice Number:	124412
Job Number:	31630
Terms:	**Due Upon Receipt**
PO #:	2025024-PO05

Project: **Parkside Middle School**
75 Parkside Avenue, Manchester, NH

DATE	QUANTITY	DESCRIPTION	RATE	AMOUNT

Budget Recap

P.O. Amount: 6,000.00

Invoice No.	Invoice Date	Invoice Amount
124412	08/14/2026	3,400.00
Invoiced to Date		**$3,400.00**
P. O. Remaining		**2,600.00**

PO# 22653067
W# 081326GF
B# 4291

DRIVEN

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Bill to
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-25538	7/20/2026	8/19/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 07/17/2026: Line 8 on Quote
Additional items to be invoiced upon delivery

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
LIC-ENT-7YR Meraki MR Enterprise License, 7YR Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	39.00	$337.18	$13,150.02
Total			**$13,150.02**

OKTP
SC

SUBTOTAL	$13,150.02
TAX	$0.00
TOTAL	$13,150.02
PAYMENTS	($0.00)
CREDITS	($0.00)
BALANCE DUE	$13,150.02

TERMS
NET 30 DAYS

PAY ONLINE

IMPORTANT

MAKE CHECKS PAYABLE TO	ACH/WIRE INSTRUCTIONS
Driven Tech, Inc. Attention: Accounts Receivable PO Box 75896 Chicago, IL 60675-5896	Banc of California Beneficiary Name: **Driven Tech, Inc.** Beneficiary Account#: **6741921641** ABA: **122238200**

Driven Tech, Inc. W-9

THANK YOU FOR YOUR BUSINESS.

PO# 22653067
W# 0813266F
B# 4291

DRIVEN

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-24936	6/19/2026	7/19/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 06/17/2026: Line 9 on Quote
SN: FNP30130WT8 SN: FNP30130XX5 SN: FNP30130WT0
SN: FNP30130WT4 SN: FNP30130WSJ SN: FNP301306T1
SN: FNP301306TQ SN: FNP301306WQ SN: FNP30130702
SN: FNP30130713 SN: FNP3013071L SN: FNP3013072F
SN: FNP30130MC5 SN: FNP30130WKS SN: FNP30130WNY
SN: FNP30130WPE SN: FNP30130WPU SN: FNP30130WPX
SN: FNP30130WQD SN: FNP30130WQS SN: FNP301306SL
SN: FNP301306W8 SN: FNP301306YH SN: FNP30130719
SN: FNP3013073D SN: FNP30130M9P SN: FNP30130MAW
SN: FNP30130MB9 SN: FNP30130MBN SN: FNP30130MC9
SN: FNP30130MCR SN: FNP30130WP3 SN: FNP30130WQ0
SN: FNP30130WQ7 SN: FNP30130WQL SN: FNP30130WR4
SN: FNP30130WSY SN: FNP30130WRZ SN: FNP30130WRP
SN: FNP30130WSV
Additional items to be invoiced upon delivery

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
MA-SFP-10GB-SR Meraki 10G Base SR Multi-Mode	40.00	$389.44	$15,577.60
Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458			
DT-FREIGHT Freight/Shipping	1.00	$52.90	$52.90
Total			**$15,630.50**

OKTP
gR

SUBTOTAL	$15,630.50
TAX	$0.00
TOTAL	$15,630.50
PAYMENTS	($0.00)
CREDITS	($52.90)
BALANCE DUE	$15,577.60

TERMS
NET 30 DAYS

PAY ONLINE

IMPORTANT

MAKE CHECKS PAYABLE TO

Driven Tech, Inc.
Attention: Accounts Receivable
PO Box 75896
Chicago, IL 60675-5896

ACH/WIRE INSTRUCTIONS

Banc of California
Beneficiary Name: **Driven Tech, Inc.**
Beneficiary Account#: **6741921641**
ABA: **122238200**

PO# 22653067
W# 0813266F
B# 4291

DRIVEN

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Bill to
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-25521	7/17/2026	8/16/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 07/16/2026: Line 7 on Quote
SN: Q3PJ-2B5R-JBSX SN: Q3PJ-3G4A-JQJJ SN: Q3PJ-3P75-5Y9L
SN: Q3PJ-49KM-5UN8 SN: Q3PJ-4VPY-4C3N SN: Q3PJ-4ZAU-GEC7
SN: Q3PJ-573A-S9MJ SN: Q3PJ-6NRB-RLD9 SN: Q3PJ-7ZKC-SR52
SN: Q3PJ-8QLE-X8V9 SN: Q3PJ-9XRK-ZLJT SN: Q3PJ-A2PX-NSA7
SN: Q3PJ-C4NV-Y2PY SN: Q3PJ-CKG4-P4JF SN: Q3PJ-DDKR-T93M
SN: Q3PJ-FMQ6-NFZH SN: Q3PJ-GBFC-6FRB SN: Q3PJ-GCXT-53VN
SN: Q3PJ-GD9K-5A5Q SN: Q3PJ-GME8-6KUR SN: Q3PJ-J385-RNFC
SN: Q3PJ-JEEC-XKKU SN: Q3PJ-KFVJ-ZTKG SN: Q3PJ-KLNN-UW57
SN: Q3PJ-KSG3-DQ8E SN: Q3PJ-M2UN-HJWM SN: Q3PJ-MTME-8EMG
SN: Q3PJ-N3M9-3753 SN: Q3PJ-N8HX-XD8S SN: Q3PJ-N8MU-X2F3
SN: Q3PJ-QW2S-SLZZ SN: Q3PJ-R5GH-GR9U SN: Q3PJ-T7S9-PDND
SN: Q3PJ-TBAR-ZMR2 SN: Q3PJ-W6TH-2NZG SN: Q3PJ-WH6W-DYKZ
SN: Q3PJ-WK9D-RGM5 SN: Q3PJ-XBJ9-549Y SN: Q3PJ-ZR7U-RX24
Additional items to be invoiced upon delivery

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
CW9166I-MR Catalyst 9166I AP (W6E, tri-band 4x4) w/MERAKI Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	39.00	$976.47	$38,082.33
DT-FREIGHT Freight/Shipping	1.00	$129.32	$129.32
Total			**$38,211.65**

SC
OKTP

SUBTOTAL	$38,211.65
TAX	$0.00
TOTAL	$38,211.65
PAYMENTS	($0.00)
CREDITS	($129.32)
BALANCE DUE	$38,082.33

TERMS
NET 30 DAYS

PAY ONLINE

IMPORTANT

MAKE CHECKS PAYABLE TO

Driven Tech, Inc.
Attention: Accounts Receivable
PO Box 75896
Chicago, IL 60675-5896

ACH/WIRE INSTRUCTIONS

Banc of California
Beneficiary Name: **Driven Tech, Inc.**
Beneficiary Account#: **6741921641**
ABA: **122238200**

Driven Tech, Inc. W-9

PO# 22653067
W# 081326GF
B# 4291

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Bill to
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-24989	6/22/2026	7/22/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 06/18/2026-06/21/2026: Lines 1, 2, 4, 5, 6, 10 on Quote
Additional items to be invoiced upon delivery

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
C9300-48U-M C9300 48-port UPOE, 1100wac PS, w/MERAKI SN: FJC30111S1M SN: FJC30111S1X SN: FJC301318WW SN: FJC30131A4X SN: FJC30131A5G SN: FJC30131A8U SN: FJC30111R0K SN: FJC30111RQU SN: FJC30131AEL SN: FJC30131AGE Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	10.00	$5,288.66	$52,886.60
CON-ROB-C9348U RMA UPGRADE 8X5XNBD RMA UPGRADE 8X5XNBD Mer - 60 Months Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	10.00	$1,653.75	$16,537.50
C9300-NM-8X-M-O C9300 8 x 10GE Network Module, w/MERAKI SN: FJZ30200BQW SN: FJZ302010GF SN: FJZ302015XV SN: FJZ302015YF SN: FJZ302015YG SN: FJZ30209Q4Q SN: FJZ3020BRHR SN: FJZ3020C818 SN: FJZ3020VESE SN: FJZ3021Q7G7 Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	10.00	$997.94	$9,979.40
PWR-C11100WACP-M-O C9000 1100W AC Platinum Power Supply, w/MERAKI SN: DTN3008E2LN SN: DTN3008E2LX SN: DTN3008E2MF SN: DTN3008E2MX SN: DTN3008E2N9 SN: DTN3008E2NA SN: DTN3008E2PF SN: DTN3008E2PT SN: DTN3008E2PX SN: DTN3008E2R1 Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	10.00	$743.55	$7,435.50
LIC-C9300-48E-7Y Meraki Enterprise License for C9300-M 48-port, 7 year Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	10.00	$1,941.50	$19,415.00
MA-SFP-10GB-LR Meraki 10G Base LR Single-Mode SN: ACW29530G8U SN: ACW29530G9R SN: ACW29530G9S SN: ACW29530G9U SN: ACW29530GB7 SN: ACW29530GBN SN: ACW29530GBS SN: ACW29530GC9 SN: ACW29530GCC SN: ACW29530GCM SN: ACW29530GCR SN: ACW29530GCY SN: ACW29530GD7 SN: ACW29530GDF SN: ACW29530GDJ SN: ACW29530GDK SN: ACW29530GJR SN: ACW29530GP3 SN: ACW29530GP5 SN: ACW29530GP6 SN: ACW29530G8Y SN: ACW29530GD3 SN: ACW29530GD5 SN: ACW29530GDA SN: ACW29530GDC SN: ACW29530GDE SN: ACW29530GJC SN: ACW29530GJH SN: ACW29530GQ1 SN: ACW29530GAJ SN: ACW29530GAM SN: ACW29530GB2 SN: ACW29530GBB SN: ACW29530GBF SN: ACW29530GBT SN: ACW29530GBY SN: ACW29530GC7 SN: ACW29530G9Q SN: ACW29530G9T SN: ACW29530GAD Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	40.00	$1,563.62	$62,544.80
DT-FREIGHT Freight/Shipping	1.00	$212.39	$212.39
DT-FREIGHT Freight/Shipping	1.00	$179.59	$179.59
Total			~~**$169,190.78**~~

SUBTOTAL	$169,190.78
TAX	$0.00
TOTAL	$169,190.78
PAYMENTS	($0.00)
CREDITS	~~($391.98)~~
BALANCE DUE	$168,798.80

change to this

TERMS
NET 30 DAYS

IMPORTANT

MAKE CHECKS PAYABLE TO	ACH/WIRE INSTRUCTIONS
Driven Tech, Inc. Attention: Accounts Receivable PO Box 75896 Chicago, IL 60675-5896	Banc of California Beneficiary Name: **Driven Tech, Inc.** Beneficiary Account#: **6741921641** ABA: **122238200**

Driven Tech, Inc. W-9

THANK YOU FOR YOUR BUSINESS.

PO# 22653067

DRIVEN

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Bill to
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-25939	8/4/2026	9/3/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 08/03/2026: Lines 11, 13, 14 on Quote
Additional items to be invoiced upon delivery

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
C9300-24U-M C9300 24-port UPOE, 1100wac PS, w/MERAKI Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	6.00	$3,030.99	$18,185.94
4PT-KIT-T2-M-O C9000 4 Point Type 1 rack mount kit, w/MERAKI Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	6.00	$87.46	$524.76
PWR-C11100WACP-M-O C9000 1100W AC Platinum Power Supply, w/MERAKI Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	6.00	$743.55	$4,461.30
Total			**$23,172.00**

OKTP
8/10

TERMS
NET 30 DAYS

SUBTOTAL	$23,172.00
TAX	$0.00
TOTAL	$23,172.00
PAYMENTS	($0.00)
CREDITS	($0.00)
BALANCE DUE	$23,172.00

PAY ONLINE

IMPORTANT

MAKE CHECKS PAYABLE TO

Driven Tech, Inc.
Attention: Accounts Receivable
PO Box 75896
Chicago, IL 60675-5896

ACH/WIRE INSTRUCTIONS

Banc of California
Beneficiary Name: **Driven Tech, Inc.**
Beneficiary Account#: **6741921641**
ABA: **122238200**

Driven Tech, Inc. W-9

THANK YOU FOR YOUR BUSINESS.

PO# 22653067

DRIVEN

Driven Tech, Inc.
224 W 35th St Ste 500 #1101
New York, NY 10001
ar@driven.tech

Bill To:
Manchester School District ~ SAU 37
Attention: Bill to
20 Hecker Street
Manchester, NH 03102

Ship To:
Manchester School District ~ SAU 37
Attention: Stephen Drescher
20 Hecker Street
Manchester, NH 03102
6036246300

INVOICE NUMBER	INVOICE DATE	DUE DATE
DT-26069	8/5/2026	9/4/2026

Reference: **Order #4124 MSD Middle School Expansion Network**
Customer PO#: **22653067**
Quote #: 8648-007702v5
This invoice is for items delivered by 08/04/2026: Line 15 on Quote
Completes the PO

PRODUCT/SERVICE SUMMARY

Description	Quantity	Rate	Amount
LIC-C9300-24E-7Y Meraki Enterprise License for C9300-M 24-port, 7 year Contract #: NASPO Contract # AR-3227 // SONH Addendum # 8001458	6.00	$1,059.67	$6,358.02
Total			**$6,358.02**

OK TP
8/C

SUBTOTAL	$6,358.02
TAX	$0.00
TOTAL	$6,358.02
PAYMENTS	($0.00)
CREDITS	($0.00)
BALANCE DUE	$6,358.02

TERMS
NET 30 DAYS

PAY ONLINE

IMPORTANT

MAKE CHECKS PAYABLE TO	ACH/WIRE INSTRUCTIONS
Driven Tech, Inc. Attention: Accounts Receivable PO Box 75896 Chicago, IL 60675-5896	Banc of California Beneficiary Name: **Driven Tech, Inc.** Beneficiary Account#: **6741921641** ABA: **122238200**

Driven Tech, Inc. W-9

THANK YOU FOR YOUR BUSINESS.

BEST BUY. Business Advantage

Customer Number	6278
Invoice Number	11147631
Invoice Date	08/08/2026
Invoice Amount	$1,474.00
Account Number	605126******2489
Page 3 of 3	

Payment Options

Check	ACH/Wire
Please detach and send this remittance slip with your payment to:	*Please send payments to:*
Best Buy Business Advantage Account PO Box 731247 Dallas, TX 75373-1247 USA	JPMorgan Chase ACH ABA Number: 103000648 Wire ABA Number: 021000021 Account Number: 837393818

Please make checks payable to: Best Buy Business Advantage Account

Remittance advice can be included with a check payment or emailed to remittance@bbadvantage.com.

Due Date: 10/07/2026

Manchester School District
Accounts Payable
20 Hecker St
Manchester NH 03102
United States

RECEIVED
AUG 17 2026
BY:

97312021107152026 248410275

Bill To:	Ship To:
Manchester School District Accounts Payable 20 Hecker St Manchester NH 03102 United States	Chris Grant PO 22781002 20 HECKER ST MANCHESTER NH 03102 United States

Invoice Number:	Account Number:	Purchase Order Number:	Reference Number:
11147631	605126******2489	22781002	97312021107152026
Order Number:	Contract Number:	Project Number:	Location:
248410275			

INVOICE DETAIL

Qty	SKU	Manufacturer Name	Manufacturer Number	Model	Description	Rate/Price	Extended Amount
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
11	BB21255630	HP	192670		HP Quick Release Bracket 2 - d	$20.00	$220.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
1	BB22500467	HP	192670		SMART BUY S3 PRO 324PH F	$114.00	$114.00
						Total	$1,474.00

Product:	$1,474.00
Total:	**$1,474.00**

Account updates & billing inquiries may be submitted via our Best Buy Business Advantage Account website at https://bestbuybusinessadvantageaccount.com or call Customer Support at 800-201-4882
Send mail to 6450 Sprint Pkwy Suite 3B203, Overland Park, KS 66211 or Customer.Support@bbadvantage.com
For sales inquiries call 800-373-3050

Invoice

Sales Order Number: AAA6285589
Invoice number: MC92199037
Customer Number: 27621
PO Number: 22781005

Invoice Date: 08/11/2026
Payment Due Date: 09/10/2026
Payment Terms: Net 30 Days
Amount Due: USD$ 1,044.00

Please remit payment to
Apple Inc.
P.O. Box 281877
ATLANTA, GA 30384-1877
USA

Sold To
MANCHESTER SCHOOL DIST
SAU 37
20 HECKER ST
MANCHESTER NH 03102-3975
USA

Ship To
MANCHESTER SCHOOL DIST
SAU 37-IT Dept.
20 HECKER ST
MANCHESTER NH 03102-3975
USA

Item Article	Product Number	Product Description	Total Ordered	Total Shipped	Unit Price	Extended Price
000010	MU9E3LL/A	MAC MINI/10C CPU/10C GPU/16GB/512GB-USA	1	1	$ 899.00	$ 899.00
000020	S7736LL/A	AC+ FOR SCHOOLS MAC MINI 4YR-PHX Web Order Number : 2112593314	1	1	$ 145.00	$ 145.00

Questions
Call or email EducationSupport@apple.com

Special Instructions

Terms and Conditions
This order is subject to the terms of your Apple Direct Customer Agreement or other purchase agreement with Apple.

Subtotal	$ 1,044.00
Tax	$ 0.00
Shipping	$0.00
Total Amount Due:	**USD$ 1,044.00**

RECEIVED
AUG 17 2026
BY:

Invoice

Sales Order Number: AAA6285589
Invoice number: MC92199037
Customer Number: 27621
PO Number: 22781005

Invoice Date: 08/11/2026
Payment Due Date: 09/10/2026
Payment Terms: Net 30 Days
Amount Due: USD$ 1,044.00

Please remit payment to
Apple Inc.
P.O. Box 281877
ATLANTA, GA 30384-1877
USA

Sold To
MANCHESTER SCHOOL DIST
SAU 37
20 HECKER ST
MANCHESTER NH 03102-3975
USA

Ship To
MANCHESTER SCHOOL DIST
SAU 37-IT Dept.
20 HECKER ST
MANCHESTER NH 03102-3975
USA

Item Article	Product Number	Product Description	Total Ordered	Total Shipped	Unit Price	Extended Price

Serial Numbers for Item 000010
DH26N143JT

aramark

INVOICE

Please Remit Payment to:

Aramark Facility Services
275 Clay Street
Manchester, NH 03103

Manchester Department of Public Works
475 Valley Street
Manchester, NH 03103

Profit Center: **000002555 - Manchester City School Facilities**

Invoice Number: **2009**
Invoice Date: **8/24/2026**

For additional information on this Invoice, please contact:

Lori Pelletier 6036479525,
pelletier-lori@aramark.com

PLEASE PAY THIS AMOUNT
$ 4,108.16

Sale Date	Description	Net Amount	Tax Amount	Gross Amount
8/24/2026	Hillside Weekend Project Work	$4,108.16		$4,108.16
	8/22-8/23-112 hours	$4,108.16		$4,108.16
		$4,108.16	**$0.00**	**$4,108.16**

Net Amount:	$4,108.16
Tax:	$0.00
Total Amount:	**$4,108.16**

Terms: Due Upon Presentation

Tax Exempt No: NH

Make checks payable to Aramark Services, Inc.

Important

Please include invoice number and remittance copy with your payment to ensure proper credit to your account

aramark

INVOICE

Please Remit Payment to:

Aramark Facility Services
275 Clay Street
Manchester, NH 03103

Manchester Department of Public Works
475 Valley Street
Manchester, NH 03103

Profit Center:	**000002555 - Manchester City School Facilities**
Invoice Number:	**2010**
Invoice Date:	**8/24/2026**

For additional information on this Invoice, please contact:

Lori Pelletier 6036479525,
pelletier-lori@aramark.com

PLEASE PAY THIS AMOUNT
$ **1,540.56**

Sale Date	Description	Net Amount	Tax Amount	Gross Amount
8/24/2026	**McLaughlin Weekend Project Work**	$1,540.56		$1,540.56
	8/22/2026-42 hours	$1,540.56		$1,540.56
		$1,540.56	**$0.00**	**$1,540.56**

Net Amount:	$1,540.56
Tax:	$0.00
Total Amount:	**$1,540.56**

Terms: Due Upon Presentation

Tax Exempt No: NH

Make checks payable to Aramark Services, Inc.

Important

Please include invoice number and remittance copy with your payment to ensure proper credit to your account

aramark

INVOICE

Please Remit Payment to:

Aramark Facility Services
275 Clay Street
Manchester, NH 03103

Manchester Department of Public Works
475 Valley Street
Manchester, NH 03103

Profit Center:	**000002555 - Manchester City School Facilities**
Invoice Number:	**2005**
Invoice Date:	**8/21/2026**

For additional information on this Invoice, please contact:

Lori Pelletier 6036479525,
pelletier-lori@aramark.com

PLEASE PAY THIS AMOUNT	
$	**27,864.77**

Sale Date	Description	Net Amount	Tax Amount	Gross Amount
8/21/2026	**Parkside/Southside Bathroom Dispensers**			
	New Construction	$27,864.77		$27,864.77
		$27,864.77	**$0.00**	**$27,864.77**

Item-Count	Cost	Total
PT-176	$ 69.94	$12,309.44
TP-131	$ 35.07	$ 4,594.17
Soap-210	$ 25.00	$ 5,250.00
Sanitary Bins-100	$ 31.78	$ 3,178.00
		$25,331.61
Admin Fee-10%	$2,533.16	**$27,864.77**

Net Amount:	$27,864.77
Tax:	$0.00
Total Amount:	**$27,864.77**

Terms: Due Upon Presentation

Tax Exempt No: NH

Make checks payable to Aramark Services, Inc.

Important

Please include invoice number and remittance copy with your payment to ensure proper credit to your account

TO OWNER/CLIENT:
Manchester School District (MSD)
20 Hecker Street
Manchester, New Hampshire 03102

FROM CONTRACTOR:
Harvey Construction Corp.
10 Harvey Road
Bedford, New Hampshire 03110

PROJECT:
MSD - Beech St Elementary School
330 Beech St
Manchester, New Hampshire 03103

VIA ARCHITECT/ENGINEER:
Jennifer Soucy (SMMA)
1000 Massachusetts Ave
Cambridge, Massachusetts 02138

APPLICATION NO: 7
INVOICE NO: 7
PERIOD: 08/01/26 - 08/31/26
PROJECT NO: 2025-032
CONTRACT DATE: 3/25/2026

OWNER PURCHASE ORDER #:

CONTRACT FOR: MSD - Beech St Elementary School

CONTRACTOR'S APPLICATION FOR PAYMENT

Application is made for payment, as shown below, in connection with the Contract. Continuation Sheet is attached.

1.	Original Contract Sum		$63,484,181.00
2.	Net change by change orders		$0.00
3.	Contract Sum to date (Line 1 ± 2)		$63,484,181.00
4.	Total completed and stored to date (Column G on detail sheet)		$6,852,849.23
5.	Retainage:		
	a. 8.71% of completed work	$589,332.00	
	b. 10.00% of stored material	$8,300.00	
	Total retainage (Line 5a + 5b or total in column I of detail sheet)		$597,632.00
6.	Total earned less retainage (Line 4 less Line 5 Total)		$6,255,217.23
7.	Less previous certificates for payment (Line 6 from prior certificate)		$5,359,582.46
8.	Current payment due:		$895,634.77
9.	Balance to finish, including retainage (Line 3 less Line 6)		$57,228,963.77

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner/Client:	$0.00	$0.00
Total approved this month:	$0.00	$0.00
Totals:	$0.00	$0.00
Net change by change orders:	$0.00	

The undersigned certifies that to the best of the Contractor's knowledge, information and belief, the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work which previous Certificates for payment were issued and payments received from the Owner/Client, and that current payments shown herein is now due.

CONTRACTOR: Harvey Construction Corp.

By: [signature] Date: 9/8/26

State of: New Hampshire
County of: Hillsborough
Subscribed and sworn to before me this 8th day of September, 2026
Notary Public: [signature]
My commission expires: August 2nd, 2028

ALMA HALILOVIC STATE OF NEW HAMPSHIRE -MY- COMMISSION EXPIRES AUGUST 2, 2028 NOTARY PUBLIC

ARCHITECT'S/ENGINEER'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on the on-site observations and the data comprising this application, the Architect/Engineer certifies to the Owner/Client that to the best of the Architect's/Engineer's knowledge, information and belief that Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED: $895,634.77

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to confirm the amount certified.)

ARCHITECT/ENGINEER:

By: [signature] Date: 9/9/26

This certificate is not negotiable. The amount certified is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to the rights of the Owner/Client or Contractor under this Contract.

Document SUMMARY SHEET, APPLICATION AND CERTIFICATE FOR PAYMENT, containing
Contractor's signed Certification is attached.
Use Column I on Contracts where variable retainage for line items apply.

APPLICATION NUMBER: 7
APPLICATION DATE: 8/25/2026
PERIOD: 08/01/26 - 08/31/26

Contract Lines

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
1	1 - GENERAL CONDITIONS	GENERAL CONDITIONS	$2,672,279.00	$406,022.60	$81,332.46	$0.00	$487,355.06	18.24%	$2,184,923.94	$24,367.75
2	01 - GENERAL REQUIREMENTS	GENERAL REQUIREMENTS	$1,609,388.00	$49,082.81	$18,028.98	$0.00	$67,111.79	4.17%	$1,542,276.21	$6,711.19
3	02-400 - DEMOLITION	DEMOLITION	$1,200,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,200,000.00	$0.00
4	03-100 - FOUNDATION SUBS	FOUNDATIONS	$765,600.00	$0.00	$65,500.00	$0.00	$65,500.00	8.56%	$700,100.00	$6,550.00
5	03-110 - FLATWORK SUBS	FLATWORK	$1,800,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,800,000.00	$0.00
6	04-200 - UNIT MASONRY	UNIT MASONRY	$3,500,000.00	$54,605.00	$2,000.00	$0.00	$56,605.00	1.62%	$3,443,395.00	$5,660.50
7	04-990 - Slate Chalk Board	SLATE CHALK BOARD	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
8	05-100 - STRUCTURAL METAL FRAMING	STRUCTURAL METAL FRAMING	$3,224,000.00	$972,000.00	$0.00	$0.00	$972,000.00	30.15%	$2,252,000.00	$97,200.00
9	05-500 - METAL FABRICATIONS	METAL FABRICATIONS	$872,384.00	$0.00	$0.00	$75,000.00	$75,000.00	8.60%	$797,384.00	$7,500.00
10	05-990 - Steel Escalation	STEEL ESCALATION	$70,000.00	$70,000.00	$0.00	$0.00	$70,000.00	100.00%	$0.00	$7,000.00
11	06-100 - ROUGH CARPENTRY	ROUGH CARPENTRY	$161,059.00	$0.00	$0.00	$0.00	$0.00	0.00%	$161,059.00	$0.00
12	06-200 - FINISH CARPENTRY	FINISH CARPENTRY	$1,349,079.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,349,079.00	$0.00
13	07-100 - DAMPPROOFING & WATERPROOFING	DAMPPROOFING & WATERPROOFING	$59,550.00	$0.00	$0.00	$0.00	$0.00	0.00%	$59,550.00	$0.00
14	07-210 - THERMAL INSULATION	THERMAL INSULATION	$42,210.00	$0.00	$0.00	$0.00	$0.00	0.00%	$42,210.00	$0.00
15	07-240 - EIFS	EIFS	$15,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,000.00	$0.00
16	07-250 - AIR & VAPOR BARRIERS	AIR & VAPOR BARRIERS	$437,525.00	$0.00	$0.00	$0.00	$0.00	0.00%	$437,525.00	$0.00
17	07-420 - EXTERIOR WALL PANELS	EXTERIOR WALL PANELS	$575,000.00	$0.00	$25,013.75	$0.00	$25,013.75	4.35%	$549,986.25	$2,501.38
18	07-500 - MEMBRANE ROOFING	MEMBRANE ROOFING	$1,505,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,505,000.00	$0.00
19	07-810 - APPLIED FIREPROOFING	APPLIED FIREPROOFING	$458,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$458,000.00	$0.00
20	07-840 - FIRESTOPPING	FIRESTOPPING	$123,760.00	$0.00	$0.00	$0.00	$0.00	0.00%	$123,760.00	$0.00
21	07-920 - JOINT SEALANTS	JOINT SEALANTS	$104,794.00	$0.00	$0.00	$0.00	$0.00	0.00%	$104,794.00	$0.00
22	07-990 - Roof Terrace	ROOF TERRACE	$252,290.00	$0.00	$0.00	$0.00	$0.00	0.00%	$252,290.00	$0.00

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
23	08-110 - METAL DOORS, FRAMES & HARDWARE	METAL DOORS, FRAMES & HARDWARE	$725,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$725,000.00	$0.00
24	08-310 - ACCESS DOORS & PANELS	ACCESS DOORS & PANELS	$15,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,000.00	$0.00
25	08-330 - COILING DOORS & GRILLES	COILING DOORS & GRILLES	$45,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$45,000.00	$0.00
26	08-400 - ENTRANCES STOREFRONT & CURTAIN	ENTRANCES STOREFRONT & CURTAIN	$2,044,000.00	$0.00	$26,505.00	$0.00	$26,505.00	1.30%	$2,017,495.00	$2,650.50
27	08-711 - AUTOMATIC DOOR OPERATORS	AUTOMATIC DOOR OPERATORS	$10,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$10,000.00	$0.00
28	08-900 - Louvers	LOUVERS	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
29	08-990 - Window Testing	WINDOW TESTING	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
30	09-210 - PLASTER & GYPSUM BOARD	PLASTER & GYPSUM BOARD	$2,850,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$2,850,000.00	$0.00
31	09-510 - ACOUSTICAL CEILINGS &Wall Pan.	ACOUSTICAL CEILINGS & WALL PANELS	$550,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$550,000.00	$0.00
32	09-640 - WOOD FLOORING	WOOD FLOORING	$48,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$48,000.00	$0.00
33	09-646 - WOOD ATHLETIC FLOORING	WOOD ATHLETIC FLOORING	$121,450.00	$0.00	$0.00	$0.00	$0.00	0.00%	$121,450.00	$0.00
34	09-650 - RESILIENT FLOORING	RESILIENT FLOORING	$932,290.00	$0.00	$0.00	$0.00	$0.00	0.00%	$932,290.00	$0.00
35	09-670 - FLUID-APPLIED FLOORING	FLUID-APPLIED FLOORING	$155,549.00	$0.00	$0.00	$0.00	$0.00	0.00%	$155,549.00	$0.00
36	09-800 - ACOUSTIC Wood Panels	ACOUSTICAL WOOD PANELS (CEILING & WALL)	$280,840.00	$0.00	$0.00	$0.00	$0.00	0.00%	$280,840.00	$0.00
37	09-900 - PAINTING & COATINGS	PAINTING & COATINGS	$377,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$377,000.00	$0.00
38	09-970 - Spray Acoustic Insulation	SPRAY ACOUSTIC INSULATION	$39,300.00	$0.00	$0.00	$0.00	$0.00	0.00%	$39,300.00	$0.00
39	09-990 - Floor Prep & testing	FLOOR PREP & TESTING	$116,059.00	$0.00	$0.00	$0.00	$0.00	0.00%	$116,059.00	$0.00
40	10-110 - VISUAL DISPLAY BOARDS	VISUAL DISPLAY BOARDS	$177,400.00	$0.00	$0.00	$0.00	$0.00	0.00%	$177,400.00	$0.00
41	10-140 - SIGNAGE	SIGNAGE	$185,405.00	$0.00	$0.00	$0.00	$0.00	0.00%	$185,405.00	$0.00
42	10-211 - TOILET COMPARTMENTS	TOILET COMPARTMENTS	$77,800.00	$0.00	$0.00	$0.00	$0.00	0.00%	$77,800.00	$0.00
43	10-212 - CUBICLE CURTAINS & TRACK	CUBICLE CURTAINS & TRACK	$3,800.00	$0.00	$0.00	$0.00	$0.00	0.00%	$3,800.00	$0.00
44	10-223 - FOLDING PARTITIONS	FOLDING PARTITIONS	$111,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$111,000.00	$0.00
45	10-260 - Corner Gaurds & Wall Protect.	CORNER GUARDS & WALL PROTECTION	$12,400.00	$0.00	$0.00	$0.00	$0.00	0.00%	$12,400.00	$0.00
46	10-280 - TOILET ACCESSORIES	TOILET ACCESSORIES	$36,400.00	$0.00	$0.00	$0.00	$0.00	0.00%	$36,400.00	$0.00

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED		MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
				FROM PREVIOUS APPLICATION (D + E)	THIS PERIOD					
47	10-440 - FIRE PROTECTION SPECIALTIES	FIRE PROTECTION SPECIALTIES	$16,700.00	$0.00	$0.00	$0.00	$0.00	0.00%	$16,700.00	$0.00
48	10-510 - LOCKERS	LOCKERS	$9,100.00	$0.00	$0.00	$0.00	$0.00	0.00%	$9,100.00	$0.00
49	11-300 - RESIDENTIAL APPLIANCES	RESIDENTIAL APPLIANCES	$15,500.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,500.00	$0.00
50	11-400 - FOODSERVICE EQUIPMENT	FOODSERVICE EQUIPMENT	$650,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$650,000.00	$0.00
51	11-660 - ATHLETIC EQUIPMENT	ATHLETIC EQUIPMENT	$173,627.00	$0.00	$0.00	$0.00	$0.00	0.00%	$173,627.00	$0.00
52	11-700 - Therapy Swing/AEDs/Display Scr	THERAPY SWING / AEDs / DISPLAY SCREEN SUPPORT	$21,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$21,000.00	$0.00
53	11-990 - Playground Equipment	PLAYGROUND EQUIPMENT	$298,679.00	$0.00	$0.00	$0.00	$0.00	0.00%	$298,679.00	$0.00
54	12-200 - WINDOW TREATMENTS	WINDOW TREATMENTS	$140,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$140,000.00	$0.00
55	12-660 - TELESCOPING STANDS	TELESCOPING STANDS	$57,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$57,000.00	$0.00
56	14-200 - ELEVATORS	ELEVATORS	$284,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$284,000.00	$0.00
57	21-010 - FIRE SUPPRESSION	FIRE SUPPRESSION	$500,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$500,000.00	$0.00
58	22-010 - PLUMBING	PLUMBING	$3,597,700.00	$49,574.00	$0.00	$0.00	$49,574.00	1.38%	$3,548,126.00	$4,957.40
59	23-010 - HVAC	HVAC	$4,902,903.00	$0.00	$0.00	$0.00	$0.00	0.00%	$4,902,903.00	$0.00
60	26-010 - ELECTRICAL	ELECTRICAL	$4,825,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$4,825,000.00	$0.00
61	27-010 - COMMUNICATIONS	COMMUNICATIONS	$776,958.00	$0.00	$0.00	$0.00	$0.00	0.00%	$776,958.00	$0.00
62	31-010 - EARTHWORK	EARTHWORK	$3,209,000.00	$502,017.46	$101,477.50	$0.00	$603,494.96	18.81%	$2,605,505.04	$60,349.50
63	31-620 - PILES	PILES	$2,762,400.00	$349,560.00	$546,590.00	$0.00	$896,150.00	32.44%	$1,866,250.00	$89,615.00
64	31-990 - Vibration & Noise Monitoring	VIBRATION & NOISE MONITORING	$75,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$75,000.00	$0.00
65	32-160 - Curbs & Site Concrete	CURBS & SITE CONCRETE	$174,125.00	$4,614.87	$0.00	$0.00	$4,614.87	2.65%	$169,510.13	$461.49
66	32-172 - PAVEMENT MARKINGS	PAVEMENT MARKINGS	$27,500.00	$0.00	$0.00	$0.00	$0.00	0.00%	$27,500.00	$0.00
67	32-300 - Playground Surfacing	PLAYGROUND SURFACING	$205,516.00	$0.00	$0.00	$0.00	$0.00	0.00%	$205,516.00	$0.00
68	32-310 - FENCES & GATES	FENCES & GATES	$128,500.00	$0.00	$0.00	$0.00	$0.00	0.00%	$128,500.00	$0.00
69	32-320 - RETAINING WALLS	RETAINING WALLS	$254,020.00	$0.00	$0.00	$0.00	$0.00	0.00%	$254,020.00	$0.00
70	32-330 - SITE FURNISHINGS	SITE FURNISHINGS	$227,200.00	$0.00	$0.00	$0.00	$0.00	0.00%	$227,200.00	$0.00
71	32-900 - PLANTING	PLANTING	$254,200.00	$0.00	$0.00	$0.00	$0.00	0.00%	$254,200.00	$0.00
72	32-990 - Traffic Signals	TRAFFIC SIGNALS	$120,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$120,000.00	$0.00

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
73	70-001 - Snow Removal/Winter Conditions	SNOW REMOVAL / WINTER CONDITIONS ALLOWANCE	$50,000.00	$1,350.00	$0.00	$0.00	$1,350.00	2.70%	$48,650.00	$135.00
74	70-002 - Applied AILL. at Metal Panel	APPLIED GRAPHIC ALLOWANCE AT METAL PANEL	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
75	70-003 - Applied ALL. at Terrace Rail	APPLIED GRAPHIC ALLOWANCE AT TERRACE RAIL	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
76	70-004 - Hazardous Mat. Off Site All.	HAZARDOUS MATERIAL OFF-SITE DISPOSAL ALLOWANCE	$3,000,000.00	$1,588,044.65	$16,457.70	$0.00	$1,604,502.35	53.48%	$1,395,497.65	$160,450.24
77	70-005 - Add ACM Removal ALL- PH 2	ADDITIONAL ACM REMOVAL ALLOWANCE - PHASE 1	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
78	70-006 - Cut/CAP of MEP in Building-PH2	CUT/CAP OF MEP IN EXISTING BUILDING - PHASE 2	$10,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$10,000.00	$0.00
79	70-007 - MAT. ESC & Tarrif ALL.	MATERIAL ESCALATION & TARIFF ALLOWANCE	$500,000.00	$28,130.44	$0.00	$8,000.00	$36,130.44	7.23%	$463,869.56	$3,613.04
80	70-008 - ART Display on Terrace ALL.	ART DISPLAY ON TERRACE ALLOWANCE	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
81	70-009 - IRR. For Terrace PLANT. ALL.	IRRIGATION FOR TERRACE PLANTINGS ALLOWANCE	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
82	70-010 - Pergola Allowance	PERGOLA ALLOWANCE	$90,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$90,000.00	$0.00
83	70-011 - Snow Melt Syst. ALL.	SNOW MELT SYSTEM ALLOWANCE	$150,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$150,000.00	$0.00
84	70-012 - Grafitti Treatment ALL.	GRAFFITI TREATMENT OF VENEER ALLOWANCE	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
85	70-013 - Temp Heat ALL- 2026-2027	TEMP. HEAT ALLOWANCE - 2026-2027	$222,118.00	$0.00	$0.00	$0.00	$0.00	0.00%	$222,118.00	$0.00
86	70-014 - Temp Heat ALL.- 2027-2028	TEMP. HEAT ALLOWANCE - 2027-2028	$222,118.00	$0.00	$0.00	$0.00	$0.00	0.00%	$222,118.00	$0.00
87	70-015 - 3rd Party Review Allowance	3RD PARTY REVIEW ALLOWANCE	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
88	70-016 - ASI Changes Allowance	ASI CHANGES ALLOWANCE	$100,000.00	$9,750.00	$0.00	$0.00	$9,750.00	9.75%	$90,250.00	$975.00
89	70-017 - UST Removal Allowance	UST REMOVAL ALLOWANCE	$50,000.00	$6,247.56	$142.45	$0.00	$6,390.01	12.78%	$43,609.99	$639.01
90	70-018 - Tree Watering Allowance	TREE WATERING ALLOWANCE	$10,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$10,000.00	$0.00
91	70-019 - Schedule ACC. Allowance	SCHEDULE ACCELERATION ALLOWANCE	$200,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$200,000.00	$0.00
92	90-002 - P&P BOND 4/1/26-4/1/27	PERFORMANCE & PAYMENT BOND	$398,058.00	$381,353.00	$0.00	$0.00	$381,353.00	95.80%	$16,705.00	$38,135.30
93	90-003 - BUILDER'S RISK INSURANCE	BUILDER'S RISK INSURANCE	$79,355.00	$32,926.00	$0.00	$0.00	$32,926.00	41.49%	$46,429.00	$0.00
94	90-004 - GENERAL LIABILITY INSURANCE	GENERAL LIABILITY INSURANCE	$599,926.00	$599,926.00	$0.00	$0.00	$599,926.00	100.00%	$0.00	$0.00
95	90-007 - BUILDING PERMIT	BUILDING PERMIT	$634,842.00	$635,932.00	$0.00	$0.00	$635,932.00	100.17%	$(1,090.00)	$63,593.20

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED		MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
				FROM PREVIOUS APPLICATION (D + E)	THIS PERIOD					
96	90-100 - CM CONTINGENCY	CM CONTINGENCY	$1,904,525.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,904,525.00	$0.00
97	90-105 - CM FEE-Performance Bonus	CM FEE - PERFORMANCE BONUS	$197,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$197,000.00	$0.00
98	90-200 - CM FEE	CM FEE	$1,350,000.00	$124,740.00	$20,925.00	$0.00	$145,665.00	10.79%	$1,204,335.00	$14,566.50
		TOTALS:	**$63,484,181.00**	**$5,865,876.39**	**$903,972.84**	**$83,000.00**	**$6,852,849.23**	**10.79%**	**$56,631,331.77**	**$597,632.00**

Grand Totals

A	B	C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED		MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
			FROM PREVIOUS APPLICATION (D + E)	THIS PERIOD					
	GRAND TOTALS:	**$63,484,181.00**	**$5,865,876.39**	**$903,972.84**	**$83,000.00**	**$6,852,849.23**	**10.79%**	**$56,631,331.77**	**$597,632.00**

LICATION AND CERTIFICATE FOR PAYMENT

OWNER/CLIENT:
chester School District (MSD)
lecker Street
chester, New Hampshire 03102

PROJECT:
MSD Southside Middle School
300 S Jewett St
Manchester, New Hampshire 03103

APPLICATION NO: 11
INVOICE NO: 11
PERIOD: 07/16/26 - 08/15/26
PROJECT NO: 2025-023
CONTRACT DATE:

OM CONTRACTOR:
vey Construction Corp.
Harvey Road
ford, New Hampshire 03110

VIA ARCHITECT/ENGINEER:
Jennifer Soucy (SMMA)
1000 Massachusetts Ave
Cambridge, Massachusetts 02138

OWNER PURCHASE ORDER #:

NTRACT FOR: Southside Middle School

NTRACTOR'S APPLICATION FOR PAYMENT

plication is made for payment, as shown below, in connection with the Contract. Continuation eet is attached.

Original Contract Sum		$44,129,692.00
Net change by change orders		$0.00
Contract Sum to date (Line 1 ± 2)		$44,129,692.00
Total completed and stored to date (Column G on detail sheet)		$14,896,123.36
Retainage:		
a. 8.90% of completed work	$1,271,465.66	
b. 10.00% of stored material	$60,765.30	
Total retainage (Line 5a + 5b or total in column I of detail sheet)		$1,332,230.96
Total earned less retainage (Line 4 less Line 5 Total)		$13,563,892.40
Less previous certificates for payment (Line 6 from prior certificate)		$9,701,528.12
Current payment due:		$3,862,364.28
Balance to finish, including retainage (Line 3 less Line 6)		$30,565,799.60

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
otal changes approved in previous months by Owner/Client:	$0.00	$0.00
otal approved this month:	$0.00	$0.00
Totals:	$0.00	$0.00
Net change by change orders:	$0.00	

The undersigned certifies that to the best of the Contractor's knowledge, information and belief, the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work which previous Certificates for payment were issued and payments received from the Owner/Client, and that current payments shown herein is now due.

CONTRACTOR: Harvey Construction Corp.

By: [signature] Date: 9/8/26

State of: New Hampshire
County of: Hillsborough
Subscribed and sworn to before me this 8th day of September, 2026
Notary Public: [signature]
My commission expires: August 2nd, 2028

ALMA HALILOVIC
MY COMMISSION EXPIRES AUGUST 2, 2028
STATE OF NEW HAMPSHIRE
NOTARY PUBLIC

ARCHITECT'S/ENGINEER'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on the on-site observations and the data comprising this application, the Architect/Engineer certifies to the Owner/Client that to the best of the Architect's/Engineer's knowledge, information and belief that Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED: $3,862,364.28

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to confirm the amount certified.)

ARCHITECT/ENGINEER:

By: Date:

This certificate is not negotiable. The amount certified is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to the rights of the Owner/Client or Contractor under this Contract.

ocument SUMMARY SHEET, APPLICATION AND CERTIFICATE FOR PAYMENT, containing
ontractor's signed Certification is attached.
se Column I on Contracts where variable retainage for line items apply.

APPLICATION NUMBER: 11
APPLICATION DATE: 8/21/2026
PERIOD: 07/16/26 - 08/15/26

ntract Lines

A		B	C	D	E	F	G		H	I
TEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
1	None	General Conditions	$3,101,153.00	$767,261.64	$82,412.79	$0.00	$849,674.43	27.40%	$2,251,478.57	$42,483.72
2	None	General Requirements	$1,684,932.00	$343,259.49	$78,302.41	$0.00	$421,561.90	25.02%	$1,263,370.10	$42,156.20
3	02-400 - DEMOLITION	DEMOLITION	$669,300.00	$189,000.00	$25,200.00	$0.00	$214,200.00	32.00%	$455,100.00	$21,420.00
4	02-820 - ASBESTOS REMEDIATION	ASBESTOS REMEDIATION	$429,600.00	$42,000.00	$54,100.00	$0.00	$96,100.00	22.37%	$333,500.00	$9,610.00
5	03-100 - FOUNDATION SUBS	FOUNDATION SUBS	$450,454.97	$448,255.00	$0.00	$0.00	$448,255.00	99.51%	$2,199.97	$44,825.50
6	03-110 - FLATWORK SUBS	FLATWORK SUBS	$411,761.03	$332,884.03	$11,287.00	$0.00	$344,171.03	83.59%	$67,590.00	$16,832.51
7	04-200 - UNIT MASONRY	UNIT MASONRY	$81,850.00	$19,720.00	$0.00	$0.00	$19,720.00	24.09%	$62,130.00	$6,213.00
8	04-400 - STONE ASSEMBLIES	STONE ASSEMBLIES	$2,169,566.00	$634,024.00	$450,218.50	$0.00	$1,084,242.50	49.98%	$1,085,323.50	$80,164.25
9	05-100 - STRUCTURAL METAL FRAMING	STRUCTURAL METAL FRAMING	$1,268,547.00	$1,256,980.18	$0.00	$0.00	$1,256,980.18	99.09%	$11,566.82	$125,698.03
10	05-500 - METAL FABRICATIONS	METAL FABRICATIONS	$460,072.00	$71,680.00	$34,000.00	$0.00	$105,680.00	22.97%	$354,392.00	$10,568.00
11	07-100 - DAMPPROOFING & WATERPROOFING	DAMPPROOFING & WATERPROOFING	$42,475.00	$39,975.00	$0.00	$0.00	$39,975.00	94.11%	$2,500.00	$6,682.50
12	07-240 - EIFS	EIFS	$16,340.00	$0.00	$0.00	$0.00	$0.00	0.00%	$16,340.00	$0.00
13	07-250 - AIR & VAPOR BARRIERS	AIR & VAPOR BARRIERS	$216,625.00	$0.00	$0.00	$0.00	$0.00	0.00%	$216,625.00	$0.00
14	07-500 - MEMBRANE ROOFING	MEMBRANE ROOFING	$2,756,858.00	$649,290.00	$351,886.00	$0.00	$1,001,176.00	36.32%	$1,755,682.00	$100,117.60
15	07-810 - APPLIED FIREPROOFING	APPLIED FIREPROOFING	$38,800.00	$32,500.00	$11,140.00	$0.00	$43,640.00	112.47%	$(4,840.00)	$4,364.00
16	07-840 - FIRESTOPPING	FIRESTOPPING	$303,962.00	$0.00	$0.00	$0.00	$0.00	0.00%	$303,962.00	$0.00
17	07-920 - JOINT SEALANTS	JOINT SEALANTS	$261,885.00	$50,000.00	$79,000.00	$0.00	$129,000.00	49.26%	$132,885.00	$12,900.00
18	08-110 - METAL DOORS, FRAMES & HARDWARE	METAL DOORS, FRAMES & HARDWARE	$850,127.00	$0.00	$998.00	$0.00	$998.00	0.12%	$849,129.00	$99.80
19	08-330 - COILING DOORS & GRILLES	COILING DOORS & GRILLES	$115,455.00	$0.00	$0.00	$0.00	$0.00	0.00%	$115,455.00	$0.00
20	08-400 - ENTRANCES STOREFRONT & CURTAIN	ENTRANCES STOREFRONT & CURTAIN	$2,127,950.00	$113,000.00	$436,085.00	$270,000.00	$819,085.00	38.49%	$1,308,865.00	$81,908.50
21	09-210 - PLASTER & GYPSUM BOARD	PLASTER & GYPSUM BOARD	$2,371,724.00	$317,424.33	$261,629.27	$0.00	$579,053.60	24.41%	$1,792,670.40	$57,905.36
22	09-510 - ACOUSTICAL CEILINGS	ACOUSTICAL CEILINGS	$785,500.00	$0.00	$31,000.00	$0.00	$31,000.00	3.95%	$754,500.00	$3,100.00

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
23	09-650 - RESILIENT FLOORING	RESILIENT FLOORING	$746,588.00	$22,800.00	$27,649.00	$0.00	$50,449.00	6.76%	$696,139.00	$5,044.90
24	09-800 - ACOUSTIC TREATMENT	ACOUSTIC TREATMENT	$45,400.00	$0.00	$24,600.00	$0.00	$24,600.00	54.19%	$20,800.00	$2,460.00
25	09-900 - PAINTING & COATINGS	PAINTING & COATINGS	$770,229.00	$0.00	$80,000.00	$0.00	$80,000.00	10.39%	$690,229.00	$8,000.00
26	10-110 - VISUAL DISPLAY BOARDS	VISUAL DISPLAY BOARDS	$238,800.00	$10,000.00	$0.00	$0.00	$10,000.00	4.19%	$228,800.00	$1,000.00
27	10-140 - SIGNAGE	SIGNAGE	$127,153.00	$0.00	$0.00	$0.00	$0.00	0.00%	$127,153.00	$0.00
28	10-211 - TOILET COMPARTMENTS	TOILET COMPARTMENTS	$96,100.00	$5,000.00	$1,537.50	$88,098.00	$94,635.50	98.48%	$1,464.50	$9,463.55
29	10-212 - CUBICLE CURTAINS & TRACK	CUBICLE CURTAINS & TRACK	$4,400.00	$3,058.00	$0.00	$0.00	$3,058.00	69.50%	$1,342.00	$305.80
30	10-260 - WALL AND DOOR PROTECTION	WALL AND DOOR PROTECTION	$16,900.00	$0.00	$58.50	$7,910.00	$7,968.50	47.15%	$8,931.50	$796.85
31	10-280 - TOILET ACCESSORIES	TOILET ACCESSORIES	$50,400.00	$26,139.00	$558.00	$0.00	$26,697.00	52.97%	$23,703.00	$2,669.70
32	10-440 - FIRE PROTECTION SPECIALTIES	FIRE PROTECTION SPECIALTIES	$20,400.00	$0.00	$63.00	$16,870.00	$16,933.00	83.00%	$3,467.00	$1,693.30
33	10-510 - LOCKERS	LOCKERS	$141,900.00	$5,000.00	$0.00	$0.00	$5,000.00	3.52%	$136,900.00	$500.00
34	10-750 - FLAGPOLES	FLAGPOLES	$5,250.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,250.00	$0.00
35	10-990 - MISC. SPECIALTIES	MISC. SPECIALTIES	$7,500.00	$0.00	$0.00	$0.00	$0.00	0.00%	$7,500.00	$0.00
36	11-300 - RESIDENTIAL APPLIANCES	RESIDENTIAL APPLIANCES	$36,300.00	$0.00	$0.00	$0.00	$0.00	0.00%	$36,300.00	$0.00
37	11-400 - FOODSERVICE EQUIPMENT	FOODSERVICE EQUIPMENT	$458,925.00	$0.00	$0.00	$0.00	$0.00	0.00%	$458,925.00	$0.00
38	11-530 - LABORATORY EQUIPMENT	LABORATORY EQUIPMENT	$48,500.00	$5,000.00	$0.00	$44,775.00	$49,775.00	102.63%	$(1,275.00)	$4,977.50
39	11-660 - ATHLETIC EQUIPMENT	ATHLETIC EQUIPMENT	$67,669.00	$62,223.00	$0.00	$0.00	$62,223.00	91.95%	$5,446.00	$6,222.30
40	11-990 - MISC. EQUIPMENT	MISC. EQUIPMENT	$20,600.00	$519.19	$0.00	$0.00	$519.19	2.52%	$20,080.81	$51.92
41	12-200 - WINDOW TREATMENTS	WINDOW TREATMENTS	$114,222.00	$0.00	$0.00	$0.00	$0.00	0.00%	$114,222.00	$0.00
42	12-300 - CASEWORK	CASEWORK	$861,295.00	$10,543.18	$72,290.97	$0.00	$82,834.15	9.62%	$778,460.85	$8,283.42
43	12-480 - ENTRANCE MATS & RUGS	ENTRANCE MATS & RUGS	$7,554.00	$0.00	$0.00	$0.00	$0.00	0.00%	$7,554.00	$0.00
44	14-200 - ELEVATORS	ELEVATORS	$292,000.00	$140,640.50	$0.00	$0.00	$140,640.50	48.16%	$151,359.50	$14,064.05
45	14-420 - WHEELCHAIR LIFTS	WHEELCHAIR LIFTS	$40,000.00	$17,729.00	$0.00	$0.00	$17,729.00	44.32%	$22,271.00	$1,772.90
46	21-010 - FIRE SUPPRESSION	FIRE SUPPRESSION	$468,900.00	$64,508.60	$88,946.50	$0.00	$153,455.10	32.73%	$315,444.90	$15,345.51
47	22-010 - PLUMBING	PLUMBING	$2,200,000.00	$356,242.50	$243,400.50	$0.00	$599,643.00	27.26%	$1,600,357.00	$59,964.30
48	23-010 - HVAC	HVAC	$3,805,000.00	$509,014.20	$464,637.45	$0.00	$973,651.65	25.59%	$2,831,348.35	$97,365.18

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ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
49	26-010 - ELECTRICAL	ELECTRICAL	$3,348,000.00	$914,500.00	$403,500.00	$180,000.00	$1,498,000.00	44.74%	$1,850,000.00	$149,800.00
50	31-010 - EARTHWORK	EARTHWORK	$3,096,152.00	$1,046,457.63	$239,113.00	$0.00	$1,285,570.63	41.52%	$1,810,581.37	$128,557.06
51	32-010 - EXTERIOR IMPROVEMENTS	EXTERIOR IMPROVEMENTS	$357,690.00	$75,900.00	$0.00	$0.00	$75,900.00	21.22%	$281,790.00	$7,590.00
52	32-310 - FENCES & GATES	FENCES & GATES	$118,003.00	$0.00	$0.00	$0.00	$0.00	0.00%	$118,003.00	$0.00
53	32-330 - SITE FURNISHINGS	SITE FURNISHINGS	$22,875.00	$0.00	$0.00	$0.00	$0.00	0.00%	$22,875.00	$0.00
54	32-900 - PLANTING	PLANTING	$288,530.00	$0.00	$0.00	$0.00	$0.00	0.00%	$288,530.00	$0.00
55	32-920 - TURF & GRASSES	TURF & GRASSES	$63,750.00	$0.00	$0.00	$0.00	$0.00	0.00%	$63,750.00	$0.00
56	70-001 - ALW#01- Winter Conditions	GMP ALW#01 - Winter Conditions	$300,000.00	$148,971.50	$0.00	$0.00	$148,971.50	49.66%	$151,028.50	$14,897.15
57	70-002 - ALW#02- Ledge Removal	GMP ALW#02 - Ledge Removal	$200,000.00	$275,845.00	$37,674.00	$0.00	$313,519.00	156.76%	$(113,519.00)	$31,351.90
58	70-003 - ALW#03- Unsuitable Soils	GMP ALW#03 - Unsuitable Soils	$190,000.00	$128,013.00	$0.00	$0.00	$128,013.00	67.38%	$61,987.00	$12,801.30
59	70-004 - ALW $04 Existing Found damp re	GMP ALW#04 - Existing Foundation Dampproofing Repair	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
60	70-005 - ALW#05- Soffit Repairs	GMP ALW#05 - Soffit Repairs	$75,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$75,000.00	$0.00
61	70-006 - ALW#06 SOFP patching of exist	GMP ALW#06 - SOFP Patching of Existing Building	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
62	70-007 - ALW#07 Firestopping patch exis	GMP ALW#07 - Firestopping Patching of Existing Building	$100,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$100,000.00	$0.00
63	70-008 - ALW#08 Repair env & facade	GMP ALW#08 - Repair Envelope & Facade at Removed Fin Locations	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
64	70-009 - ALW#09 Repair & Replace gym	GMP ALW#09 - Repair & Replace Gym Vented Cove Base	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
65	70-010 - ALW#10- Recladding refride	GMP ALW#10 - Recladding Refrigerator	$15,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,000.00	$0.00
66	70-011 - ALW# Church lot paving	GMP ALW#11 - Church Lot Paving Repairs	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
67	70-012 - Alw#12 Roof Duct Sup	GMP ALW#12 - Roof Duct Supports	$35,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$35,000.00	$0.00
68	70-013 - ALW#13 Replace Existing reto	GMP ALW#13 - Replace Existing Retrofit Lighting Fixtures	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
69	70-014 - ALW#14 Exisitng CMU Re	GMP ALW#14 - Existing CMU Repairs	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
70	70-015 - ALW#15 Window Blocking Re	GMP ALW#15 - Window Blocking Repair at Existing Windows	$15,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,000.00	$0.00
71	70-016 - ALW#16 Inter Side Light	GMP ALW#16 - Interior Side Light Security Film Upgrade	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
72	70-017 - ALW#17 Pot Music Room	GMP ALW#17 - Potential Music Room Reconfiguration	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
73	70-018 - ALW#18 Duct Pressue Test	GMP ALW#18 - Duct Pressure Testing	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00

A	B		C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
74	70-019 - ALW#19 Escalation/Tariff	GMP ALW#19 - Escalation/Tariff	$300,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$300,000.00	$0.00
75	70-020 - ALW#20 New Telescoping stands	GMP ALW#20 - New Telescoping Stands	$70,000.00	$53,521.00	$0.00	$0.00	$53,521.00	76.46%	$16,479.00	$5,352.10
76	70-021 - ALW#21 School Zone ACT	GMP ALW#21 - School Zone ACT to Replace Existing Ceiling Tiles	$100,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$100,000.00	$0.00
77	70-022 - ALW#22 Replace Kitchen MAU	GMP ALW#22 - Replace Kitchen MAU & Exhaust Fan	$250,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$250,000.00	$0.00
78	70-023 - ALW#23 Add New Food Service	GMP ALW#23 - Additional New Foodservice Equipment	$100,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$100,000.00	$0.00
79	70-024 - ALW#24 Remove & Replace all fe	GMP ALW#24 Remove & Replace All Existing Feeders	$150,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$150,000.00	$0.00
80	90-002 - P&P BOND 10/21/25-10/21/26	P&P BOND	$263,202.00	$263,202.00	$0.00	$0.00	$263,202.00	100.00%	$0.00	$0.00
81	90-003 - BR INS 10/27/25-10/27/26	Builders Risk Insurance	$77,354.00	$79,563.00	$0.00	$0.00	$79,563.00	102.86%	$(2,209.00)	$0.00
82	90-004 - GENERAL LIABILITY INSURANCE	GENERAL LIABILITY INSURANCE	$417,026.00	$417,026.00	$0.00	$0.00	$417,026.00	100.00%	$0.00	$0.00
83	90-007 - BUILDING PERMIT	BUILDING PERMIT	$441,297.00	$441,297.00	$0.00	$0.00	$441,297.00	100.00%	$0.00	$44,129.70
84	90-100 - CM CONTINGENCY	CM CONTINGENCY	$1,323,891.00	$0.00	$0.00	$0.00	$0.00	0.00%	$1,323,891.00	$0.00
85	90-200 - CM FEE	CM FEE	$910,000.00	$219,219.00	$87,997.00	$0.00	$307,216.00	33.76%	$602,784.00	$30,721.60
		TOTALS:	**$44,129,692.00**	**$10,609,185.97**	**$3,679,284.39**	**$607,653.00**	**$14,896,123.36**	**33.76%**	**$29,233,568.64**	**$1,332,230.96**

Grand Totals

A	B	C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
	GRAND TOTALS:	**$44,129,692.00**	**$10,609,185.97**	**$3,679,284.39**	**$607,653.00**	**$14,896,123.36**	**33.76%**	**$29,233,568.64**	**$1,332,230.96**

TO OWNER/CLIENT:
Manchester School District (MSD)
20 Hecker Street
Manchester, New Hampshire 03102

PROJECT:
MSD Parkside Middle School
75 Park Side Ave
Manchester , New Hampshire 03102

APPLICATION NO: 11
INVOICE NO: 11
PERIOD: 07/16/26 - 08/15/26
PROJECT NO: 2025-024
CONTRACT DATE: 2/18/2025

FROM CONTRACTOR:
Harvey Construction Corp.
10 Harvey Road
Bedford, New Hampshire 03110

VIA ARCHITECT/ENGINEER:
Jennifer Soucy (SMMA)
1000 Massachusetts Ave
Cambridge, Massachusetts 02138

OWNER PURCHASE ORDER #:

CONTRACT FOR: Manchester School District - Parkside Middle School Additions & Renovations

CONTRACTOR'S APPLICATION FOR PAYMENT

Application is made for payment, as shown below, in connection with the Contract. Continuation Sheet is attached.

1.	Original Contract Sum		$38,816,800.00
2.	Net change by change orders		$78,123.96
3.	Contract Sum to date (Line 1 ± 2)		$38,894,923.96
4.	Total completed and stored to date (Column G on detail sheet)		$14,697,123.42
5.	Retainage:		
	a. 9.20% of completed work	$1,337,084.62	
	b. 10.00% of stored material	$16,744.70	
	Total retainage (Line 5a + 5b or total in column I of detail sheet)		$1,353,829.32
6.	Total earned less retainage (Line 4 less Line 5 Total)		$13,343,294.10
7.	Less previous certificates for payment (Line 6 from prior certificate)		$9,635,722.31
8.	Current payment due:		$3,707,571.79
9.	Balance to finish, including retainage (Line 3 less Line 6)		$25,551,629.86

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner/Client:	$78,673.96	$(550.00)
Total approved this month:	$0.00	$0.00
Totals:	$78,673.96	$(550.00)
Net change by change orders:	$78,123.96	

The undersigned certifies that to the best of the Contractor's knowledge, information and belief, the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work which previous Certificates for payment were issued and payments received from the Owner/Client, and that current payments shown herein is now due.

CONTRACTOR: Harvey Construction Corp.

By: Kathy Mskoe Date: 9-8-24

State of: New Hampshire
County of: Hillsborough
Subscribed and sworn to before me this 8th day of September 2026
Notary Public: Maria C. Marotte
My commission expires: October 29, 2030

MARIA C. MAROTTE STATE OF NEW HAMPSHIRE -MY- COMMISSION EXPIRES OCTOBER 29, 2030 NOTARY PUBLIC

ARCHITECT'S/ENGINEER'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on the on-site observations and the data comprising this application, the Architect/Engineer certifies to the Owner/Client that to the best of the Architect's/Engineer's knowledge, information and belief that Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED: $3,707,571.79

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to confirm the amount certified.)

ARCHITECT/ENGINEER:

By: Date:

This certificate is not negotiable. The amount certified is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to the rights of the Owner/Client or Contractor under this Contract.

Document SUMMARY SHEET, APPLICATION AND CERTIFICATE FOR PAYMENT, containing
Contractor's signed Certification is attached.
Use Column I on Contracts where variable retainage for line items apply.

APPLICATION NUMBER: 11
APPLICATION DATE: 8/24/2026
PERIOD: 07/16/26 - 08/15/26

Contract Lines

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
1	1 - GENERAL CONDITIONS	GENERAL CONDITIONS	$3,081,013.00	$777,328.89	$386,985.92	$0.00	$1,164,314.81	37.79%	$1,916,698.19	$58,215.76
2	01 - GENERAL REQUIREMENTS	GENERAL REQUIREMENTS	$1,683,641.00	$454,277.17	$123,251.52	$0.00	$577,528.69	34.30%	$1,106,112.31	$57,374.77
3	02-400 - DEMOLITION	DEMOLITION	$610,000.00	$128,841.53	$109,597.00	$0.00	$238,438.53	39.09%	$371,561.47	$23,843.86
4	02-820 - ASBESTOS REMEDIATION	ABATEMENT	$500,000.00	$59,669.00	$27,666.00	$0.00	$87,335.00	17.47%	$412,665.00	$8,733.50
5	03-100 - FOUNDATION SUBS	FOUNDATION SUBS	$673,223.00	$626,042.48	$0.00	$0.00	$626,042.48	92.99%	$47,180.52	$62,604.26
6	03-110 - FLATWORK SUBS	FLATWORK SUBS	$674,198.00	$264,453.80	$117,574.00	$0.00	$382,027.80	56.66%	$292,170.20	$38,202.78
7	04-200 - UNIT MASONRY	MASONRY	$906,060.00	$280,204.00	$210,369.06	$0.00	$490,573.06	54.14%	$415,486.94	$49,057.31
8	05-100 - STRUCTURAL METAL FRAMING	STRUCTURAL STEEL	$934,242.00	$858,782.10	$0.00	$0.00	$858,782.10	91.92%	$75,459.90	$85,878.23
9	05-500 - METAL FABRICATIONS	METAL FABRICATIONS	$404,970.00	$107,360.00	$1,509.65	$0.00	$108,869.65	26.88%	$296,100.35	$10,886.97
10	06-100 - ROUGH CARPENTRY	ROUGH CARPENTRY	$101,063.00	$4,392.38	$0.00	$0.00	$4,392.38	4.35%	$96,670.62	$439.24
11	07-100 - DAMPPROOFING & WATERPROOFING	DAMPPROOFING & WATERPROOFING	$42,125.00	$23,873.77	$0.00	$0.00	$23,873.77	56.67%	$18,251.23	$2,387.38
12	07-250 - AIR & VAPOR BARRIERS	AVB	$176,000.00	$45,000.00	$22,000.00	$0.00	$67,000.00	38.07%	$109,000.00	$6,700.00
13	07-500 - MEMBRANE ROOFING	ROOFING	$3,700,000.00	$878,900.00	$538,375.00	$0.00	$1,417,275.00	38.30%	$2,282,725.00	$141,727.50
14	07-420 - EXTERIOR WALL PANELS	METAL PANELS	$221,400.00	$0.00	$0.00	$0.00	$0.00	0.00%	$221,400.00	$0.00
15	07-810 - APPLIED FIREPROOFING	FIREPROOFING	$26,900.00	$20,200.00	$0.00	$0.00	$20,200.00	75.09%	$6,700.00	$2,020.00
16	07-840 - FIRESTOPPING	FIRESTOPPING	$174,132.00	$0.00	$23,831.20	$0.00	$23,831.20	13.69%	$150,300.80	$2,383.12
17	07-920 - JOINT SEALANTS	JOINT SEALANTS & EXPANSION CONTROL	$129,440.00	$0.00	$0.00	$0.00	$0.00	0.00%	$129,440.00	$0.00
18	08-110 - METAL DOORS, FRAMES & HARDWARE	HM DFH	$688,715.00	$7,423.15	$7,427.72	$0.00	$14,850.87	2.16%	$673,864.13	$1,485.09
19	08-400 - ENTRANCES STOREFRONT & CURTAIN	STOREFRONT & GLAZING	$1,767,200.00	$358,499.00	$39,070.00	$0.00	$397,569.00	22.50%	$1,369,631.00	$39,756.90
20	09-210 - PLASTER & GYPSUM BOARD	CFMF, LGMF, DRYWALL	$1,714,535.00	$286,151.75	$263,635.13	$0.00	$549,786.88	32.07%	$1,164,748.12	$54,978.69
21	09-800 - ACOUSTIC TREATMENT	ACOUSTICAL SPRAY INSULATION	$45,000.00	$0.00	$33,200.00	$0.00	$33,200.00	73.78%	$11,800.00	$3,320.00

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22	09-510 - ACOUSTICAL CEILINGS	ACOUSTICAL CEILINGS & PANELS	$555,000.00	$0.00	$90,200.00	$0.00	$90,200.00	16.25%	$464,800.00	$9,020.00
23	09-650 - RESILIENT FLOORING	FLOORING	$559,842.00	$229,491.00	$104,550.00	$0.00	$334,041.00	59.67%	$225,801.00	$33,404.10
24	09-900 - PAINTING & COATINGS	PAINTING & RESINIOUS	$626,467.00	$0.00	$41,106.00	$0.00	$41,106.00	6.56%	$585,361.00	$4,110.60
25	10-280 - TOILET ACCESSORIES	SPECIALTIES	$486,575.00	$19,226.76	$2,114.28	$131,864.48	$153,205.52	31.49%	$333,369.48	$15,320.68
26	10-140 - SIGNAGE	SIGNAGE	$114,697.00	$0.00	$0.00	$0.00	$0.00	0.00%	$114,697.00	$0.00
27	11-990 - MISC. EQUIPMENT	MISC. EQUIPMENT	$9,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$9,000.00	$0.00
28	11-400 - FOODSERVICE EQUIPMENT	FOOD SERVICE	$435,341.00	$0.00	$0.00	$0.00	$0.00	0.00%	$435,341.00	$0.00
29	11-300 - RESIDENTIAL APPLIANCES	RESIDENTIAL APPLIANCES	$31,800.00	$0.00	$9,663.06	$0.00	$9,663.06	30.39%	$22,136.94	$966.31
30	11-660 - ATHLETIC EQUIPMENT	WALL PADS	$49,399.00	$36,530.00	$13,141.50	$0.00	$49,671.50	100.55%	$(272.50)	$4,967.15
31	11-530 - LABORATORY EQUIPMENT	LAB EQUIPMENT	$49,800.00	$2,000.00	$125.00	$35,581.25	$37,706.25	75.72%	$12,093.75	$3,770.63
32	12-200 - WINDOW TREATMENTS	WINDOW TREATMENTS	$106,571.00	$0.00	$0.00	$0.00	$0.00	0.00%	$106,571.00	$0.00
33	12-300 - CASEWORK	MILLWORK & CASEWORK	$923,425.00	$32,300.00	$85,500.00	$0.00	$117,800.00	12.76%	$805,625.00	$11,780.00
34	12-480 - ENTRANCE MATS & RUGS	ENTRANCE MAT	$9,916.00	$7,118.00	$0.00	$0.00	$7,118.00	71.78%	$2,798.00	$711.80
35	14-200 - ELEVATORS	ELEVATOR	$284,438.00	$136,219.00	$0.00	$0.00	$136,219.00	47.89%	$148,219.00	$13,621.90
36	14-420 - WHEELCHAIR LIFTS	WHEELCHAIR LIFT	$40,000.00	$17,729.00	$0.00	$0.00	$17,729.00	44.32%	$22,271.00	$1,772.90
37	21-010 - FIRE SUPPRESSION	FIRE SUPPRESSION	$404,620.00	$59,706.00	$50,866.00	$0.00	$110,572.00	27.33%	$294,048.00	$11,057.20
38	22-010 - PLUMBING	PLUMBING	$1,810,000.00	$597,808.60	$188,511.18	$0.00	$786,319.78	43.44%	$1,023,680.22	$78,631.98
39	23-010 - HVAC	MECHANICAL	$2,240,000.00	$546,575.00	$299,150.00	$0.00	$845,725.00	37.76%	$1,394,275.00	$84,572.50
40	26-010 - ELECTRICAL	ELECTRICAL	$3,495,000.00	$939,225.90	$537,790.00	$0.00	$1,477,015.90	42.26%	$2,017,984.10	$147,701.59
41	31-010 - EARTHWORK	EARTHWORK	$3,234,269.00	$1,176,217.00	$296,833.04	$0.00	$1,473,050.04	45.55%	$1,761,218.96	$126,697.50
42	32-300 - SITE IMPROVEMENTS	EXTERIOR IMPROVEMENTS	$626,255.00	$20,200.00	$123,940.00	$0.00	$144,140.00	23.02%	$482,115.00	$14,414.00
43	70-001 - WINTER CONDITIONS	ALW-WINTER CONDITIONS	$300,000.00	$244,754.37	$0.00	$0.00	$244,754.37	81.58%	$55,245.63	$24,475.44
44	70-002 - FOUNDATION DAMPROOFING REPAIR	ALW-FOUNDATION DAMPPROOFING REPAIR	$25,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$25,000.00	$0.00
45	70-003 - SPRAYON FIREPROOFING PATCH EX	ALW-FIREPROOFING REPAIR	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
46	70-004 - FIRESTOPPING WITHIN EXBLDG	ALW-FIRESTOPPING REPAIR	$100,000.00	$0.00	$32,165.32	$0.00	$32,165.32	32.17%	$67,834.68	$3,216.53

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47	70-005 - REP ENV&FACADE AT REMOVED FIN	ALW-ENVELOPE REPAIR	$75,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$75,000.00	$0.00
48	70-006 - REP BLACK RUBBER VENTED COVE	ALW-VENTED COVE BASE REPAIR	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
49	70-007 - POST CONST PARKING LOT REP	ALW-PARKING LOT REPAIRS	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
50	70-008 - REMOVE UNSUITABLE	ALW-REMOVE UNSUITABLES	$50,000.00	$12,376.32	$0.00	$0.00	$12,376.32	24.75%	$37,623.68	$1,237.63
51	70-009 - REM&REINSTALL PLAYGROUND ITEMS	ALW-R&R PLAYGROUND	$15,000.00	$0.00	$51,599.00	$0.00	$51,599.00	343.99%	$(36,599.00)	$5,159.90
52	70-010 - ROOF DUCT SUPPORTS	ALW-ROOF DUCT SUPPORTS	$35,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$35,000.00	$0.00
53	70-011 - LIGHTINGREP EXIST RETROFIT KIT	ALW-REPLACE RETROFIT KITS	$5,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$5,000.00	$0.00
54	70-012 - EXISTING CMY REPAIRS	ALW-EXISTING CMU REPAIRS	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
55	70-013 - WINDOW BLOCKING REP EXISTING	ALW-EXISTING WINDOW BLOCKING REPAIR	$15,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$15,000.00	$0.00
56	70-014 - DOOR SCHED ADJ PRECON RFI 73	ALW-DOOR SCHEDULE ADJUSTMENTS	$100,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$100,000.00	$0.00
57	70-015 - INTERIOR SIDE LIGHT SEC UPGRAD	ALW-SECURITY FILM UPGRADES	$20,000.00	$1,215.45	$0.00	$0.00	$1,215.45	6.08%	$18,784.55	$121.54
58	70-016 - POTENTIAL MUSIC RM RECONFIGURE	ALW-CHORUS ROOM ADJUSTMENTS	$20,000.00	$194.40	$9,081.21	$0.00	$9,275.61	46.38%	$10,724.39	$927.56
59	70-017 - DUCT PRESSURE TESTING	ALW-DUCT PRESSURE TESTING	$20,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$20,000.00	$0.00
60	70-018 - TEMP POWER - ADDITION	ALW-TEMP POWER FOR ADDITION	$50,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$50,000.00	$0.00
61	70-019 - ESCALATION/TARIFF	ALW-ESCALATION/TARIFF	$300,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$300,000.00	$0.00
62	70-020 - NEW TELESCOPING STANDS	ALW-TELESCOPING STANDS	$70,000.00	$58,008.11	$0.00	$0.00	$58,008.11	82.87%	$11,991.89	$5,800.81
63	70-021 - SZ ACT REPL EXIST CEILING TILE	ALW-REPLACE EXISTING ACT	$100,000.00	$0.00	$4,400.00	$0.00	$4,400.00	4.40%	$95,600.00	$440.00
64	70-022 - REPL KITCH MAU, EXH FAN HVAC	ALW-KITCHEN MAU	$150,000.00	$0.00	$0.00	$0.00	$0.00	0.00%	$150,000.00	$0.00
65	90-002 - P&P BOND 10/21/25-10/21/26	P&P BOND	$232,387.00	$232,387.00	$0.00	$0.00	$232,387.00	100.00%	$0.00	$23,238.70
66	90-003 - BUILDER'S RISK INSURANCE	BUILDER'S RISK	$68,649.00	$69,335.00	$0.00	$0.00	$69,335.00	101.00%	$(686.00)	$6,933.50
67	90-004 - GENERAL LIABILITY INSURANCE	GENERAL LIABLITY	$366,819.00	$366,819.00	$0.00	$0.00	$366,819.00	100.00%	$0.00	$0.00
68	90-007 - BUILDING PERMIT	BUILDING PERMIT	$388,168.00	$296,338.00	$0.00	$0.00	$296,338.00	76.34%	$91,830.00	$29,633.80

A		B	C	D	E	F	G		H	I
ITEM NO.	COST CODE	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
69	90-100 - CM CONTINGENCY	CONTINGENCY	$1,164,504.00	$56,824.00	$11,044.51	$0.00	$67,868.51	5.83%	$1,096,635.49	$6,786.85
70	90-200 - CM FEE	CM FEE	$705,001.00	$192,112.77	$74,307.11	$0.00	$266,419.88	37.79%	$438,581.12	$26,641.99
		TOTALS:	**$38,816,800.00**	**$10,532,109.70**	**$3,930,579.41**	**$167,445.73**	**$14,630,134.84**	**37.69%**	**$24,186,665.16**	**$1,347,130.45**

Change Orders

A	B	C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
71	**PCCO#001**								
71.1	PCO#002 PR-P013 & RFI-092: Receiving Canopy Steel	$6,500.92	$6,500.92	$0.00	$0.00	$6,500.92	100.00%	$0.00	$650.10
71.2	PCO#004 PR-P010 & RFI-091: Added Area Drain	$6,144.60	$6,144.60	$0.00	$0.00	$6,144.60	100.00%	$0.00	$614.46
71.3	PCO#005 RFI-063: Galvanized Steel at Cafeteria Entrance Canopy	$4,215.59	$4,215.59	$0.00	$0.00	$4,215.59	100.00%	$0.00	$421.56
71.4	PCO#006 PR-006 & RFI-055 & RFI-056: Structural Changes	$4,445.60	$4,445.60	$0.00	$0.00	$4,445.60	100.00%	$0.00	$444.56
71.5	PCO#009 PR-007 & RFI-102: Additional Structural Changes	$11,685.38	$0.00	$0.00	$0.00	$0.00	0.00%	$11,685.38	$0.00
71.6	PCO#010 RFI-100 & PR-012: Floor Box Schedule EP602	$(550.00)	$0.00	$0.00	$0.00	$0.00	0.00%	$(550.00)	$0.00
72	**PCCO#002**								
72.1	PCO#017 Submittal 051200-4.1, Submittal 051200-7.0, RFI-080 &RFI-082.: Structural Changes	$22,760.89	$22,760.89	$0.00	$0.00	$22,760.89	100.00%	$0.00	$2,276.09
72.2	PCO#018 PR-014, RFI-119, & RFI-130: Increased Pipe Sizing	$22,920.98	$22,920.98	$0.00	$0.00	$22,920.98	100.00%	$0.00	$2,292.10
	TOTALS:	**$78,123.96**	**$66,988.58**	**$0.00**	**$0.00**	**$66,988.58**	**85.75%**	**$11,135.38**	**$6,698.87**

Grand Totals

A	B	C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK	SCHEDULED VALUE	WORK COMPLETED FROM PREVIOUS APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D OR E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE
	GRAND TOTALS:	**$38,894,923.96**	**$10,599,098.28**	**$3,930,579.41**	**$167,445.73**	**$14,697,123.42**	**37.79%**	**$24,197,800.54**	**$1,353,829.32**

APPLICATION AND CERTIFICATION FOR PAYMENT

AIA DOCUMENT G702

TO OWNER: **Manchester School District**
20 Hecker Street
Manchester, NH 03102

PROJECT: **MSD - Hillside Middle School**

Invoice 14
Draw
Application date: 8/31/2026
Period ending date: 8/31/2026

DISTRIBUTE TO:
- [ ] OWNER
- [ ] ARCHITECT
- [ ] CONTRACTOR
- [ ]
- [ ]

FROM CONTRACTOR:
Consigli Construction Co., Inc.
72 Sumner Street
Milford, MA 01757

VIA ARCHITECT:
Symmes Maini & McKee Associate
1000 Massachusetts Avenue
Cambridge, MA 02138

PROJECT NO: 3337

CONTRACT DATE:

CONTRACTOR'S APPLICATION FOR PAYMENT

Application is made for payment, as shown above, in connection with the Contract. Continuation Sheet, AIA Document G703, is attached.

1. ORIGINAL CONTRACT SUM			$44,991,535.00
2. NET CHANGE BY CHANGE ORDERS			$391,577.11
3. CONTRACT SUM TO DATE (Line 1 ± 2)			$45,383,112.11
4. TOTAL COMPLETED & STORED TO DATE (Column G on G703)			$32,298,357.16
5. RETAINAGE:			
a. 9.26 % of Completed Work (Column D + E on G703)		$ 2,979,370.85	
b. 9.26 % of Stored Material (Column F on G703)		$ 10,446.47	
Total Retainage (Lines 5a+5b or Total in Column I on G703)			$2,989,817.32
6. TOTAL EARNED LESS RETAINAGE (Line 4 Less Line 5 Total)			$29,308,539.84
7. LESS PREVIOUS CERTIFICATES FOR PAYMENT (Line 6 From Prior CERTIFICATE)			$24,480,348.24
8. CURRENT PAYMENT DUE (Line 6 Less Line 7)			$4,828,191.60
9. BALANCE TO FINISH INCLUDING RETAINAGE (Line 3 Less Line 6)			$16,074,572.27

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner	479,404.05	
Total approved this Month		-87,826.94
TOTALS	391,577.11	
NET CHANGES by Change Order	391,577.11	

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.

CONTRACTOR: **Consigli Construction Co., Inc.**

By: Katherine Drysdale Date: 9/9/2026

State of: MA County of: Worcester

On this the 9th day of September before me,

proved to me through satisfactory evidence of identi[...] personal knowledge

to be the person(s) whose name(s) was/were [...] the pr[...] of attached document in my presence, and who swore or affirmed to [...] the contents of this document are truthful and accurate to the best of his/her knowledge and b[...]

Linda A. Whittemore
NOTARY PUBLIC
Commonwealth of Massachusetts
My Commission Expires
December 2, 2027

Notary Public: Linda A. Whittemore

My Commission expires: 12/2/2027

ARCHITECT'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on on-site observations and the data comprising the application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED: ....$ 4,828,191.60

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to conform with the amount certified.)

ARCHITECT:

By: Jennifer Searcy Date: 9/9/2026

This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

CONTINUATION SHEET

AIA DOCUMENT G703

AIA Document G702, APPLICATION AND CERTIFICATION FOR PAYMENT,
containing Contractor's signed certification is attached.

In tabulations below, amounts are stated to the nearest dollar.
Use Column I on contracts where variable retainage for items may apply.

Project:
3337-01 / MSD - Hillside Middle School

Invoice **14**
Draw
Application date: **8/31/2026**
Period ending date: **8/31/2026**

A	B					C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK		ORIGINAL BUDGET	APPROVED CHANGE ORDERS	APPROVED TRANSFERS	SCHEDULED VALUE	WORK COMPLETED: FROM PREV. APPLICATION (D + E)	WORK COMPLETED: THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D / E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE (IF VARIABLE RATE)
1-000	MSD - Hillside Middle School	1-000											
1-001	General Conditions	1-001	3,753,777.00			3,753,777.00	1,807,377.00	139,029.00		1,946,406.00	51.85	1,807,371.00	97,320.30
1-002	General Requirements	1-002	1,017,077.00	13,250.00	380,957.00	1,411,284.00	775,117.15	170,962.05		946,079.20	67.04	465,204.80	94,607.94
1-165	Permits	1-165	477,493.00	10,098.18		487,591.18	411,775.00			411,775.00	84.45	75,816.18	41,177.50
1-910	P&P Bond	1-910	301,443.00	6,833.44		308,276.44	251,250.00			251,250.00	81.50	57,026.44	
1-920	Builder's Risk Insurance	1-920	218,411.00			218,411.00	136,850.00			136,850.00	62.66	81,561.00	
1-930	General Liability Insurance	1-930	449,915.00	9,998.21		459,913.21	270,743.57	56,576.66		327,320.23	71.17	132,592.98	
2-001	Selective Demolition Sub	2-001	1,045,702.00	35,769.00	266,553.63	1,348,024.63	770,069.63			770,069.63	57.13	577,955.00	77,006.96
2-002	HOLD - Accepted Alternates	2-002	204,644.00		-226,030.00	-21,386.00						-21,386.00	
2-003	Exploratory Work	2-003	23,289.00			23,289.00	22,346.68			22,346.68	95.95	942.32	2,234.67
2-401	General Site Excavation Sub	2-401	3,062,504.00	159,108.00	1,215,795.00	4,437,407.00	3,616,546.71	204,833.10		3,821,379.81	86.12	616,027.19	382,137.98
2-402	Temporary Fence Subcontractor	2-402	50,363.00		54,124.00	104,487.00	95,675.00			95,675.00	91.57	8,812.00	9,567.50
2-403	HOLD - BP #1	2-403	85,000.00		-85,000.00								
2-405	Trade Scope Survey Verificatio	2-405			16,785.00	16,785.00						16,785.00	
2-970	Landscaping Subcontractor	2-970	428,719.00		-29,640.00	399,079.00						399,079.00	
2-971	HOLD - Escalation of Mat/Lab	2-971			25,000.00	25,000.00						25,000.00	
3-110	Concrete Subcontractor	3-110	1,715,000.00	14,738.00	-144,500.67	1,585,237.33	1,231,316.00	102,819.33		1,334,135.33	84.16	251,102.00	133,413.53
3-111	HOLD - BP #1	3-111	-402.00		402.00								
4-110	Bump Planks on Scaffolding	4-110	1,997,500.00	2,366.00	111,177.70	2,111,043.70	1,647,842.00	244,201.70		1,892,043.70	89.63	219,000.00	189,204.37
4-111	HOLD - Anit Graffiti Coatings	4-111	25,000.00			25,000.00						25,000.00	
5-120	Structural Steel	5-120	1,198,690.00	1,670.00	87,045.00	1,287,405.00	1,276,019.45			1,276,019.45	99.12	11,385.55	66,445.77
5-121	HOLD - BP #1	5-121	24,703.00		-24,703.00								
5-122	HOLD - Misc Beam Pens	5-122	5,000.00			5,000.00						5,000.00	
5-123	HOLD - Misc Desk Pens	5-123	5,000.00			5,000.00						5,000.00	
5-124	HOLD - Misc Weld & Elco Nuts	5-124	5,000.00			5,000.00						5,000.00	
5-125	HOLD - Additional Crane Picks	5-125	5,000.00			5,000.00						5,000.00	
5-126	HOLD - Additional Survey Time	5-126	5,000.00		-3,681.00	1,319.00						1,319.00	
5-127	HOLD - PT for Weather Days	5-127	11,500.00			11,500.00						11,500.00	
5-501	Miscellaneous Metals Sub	5-501	462,472.00		1,884.00	464,356.00	263,820.78	134,445.25		398,266.03	85.77	66,089.97	39,826.61
6-601	Finish Carpentry Subcontractor	6-601	1,521,618.00		-766,426.00	755,192.00	546,433.16	123,155.15		669,588.31	88.66	85,603.69	66,958.84
6-603	Finish Carpentry Install	6-603			372,245.00	372,245.00						372,245.00	
7-101	Water/Dampproof/Caulking Sub	7-101	315,529.00		8,808.00	324,337.00	201,428.55	52,197.45		253,626.00	78.20	70,711.00	25,362.61
7-102	HOLD Concrete Repair	7-102	40,000.00			40,000.00						40,000.00	
7-103	HOLD - Crane for CY	7-103	15,000.00		-11,088.00	3,912.00						3,912.00	
7-501	Membrane Roofing Sub	7-501	2,704,674.00		24,308.00	2,728,982.00	2,460,974.50			2,460,974.50	90.18	268,007.50	246,097.47
7-502	Scaffolding	7-502			34,940.00	34,940.00	19,798.00			19,798.00	56.66	15,142.00	1,979.80
7-810	Fireproofing	7-810	129,000.00			129,000.00	107,000.00	1,725.00		108,725.00	84.28	20,275.00	10,872.50
8-001	Door/Frame/Hardware Supplier	8-001	904,907.00	31,058.00	-125,328.00	810,637.00	207,052.26	261,288.81		468,341.07	57.77	342,295.93	46,834.10

CONTINUATION SHEET

AIA DOCUMENT G703

AIA Document G702, APPLICATION AND CERTIFICATION FOR PAYMENT, containing Contractor's signed certification is attached.

In tabulations below, amounts are stated to the nearest dollar.
Use Column I on contracts where variable retainage for items may apply.

Project:
3337-01 / MSD - Hillside Middle School

Invoice **14**
Draw
Application date: **8/31/2026**
Period ending date: **8/31/2026**

A	B					C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK		ORIGINAL BUDGET	APPROVED CHANGE ORDERS	APPROVED TRANSFERS	SCHEDULED VALUE	WORK COMPLETED FROM PREV. APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D / E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE (IF VARIABLE RATE)
8-002	DFH Install	8-002		2,145.00	213,993.00	216,138.00						216,138.00	
8-004	HOLD: Coord w/ LV for Security	8-004			10,000.00	10,000.00						10,000.00	
8-005	HOLD: STC Rating	8-005			10,000.00	10,000.00						10,000.00	
8-360	Overhead Doors	8-360	155,000.00		-50,696.46	104,303.54						104,303.54	
8-361	HOLD: Add Support Steel	8-361			10,000.00	10,000.00						10,000.00	
8-362	HOLD: Electrical Coordination	8-362			18,912.46	18,912.46						18,912.46	
8-363	HOLD: Key/Switch Coordination	8-363			15,000.00	15,000.00						15,000.00	
8-401	Alum entrances/storefront sub	8-401	2,334,180.00	32,509.00	169,129.00	2,535,818.00	1,367,230.12	628,625.35		1,995,855.47	78.71	539,962.53	199,585.56
8-521	HOLD Temporary Angles	8-521	5,000.00			5,000.00						5,000.00	
8-801	Glass & Glazing	8-801	91,730.00	118,696.00	-91,730.00	118,696.00						118,696.00	
8-802	HOLD - 120 Min Gls. Dr. Frame	8-802	10,600.00			10,600.00						10,600.00	
9-101	Unallocated Trade Scope	9-101			67,552.24	67,552.24						67,552.24	
9-220	Drywall Subcontractor	9-220	2,924,000.00	-1,611.00	-69,854.00	2,852,535.00	2,123,494.25	428,930.00		2,552,424.25	89.48	300,110.75	255,242.44
9-501	Acoustical Ceilings Sub	9-501	860,265.00		25,465.07	885,730.07	239,958.08	246,342.97		486,301.05	54.90	399,429.02	48,630.11
9-620	Special Flooring	9-620	111,400.00		61,043.00	172,443.00	54,860.00	73,760.00		128,620.00	74.59	43,823.00	12,862.00
9-650	Resilient Flooring Sub	9-650	745,925.00	55,395.00	-125,053.00	676,267.00	375,416.00	94,721.25		470,137.25	69.52	206,129.75	47,013.73
9-651	HOLD: Ad Fir Rep @ Exs to New	9-651			40,000.00	40,000.00						40,000.00	
9-652	Install VCT	9-652			30,000.00	30,000.00						30,000.00	
9-653	HOLD: Floor Protection	9-653			20,000.00	20,000.00						20,000.00	
9-901	Painting Subcontractor	9-901	289,400.00		-37,030.00	252,370.00	92,840.00	95,755.00		188,595.00	74.73	63,775.00	18,859.50
9-902	HOLD: Addnl Grinding/Leveling	9-902			10,000.00	10,000.00						10,000.00	
9-903	HOLD: Misc Touch Up Painting	9-903			28,800.00	28,800.00						28,800.00	
9-904	HOLD: Staging/Access in Stair	9-904			30,000.00	30,000.00						30,000.00	
10-401	Signage	10-401	115,095.00		3,399.00	118,494.00						118,494.00	
10-402	HOLD: Project Signs	10-402			5,000.00	5,000.00						5,000.00	
10-801	Toilet & Bath Accessories	10-801	407,643.00			407,643.00	32,154.80	199,448.48		231,603.28	56.82	176,039.72	23,160.33
11-401	Food Service Equipment	11-401	232,771.00			232,771.00	28,909.00		112,539.00	141,448.00	60.77	91,323.00	14,144.80
11-450	Residential Appliances	11-450	22,540.00		-5,940.00	16,600.00						16,600.00	
11-451	HOLD: Free Stand Elec Range	11-451			6,000.00	6,000.00						6,000.00	
11-452	HOLD: Installation	11-452			9,500.00	9,500.00						9,500.00	
11-480	Gymnasium Equipment	11-480	43,700.00	8,335.00	-12,500.00	39,535.00						39,535.00	
12-490	Window Treatments	12-490	108,442.00	4,405.00	-246.00	112,601.00		52,893.00	312.00	53,205.00	47.25	59,396.00	5,320.50
14-210	Electric Elevator	14-210	256,800.00	-6,500.00	3,500.00	253,800.00	128,400.00			128,400.00	50.59	125,400.00	12,840.00
14-410	Lifts	14-410	35,591.00			35,591.00						35,591.00	
15-301	Fire Protection Subcontractor	15-301	518,000.00			518,000.00	274,500.00	104,300.00		378,800.00	73.13	139,200.00	37,880.00
15-401	Plumbing Subcontractor	15-401	2,488,899.00	20,330.79	77,215.76	2,586,445.55	1,218,516.00	591,930.20		1,810,446.20	70.00	775,999.35	181,044.62
15-501	HVAC Subcontractor	15-501	3,272,129.00	33,651.00	-16,814.33	3,288,965.67	1,882,395.68	426,883.85		2,309,279.53	70.21	979,686.14	230,927.96
15-502	HOLD - Additional Testing	15-502	51,590.00			51,590.00						51,590.00	
16-001	Electrical Subcontractor	16-001	2,859,470.00	474,506.00	117,325.00	3,451,301.00	2,243,495.00	665,207.00		2,908,702.00	84.28	542,599.00	290,870.20

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Use Column I on contracts where variable retainage for items may apply.

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3337-01 / MSD - Hillside Middle School

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Period ending date: **8/31/2026**

A	B				C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK	ORIGINAL BUDGET	APPROVED CHANGE ORDERS	APPROVED TRANSFERS	SCHEDULED VALUE	WORK COMPLETED: FROM PREV. APPLICATION (D + E)	WORK COMPLETED: THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D / E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE (IF VARIABLE RATE)
19-001	Construction Contingency 19-001	1,066,171.00		-301,250.00	764,921.00						764,921.00	
19-002	Buy Savings / Overrun 19-002			102,165.00	102,165.00						102,165.00	
19-004	Scope Credit Contingency 19-004			7,646.00	7,646.00						7,646.00	
19-005	Budget Return 19-005		-669,767.00	685,124.30	15,357.30						15,357.30	
22-020	Preconstruction Services 22-020	100,000.00			100,000.00	100,000.00			100,000.00	100.00		
24-001	ALLW - Winter Conditions 24-001	500,000.00		-426,480.70	73,519.30						73,519.30	
24-002	ALLW - Scraping/Paint at CMU 24-002	10,800.00		-10,800.00								
24-003	ALLW - Soil Export/Mgmt 24-003	275,000.00		-262,251.00	12,749.00						12,749.00	
24-004	ALLW - Ledge Removal/Disposal 24-004	400,000.00		-400,000.00								
24-005	ALLW - AOT Permit Changes 24-005	345,751.00		-317,587.00	28,164.00						28,164.00	
24-006	ALLW- Elevator Premium Time 24-006	12,000.00			12,000.00						12,000.00	
24-007	ALLW - Clean Exist Ductwork 24-007	88,200.00		-88,200.00								
24-101	ALLW: OC Stru. Steel Fire Watc 24-101	35,000.00		-26,686.00	8,314.00						8,314.00	
24-102	ALLW: OC Stru. Steel Tarriff 24-102	93,400.00		-79,388.00	14,012.00						14,012.00	
24-103	ALLW: OC Met. Wind. Tarriffs 24-103	12,600.00		-12,600.00								
24-104	ALLW: OC Masonry Infill/Repair 24-104	50,000.00		-26,291.00	23,709.00						23,709.00	
24-105	ALLW: OC Stl Roof Deck Replace 24-105	10,000.00			10,000.00						10,000.00	
24-106	ALLW: OC Fireproof. Misc Patch 24-106	25,000.00			25,000.00						25,000.00	
24-107	ALLW: OC Acoust. Ceiling Rep 24-107	10,000.00			10,000.00						10,000.00	
24-108	ALLW: OC Resilient Fl Add Prep 24-108	45,000.00			45,000.00						45,000.00	
24-109	ALLW: OC Undefined Radon 24-109	25,000.00		-25,000.00								
24-110	ALLW: OC Plumb-Undefined Heat 24-110	15,000.00			15,000.00						15,000.00	
24-111	ALLW: OC DFH Add. Door. Coord. 24-111	75,000.00		-75,000.00								
24-112	ALLW: OC Restore Fins Per Arch 24-112	30,000.00		-30,000.00								
24-113	ALLW: OC Fin Removal & Reinst. 24-113	189,000.00		-189,000.00								
24-114	ALLW: OC Signage Env. Graphics 24-114	35,000.00			35,000.00						35,000.00	
24-115	ALLW: OC Waterpr. Vapr Barrier 24-115	10,000.00		-10,000.00								
24-116	ALLW: OC Rep 145 Drs Ex. hard 24-116	290,000.00		-270,000.00	20,000.00						20,000.00	
25-001	Contractors' Fee 25-001	1,094,915.00	34,593.49		1,129,508.49	666,105.55	137,765.64		803,871.19	71.17	325,637.30	80,387.12
	TOTAL	44,991,535.00	391,577.11	.00	45,383,112.11	26,947,709.92	5,237,796.24	112,851.00	32,298,357.16	71.17	13,084,754.95	2,989,817.32
	GRAND TOTALS	44,991,535.00	391,577.11	.00	45,383,112.11	26,947,709.92	5,237,796.24	112,851.00	32,298,357.16	71.17	13,084,754.95	2,989,817.32

Users may obtain validation of this document by requesting a completed AIA Document D401 - Certification of Document's Authenticity from the Licensee

APPLICATION AND CERTIFICATION FOR PAYMENT

AIA DOCUMENT G702

TO OWNER: **Manchester School District**
20 Hecker Street
Manchester, NH 03102

PROJECT: **MSD - McLaughlin Middle School**

Invoice **14**
Draw
Application date: **8/31/2026**
Period ending date: **8/31/2026**

DISTRIBUTE TO:
- ☐ OWNER
- ☐ ARCHITECT
- ☐ CONTRACTOR
- ☐
- ☐

FROM CONTRACTOR:
Consigli Construction Co., Inc.
72 Sumner Street
Milford, MA 01757

VIA ARCHITECT:
Symmes Maini & McKee Associate
1000 Massachusetts Avenue
Cambridge, MA 02138

PROJECT NO: **3338**

CONTRACT DATE:

CONTRACTOR'S APPLICATION FOR PAYMENT

Application is made for payment, as shown above, in connection with the Contract. Continuation Sheet, AIA Document G703, is attached.

1. ORIGINAL CONTRACT SUM		$26,727,914.00
2. NET CHANGE BY CHANGE ORDERS		-$90,651.36
3. CONTRACT SUM TO DATE (Line 1 ± 2)		$26,637,262.64
4. TOTAL COMPLETED & STORED TO DATE (Column G on G703)		$24,553,584.65
5. RETAINAGE:		
a. 5.65 % of Completed Work (Column D + E on G703)	$ 1,388,311.76	
b. 0.00 % of Stored Material (Column F on G703)	$ 0.00	
Total Retainage (Lines 5a+5b or Total in Column I on G703)		$1,388,311.76
6. TOTAL EARNED LESS RETAINAGE (Line 4 Less Line 5 Total)		$23,165,272.89
7. LESS PREVIOUS CERTIFICATES FOR PAYMENT (Line 6 From Prior CERTIFICATE)		$18,919,941.45
8. CURRENT PAYMENT DUE (Line 6 Less Line 7)		$4,245,331.44
9. BALANCE TO FINISH INCLUDING RETAINAGE (Line 3 Less Line 6)		$3,471,989.75

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner		-90,651.36
Total approved this Month		
TOTALS		-90,651.36
NET CHANGES by Change Order		-90,651.36

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.

CONTRACTOR: **Consigli Construction Co., Inc.**

By: Katherine Drysdale Date: 9/9/2026

State of: MA County of: Worcester

On this the 9th day of September before me, proved to me through satisfactory evidence of identity, which was/were personal knowledge to be the person(s) whose name(s) was/were signed on the preceding or attached document in my presence, and who swore or affirmed to me that the contents of the document are truthful and accurate to the best of his/her knowledge and belief.

Notary Public: Linda A Whittemore

My Commission expires: 12/2/2027

Linda A. Whittemore
NOTARY PUBLIC
Commonwealth of Massachusetts
My Commission Expires
December 2, 2027

ARCHITECT'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on on-site observations and the data comprising the application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED: ....$ 4,245,331.44

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to conform with the amount certified.)

ARCHITECT:

By: Jennifer Soucy Date: 9/9/2026

This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

CONTINUATION SHEET

AIA DOCUMENT G703

AIA Document G702, APPLICATION AND CERTIFICATION FOR PAYMENT,
containing Contractor's signed certification is attached.

In tabulations below, amounts are stated to the nearest dollar.
Use Column I on contracts where variable retainage for items may apply.

Project:
3338-01 / MSD - McLaughlin Middle School

Invoice **14**
Draw
Application date: **8/31/2026**
Period ending date: **8/31/2026**

A	B					C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK		ORIGINAL BUDGET	APPROVED CHANGE ORDERS	APPROVED TRANSFERS	SCHEDULED VALUE	WORK COMPLETED FROM PREV. APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D / E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE (IF VARIABLE RATE)
2-410	Additional Demo Sub	2-410		4,408.00		4,408.00						4,408.00	
		TOTAL		4,408.00	.00	4,408.00			.00			4,408.00	
1-000	MSD - McLaughlin Middle School	1-000											
1-001	General Conditions	1-001	3,035,935.00			3,035,935.00	2,715,224.52	190,889.13		2,906,113.65	95.72	129,821.35	145,305.69
1-002	General Requirements	1-002	856,426.00	27,531.92	179,870.00	1,063,827.92	837,536.03	277,398.83		1,114,934.86	104.80	-51,106.94	97,623.54
1-165	Permits	1-165	285,127.00	7,871.76		292,998.76	227,250.00			227,250.00	77.56	65,748.76	11,362.50
1-910	P&P Bond	1-910	179,077.00	5,325.48		184,402.48	147,560.00			147,560.00	80.02	36,842.48	
1-920	Builder's Risk Insurance	1-920	108,914.00			108,914.00	37,980.00			37,980.00	34.87	70,934.00	
1-930	General Liability Insurance	1-930	267,279.00	7,795.76		275,074.76	214,621.35	38,942.56		253,563.91	92.18	21,510.85	
2-001	Selective Demolition Sub	2-001	512,651.00	90,054.09	-54,376.60	548,328.49	393,158.69			393,158.69	71.70	155,169.80	39,315.87
2-002	HOLD - Accepted Alternates	2-002	351,482.00		-351,482.20	-0.20						-0.20	
2-401	General Site Excavation Sub	2-401	1,718,259.00	64,359.39	51,977.00	1,834,595.39	1,346,189.22	327,383.17		1,673,572.39	91.22	161,023.00	83,678.61
2-402	Temporary Fence Subcontractor	2-402	21,545.00			21,545.00	19,357.00			19,357.00	89.84	2,188.00	1,935.70
2-403	HOLD - BP #1	2-403	33,684.00		-33,684.00								
2-404	Utility Tie-in at Office Trail	2-404			49,042.00	49,042.00	49,042.00			49,042.00	100.00		4,904.20
2-405	Trade Scope Survey Verificat.	2-405			11,980.00	11,980.00	11,980.00			11,980.00	100.00		1,198.00
2-406	Engineering for Shoring	2-406			7,500.00	7,500.00	7,500.00			7,500.00	100.00		750.00
2-409	Additional Staging	2-409			62,195.00	62,195.00	45,725.00			45,725.00	73.52	16,470.00	4,572.50
2-970	Landscaping Subcontractor	2-970	380,011.00	16,050.00	-27,100.00	368,961.00		363,961.00		363,961.00	98.64	5,000.00	18,198.05
2-971	HOLD - Crane Use for CY Constr	2-971			25,000.00	25,000.00						25,000.00	
3-110	Concrete Subcontractor	3-110	890,000.00	20,513.00	-5,105.00	905,408.00	698,107.00	156,921.00		855,028.00	94.44	50,380.00	77,656.75
3-111	HOLD - BP #1	3-111	1,607.00		-1,607.00								
4-110	Masonry Subcontractor	4-110	640,500.00	2,178.00	14,900.00	657,578.00	625,798.00	18,550.00		644,348.00	97.99	13,230.00	32,217.40
4-111	HOLD - Anti-Graffiti Coatings	4-111	15,000.00		-15,000.00								
5-120	Structural Steel	5-120	834,790.00	47,624.70	71,879.14	954,293.84	953,387.28			953,387.28	99.91	906.56	47,719.37
5-121	HOLD - BP #1	5-121	27,857.00		-27,857.00								
5-122	HOLD - Misc Beam Pens	5-122	5,000.00		-5,000.00								
5-123	HOLD - Misc Deck Pens	5-123	5,000.00		-5,000.00								
5-124	HOLD - Misc. Weld & Elco Nuts	5-124	5,000.00		-5,000.00								
5-125	HOLD - Additional Crane Picks	5-125	5,000.00		-5,000.00								
5-126	HOLD - Additional Survey Time	5-126	5,000.00		-2,855.53	2,144.47						2,144.47	
5-127	HOLD - PT for Weather Days	5-127	10,982.00		-10,982.00								
5-501	Miscellaneous Metals Sub	5-501	343,169.00		-20,000.00	323,169.00	262,983.00	41,714.57		304,697.57	94.28	18,471.43	15,234.88
6-601	Finish Carpentry Subcontractor	6-601	375,576.00		-153,805.00	221,771.00	193,528.95	18,077.05		211,606.00	95.42	10,165.00	20,256.76
6-603	Finish Carp Install	6-603			149,000.00	149,000.00	34,300.00	111,700.00		146,000.00	97.99	3,000.00	9,015.00
7-101	Water/Dampproof/Caulking Sub	7-101	159,342.00			159,342.00	115,722.00	43,620.00		159,342.00	100.00		7,967.10
7-103	HOLD - Crane Access for CY	7-103	15,000.00		-15,000.00								

CONTINUATION SHEET

AIA DOCUMENT G703

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In tabulations below, amounts are stated to the nearest dollar.
Use Column I on contracts where variable retainage for items may apply.

Project:
3338-01 / MSD - McLaughlin Middle School

Invoice **14**
Draw
Application date: **8/31/2026**
Period ending date: **8/31/2026**

A	B					C	D	E	F	G		H	I
ITEM NO.	DESCRIPTION OF WORK		ORIGINAL BUDGET	APPROVED CHANGE ORDERS	APPROVED TRANSFERS	SCHEDULED VALUE	WORK COMPLETED FROM PREV. APPLICATION (D + E)	WORK COMPLETED THIS PERIOD	MATERIALS PRESENTLY STORED (NOT IN D / E)	TOTAL COMPLETED AND STORED TO DATE (D + E + F)	% (G / C)	BALANCE TO FINISH (C - G)	RETAINAGE (IF VARIABLE RATE)
7-475	Metal Siding	7-475	523,500.00	1,100.00		524,600.00	506,965.35	8,451.55		515,416.90	98.25	9,183.10	25,770.87
7-501	Membrane Roofing Subcontractor	7-501	1,392,830.00		-6,335.00	1,386,495.00	1,280,603.80	88,151.20		1,368,755.00	98.72	17,740.00	68,437.75
7-810	Fireproofing	7-810	34,000.00	9,938.00	56,500.00	100,438.00	82,500.00	13,888.00		96,388.00	95.97	4,050.00	4,819.40
7-811	HOLD - CCD003	7-811	113,500.00		-113,500.00								
8-001	Door/Frame/Hardware Supplier	8-001	425,451.00		-45,308.00	380,143.00	137,565.59	194,605.91		332,171.50	87.38	47,971.50	23,486.86
8-002	DFH Install	8-002			91,800.00	91,800.00	6,250.00	83,750.00		90,000.00	98.04	1,800.00	4,812.50
8-003	HOLD - Door STC Rating Req	8-003											
8-004	HOLD - Coord with LV for Secur	8-004			5,000.00	5,000.00						5,000.00	
8-401	Alum entrances/storefront sub	8-401	815,160.00	87,664.00	209,303.00	1,112,127.00	803,062.68	202,224.87		1,005,287.55	90.39	106,839.45	50,264.38
8-801	Glass & Glazing	8-801	99,201.00		-99,201.00								
9-101	Unallocated Trade Scope	9-101			80,520.00	80,520.00						80,520.00	
9-220	Drywall Subcontractor	9-220	2,114,355.00	10,974.00	38,338.00	2,163,667.00	1,998,717.85	167,015.15		2,165,733.00	100.10	-2,066.00	108,286.66
9-501	Acoustical Ceilings Sub	9-501	327,200.00		218,988.20	546,188.20	389,068.13	100,751.70		489,819.83	89.68	56,368.37	24,490.99
9-620	Special Flooring	9-620	200,100.00		-56,200.00	143,900.00	92,360.00	39,040.00		131,400.00	91.31	12,500.00	6,570.00
9-650	Resilient Flooring Sub	9-650	521,925.00	15,903.00	-86,656.00	451,172.00	217,967.60	232,204.40		450,172.00	99.78	1,000.00	33,406.98
9-651	HOLD- Ad Flr Rep @ Exs to New	9-651			20,000.00	20,000.00						20,000.00	
9-652	HOLD- Wax and Finish Floor	9-652			15,000.00	15,000.00						15,000.00	
9-653	HOLD- Floor Protection	9-653			10,000.00	10,000.00						10,000.00	
9-901	Painting Subcontractor	9-901	256,036.00	92,435.00	-58,871.00	289,600.00	168,303.10	112,296.90		280,600.00	96.89	9,000.00	14,030.01
9-902	HOLD- Addnl Grinding/Leveling	9-902			10,000.00	10,000.00						10,000.00	
9-903	HOLD - Misc Touch Up Painting	9-903			24,000.00	24,000.00						24,000.00	
9-904	HOLD - Staging/Access in Stair	9-904											
10-401	Signage	10-401	83,760.00	35,370.00	-5,987.00	113,143.00	4,147.00	50,015.60		54,162.60	47.87	58,980.40	2,915.48
10-402	HOLD- Project Signs	10-402			5,000.00	5,000.00						5,000.00	
10-801	Toilet & Bath Accessories	10-801	109,260.00	45,665.00		154,925.00	102,799.00	47,098.00		149,897.00	96.75	5,028.00	12,634.80
11-401	Food Service Equipment	11-401	116,771.00		-10,000.00	106,771.00	33,486.00	61,063.00		94,549.00	88.55	12,222.00	4,727.45
11-450	Residential Appliances	11-450	18,040.00	3,269.00	-12,980.00	8,329.00	8,329.00			8,329.00	100.00		832.90
11-451	HOLD - Res Appliance Install	11-451			3,500.00	3,500.00						3,500.00	
11-480	Gymnasium Equipment	11-480	34,100.00		-12,500.00	21,600.00		21,100.00		21,100.00	97.69	500.00	1,055.00
12-490	Window Treatments	12-490	35,185.00		6,396.00	41,581.00	9,396.00	16,092.00		25,488.00	61.30	16,093.00	1,274.40
14-210	Electric Elevator	14-210	231,800.00	-6,500.00	18,500.00	243,800.00	223,005.00	5,795.00		228,800.00	93.85	15,000.00	22,590.25
15-301	Fire Protection Subcontractor	15-301	302,000.00	17,314.00	11,610.00	330,924.00	245,334.00	70,609.00		315,943.00	95.47	14,981.00	28,063.85
15-401	Plumbing Subcontractor	15-401	1,487,953.00	62,349.70	-100,000.00	1,450,302.70	1,295,871.39	156,713.31		1,452,584.70	100.16	-2,282.00	72,629.24
15-501	HVAC Subcontractor	15-501	2,799,991.00	57,688.00	-200,000.00	2,657,679.00	2,296,049.96	258,176.04		2,554,226.00	96.11	103,453.00	127,711.31
15-502	HOLD - Additional Testing	15-502	49,250.00			49,250.00						49,250.00	
16-001	Electrical Subcontractor	16-001	1,427,463.00	40,933.00	16,179.00	1,484,575.00	1,308,975.00	173,037.00		1,482,012.00	99.83	2,563.00	74,100.60
19-001	Construction Contingency	19-001	611,409.00		-255,101.96	356,307.04						356,307.04	
19-002	RB Contingency	19-002											
19-005	Budget Release	19-005		-902,043.00	902,043.00								

CONTINUATION SHEET

AIA DOCUMENT G703

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3338-01 / MSD - McLaughlin Middle School

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							WORK COMPLETED						
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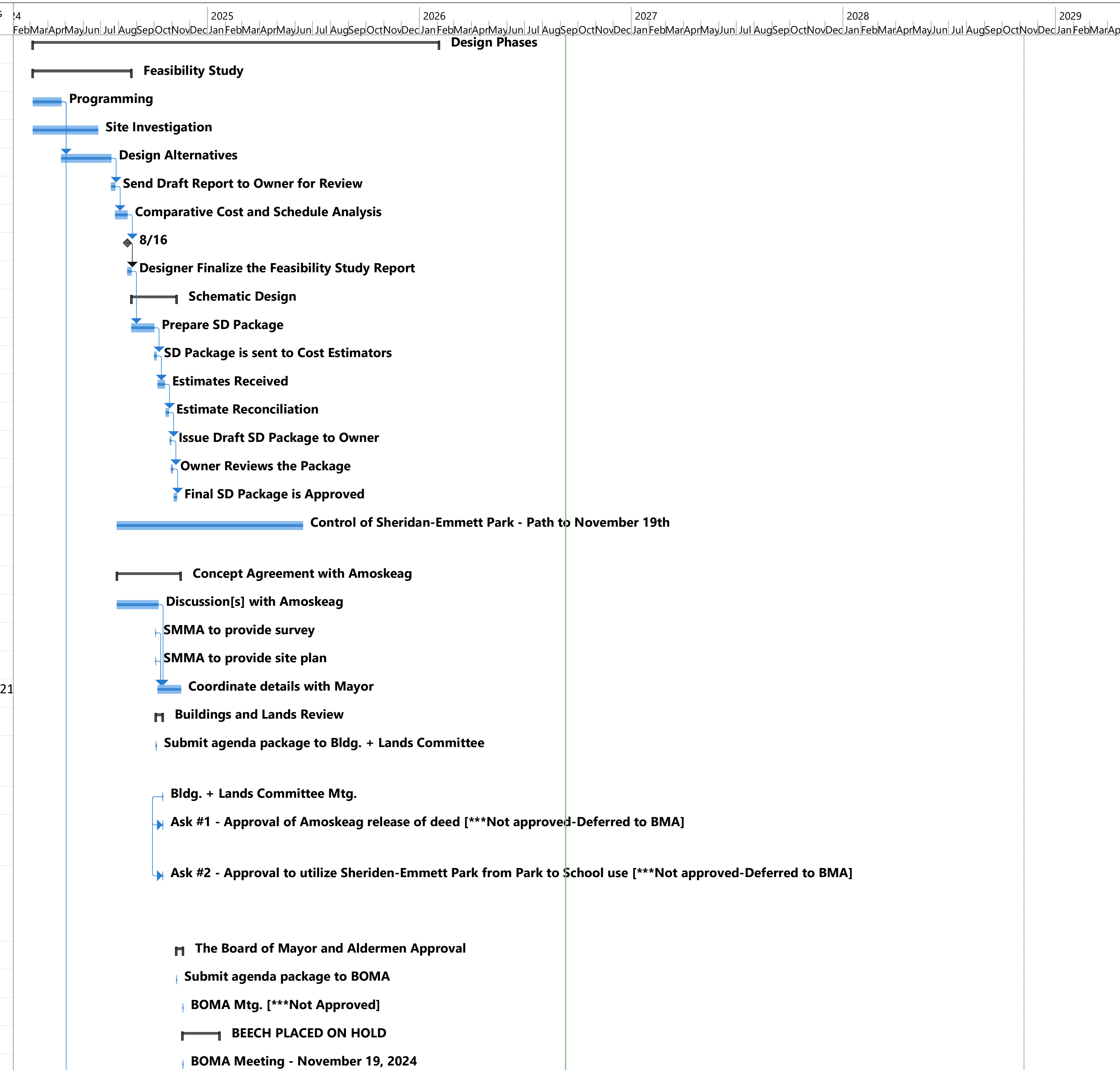
22-020	Preconstruction Services	22-020	100,000.00			100,000.00	100,000.00			100,000.00	100.00		
24-001	ALLW - Winter Conditions	24-001	240,000.00		-183,265.00	56,735.00						56,735.00	
24-002	ALLW - Soil Export/Mgmt	24-002	175,000.00		-124,508.00	50,492.00						50,492.00	
24-003	ALLW - Elevator Premium Time	24-003	12,000.00		-12,000.00								
24-004	ALLW - Clean Existing Ductwork	24-004	78,000.00		-78,000.00								
24-101	ALLW: OC Struct. Steel Uniform	24-101	25,000.00		-25,000.00								
24-102	ALLW: OC Struct. Steel Tariffs	24-102	66,000.00	26,253.05	-92,253.05								
24-103	ALLW: OC Metal Windows Tariffs	24-103	5,500.00		-5,500.00								
24-104	ALLW: OC Masonry: Add. Int Inf	24-104	25,000.00			25,000.00						25,000.00	
24-105	ALLW: OC Struct.Steel Roof Dec	24-105	10,000.00		-10,000.00								
24-106	ALLW: OC FP: Firestop of aban	24-106	25,000.00			25,000.00						25,000.00	
24-107	ALLW: OC Acoust. Ceil: Replace	24-107	15,000.00			15,000.00						15,000.00	
24-108	ALLW: OC Resil. Fir: Addition	24-108	22,500.00		-9,000.00	13,500.00						13,500.00	
24-110	ALLW: OC DFH: Add.l Door Coord	24-110	25,000.00		-25,000.00								
24-111	ALLW: OC Signage: Envio. graph	24-111	35,000.00			35,000.00						35,000.00	
25-001	Contractors' Fee	25-001	649,461.00	17,323.79		666,784.79	515,121.03	99,521.19		614,642.22	92.18	52,142.57	56,488.16
		TOTAL	26,727,914.00	-95,059.36	.00	26,632,854.64	20,762,827.52	3,790,757.13	.00	24,553,584.65	92.19	2,079,269.99	1,388,311.76
	GRAND TOTALS		26,727,914.00	-90,651.36	.00	26,637,262.64	20,762,827.52	3,790,757.13	0.00	24,553,584.65	92.18	2,083,677.99	1,388,311.76

Users may obtain validation of this document by requesting a completed AIA Document D401 - Certification of Document's Authenticity from the Licensee

BEECH STREET ELEMENTARY SCHOOL PROJECT

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
1		**100%**	**Design Phases**	**497 days**	**Wed 3/6/24**	**Tue 2/3/26**	
2		**100%**	**Feasibility Study**	**120 days**	**Wed 3/6/24**	**Thu 8/22/24**	
3		100%	Programming	35 days	Wed 3/6/24	Tue 4/23/24	
4		100%	Site Investigation	80 days	Wed 3/6/24	Tue 6/25/24	
5		100%	Design Alternatives	60 days	Wed 4/24/24	Thu 7/18/24	3
6		100%	Send Draft Report to Owner for Review	5 days	Fri 7/19/24	Thu 7/25/24	5
7		100%	Comparative Cost and Schedule Analysis	15 days	Fri 7/26/24	Thu 8/15/24	6
8		100%	Owner Selects the Preferred Option	0 days	Fri 8/16/24	Fri 8/16/24	7
9		100%	Designer Finalize the Feasibility Study Re	5 days	Fri 8/16/24	Thu 8/22/24	8
10		**100%**	**Schematic Design**	**55 days**	**Fri 8/23/24**	**Fri 11/8/24**	
11		100%	Prepare SD Package	26 days	Fri 8/23/24	Mon 9/30/24	9
12		100%	SD Package is sent to Cost Estimators	4 days	Tue 10/1/24	Fri 10/4/24	11
13		100%	Estimates Received	10 days	Mon 10/7/24	Fri 10/18/24	12
14		100%	Estimate Reconciliation	5 days	Mon 10/21/24	Fri 10/25/24	13
15		100%	Issue Draft SD Package to Owner	2 days	Mon 10/28/24	Tue 10/29/24	14
16		100%	Owner Reviews the Package	3 days	Wed 10/30/24	Fri 11/1/24	15
17		100%	Final SD Package is Approved	5 days	Mon 11/4/24	Fri 11/8/24	16
18		100%	Control of Sheridan-Emmett Park - Path to November 19th	229 days	Mon 7/29/24	Fri 6/13/25	
19		**100%**	Concept Agreement with Amoskeag	**79 days**	**Mon 7/29/24**	**Fri 11/15/24**	
20		100%	Discussion[s] with Amoskeag	50 days	Mon 7/29/24	Mon 10/7/24	
21		100%	SMMA to provide survey	1 day	Thu 10/3/24	Thu 10/3/24	
22		100%	SMMA to provide site plan	1 day	Thu 10/3/24	Thu 10/3/24	
23		100%	Coordinate details with Mayor	30 days	Mon 10/7/24	Fri 11/15/24	20FS-8 hrs,21
24		**100%**	Buildings and Lands Review	**8 days**	**Fri 10/4/24**	**Tue 10/15/24**	
25		100%	Submit agenda package to Bldg. + Lands Committee	1 day	Fri 10/4/24	Fri 10/4/24	
26		100%	Bldg. + Lands Committee Mtg.	1 day	Tue 10/15/24	Tue 10/15/24	
27		100%	Ask #1 - Approval of Amoskeag release of deed [***Not approved-Deferred to BMA]	1 day	Tue 10/15/24	Tue 10/15/24	26SS
28		100%	Ask #2 - Approval to utilize Sheriden-Emmett Park from Park to School use [***Not approved-Deferred to BMA]	1 day	Tue 10/15/24	Tue 10/15/24	26SS
29		**100%**	The Board of Mayor and Aldermen Approva	**8 days**	**Fri 11/8/24**	**Tue 11/19/24**	
30		100%	Submit agenda package to BOMA	1 day	Fri 11/8/24	Fri 11/8/24	
31		100%	**BOMA Mtg. [***Not Approved]**	1 day	Tue 11/19/24	Tue 11/19/24	
32		**100%**	**BEECH PLACED ON HOLD**	**46 days**	**Tue 11/19/24**	**Tue 1/21/25**	
33		100%	BOMA Meeting - November 19, 2024	1 day	Tue 11/19/24	Tue 11/19/24	

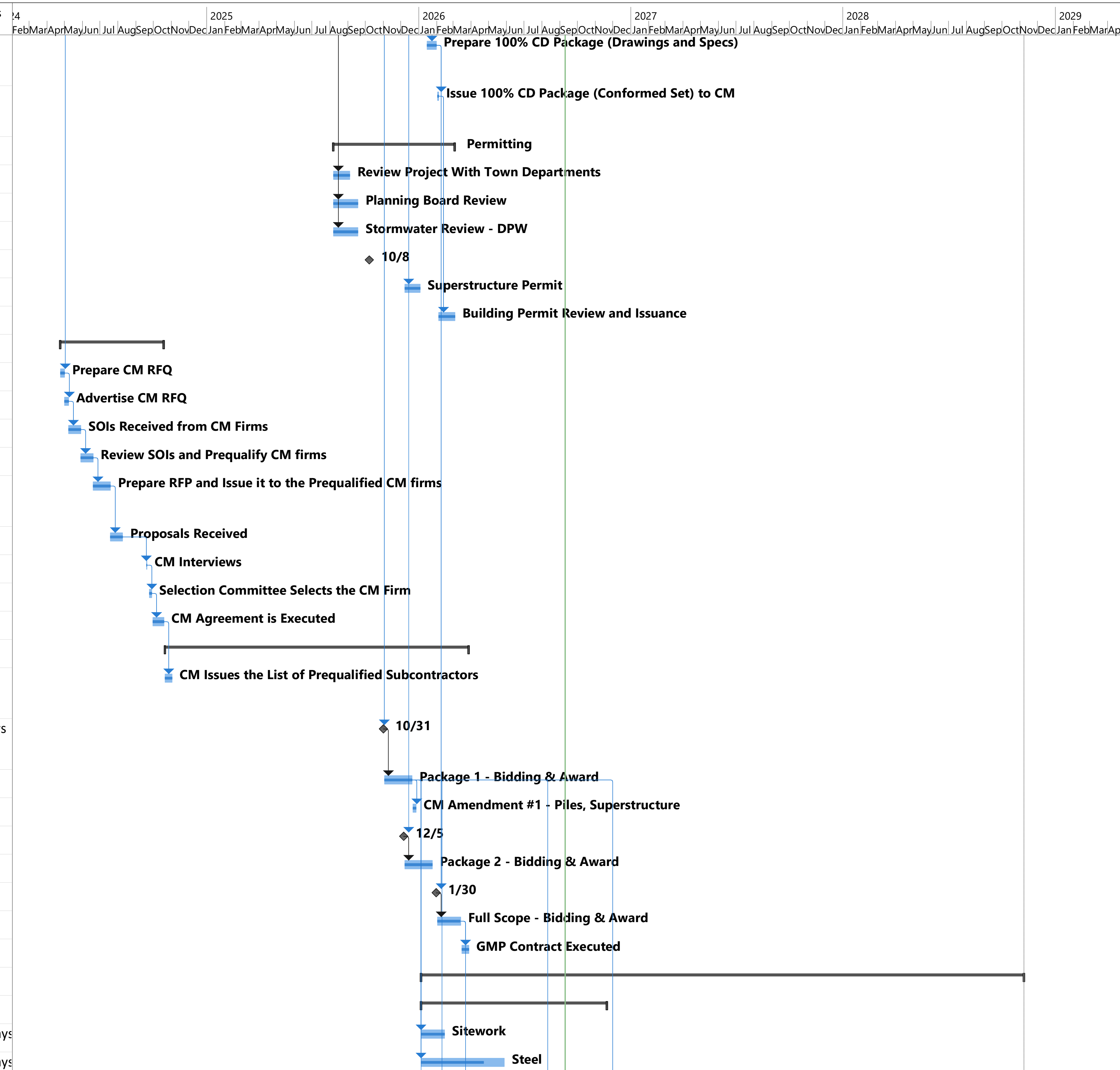


BEECH STREET ELEMENTARY SCHOOL PROJECT

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
34		100%	**BOMA Meeting - January 21, 2025 - PROJECT APPROVED**	1 day	Tue 1/21/25	Tue 1/21/25	
35		100%	SMMA to regroup on revised workplan and schedule for deliverables	50 days	Wed 1/22/25	Tue 4/1/25	34
36		100%	Culvert survey received and reviewed with the city	27 days	Wed 3/19/25	Thu 4/24/25	35FS-10 days
37		100%	Survey [Additional Survey TBD]	40 days	Fri 4/25/25	Thu 6/19/25	36
38		**100%**	**Schematic Design**	**50 days**	**Wed 4/2/25**	**Tue 6/10/25**	
39		100%	Initial Redesign and Review with the Ow	25 days	Wed 4/2/25	Tue 5/6/25	35
40		100%	Prepare SD Pricing Package	10 days	Wed 5/7/25	Tue 5/20/25	39
41		100%	DD Package is sent to Cost Estimators	0 days	Tue 5/20/25	Tue 5/20/25	40
42		100%	Estimates Received	15 days	Wed 5/21/25	Tue 6/10/25	41
43		**100%**	**Design Development**	**41 days**	**Wed 6/11/25**	**Wed 8/6/25**	
44		100%	Prepare DD Package (Drawings and Spec	11 days	Wed 6/11/25	Wed 6/25/25	42
45		100%	DD Package is sent to Cost Estimators	0 days	Wed 6/25/25	Wed 6/25/25	44
46		100%	Estimates Received	20 days	Thu 6/26/25	Wed 7/23/25	45
47		100%	Estimate Reconciliation	4 days	Thu 7/24/25	Tue 7/29/25	46
48		100%	Assess Value Engineering Opportunities	10 days	Thu 7/24/25	Wed 8/6/25	46
49		100%	Constructability and Design Review (CM)	15 days	Thu 6/26/25	Wed 7/16/25	45
50		100%	Final DD Package is Approved	0 days	Wed 8/6/25	Wed 8/6/25	48
51		**100%**	**75% CD**	**59 days**	**Thu 8/7/25**	**Tue 10/28/25**	
52		100%	Prepare 75% CD Package (Drawings and Specs)	37 days	Thu 8/7/25	Fri 9/26/25	50
53		100%	75% CD Package is sent to Cost Estimato	0 days	Fri 9/26/25	Fri 9/26/25	52
54		100%	Estimates Received	15 days	Mon 9/29/25	Fri 10/17/25	53
55		100%	Estimate Reconciliation	5 days	Mon 10/20/25	Fri 10/24/25	54
56		100%	Assess Value Engineering Opportunities	7 days	Mon 10/20/25	Tue 10/28/25	54
57		100%	Constructability and Design Review (CM)	15 days	Mon 9/29/25	Fri 10/17/25	53
58		100%	Final 75% CD Package is Approved	0 days	Tue 10/28/25	Tue 10/28/25	56
59		**100%**	**90% CD**	**56 days**	**Wed 10/29/25**	**Wed 1/14/26**	
60		100%	Prepare 90% CD Package (Drawings and Specs)	28 days	Wed 10/29/25	Fri 12/5/25	58
61		100%	90% CD Package is sent to Cost Estimato	0 days	Fri 12/5/25	Fri 12/5/25	60
62		100%	Estimates Received	20 days	Mon 12/8/25	Fri 1/2/26	61
63		100%	Estimate Reconciliation	5 days	Mon 1/5/26	Fri 1/9/26	62
64		100%	Final 90% CD Package is Approved	3 days	Mon 1/12/26	Wed 1/14/26	63
65		**100%**	**100% CD**	**14 days**	**Thu 1/15/26**	**Tue 2/3/26**	

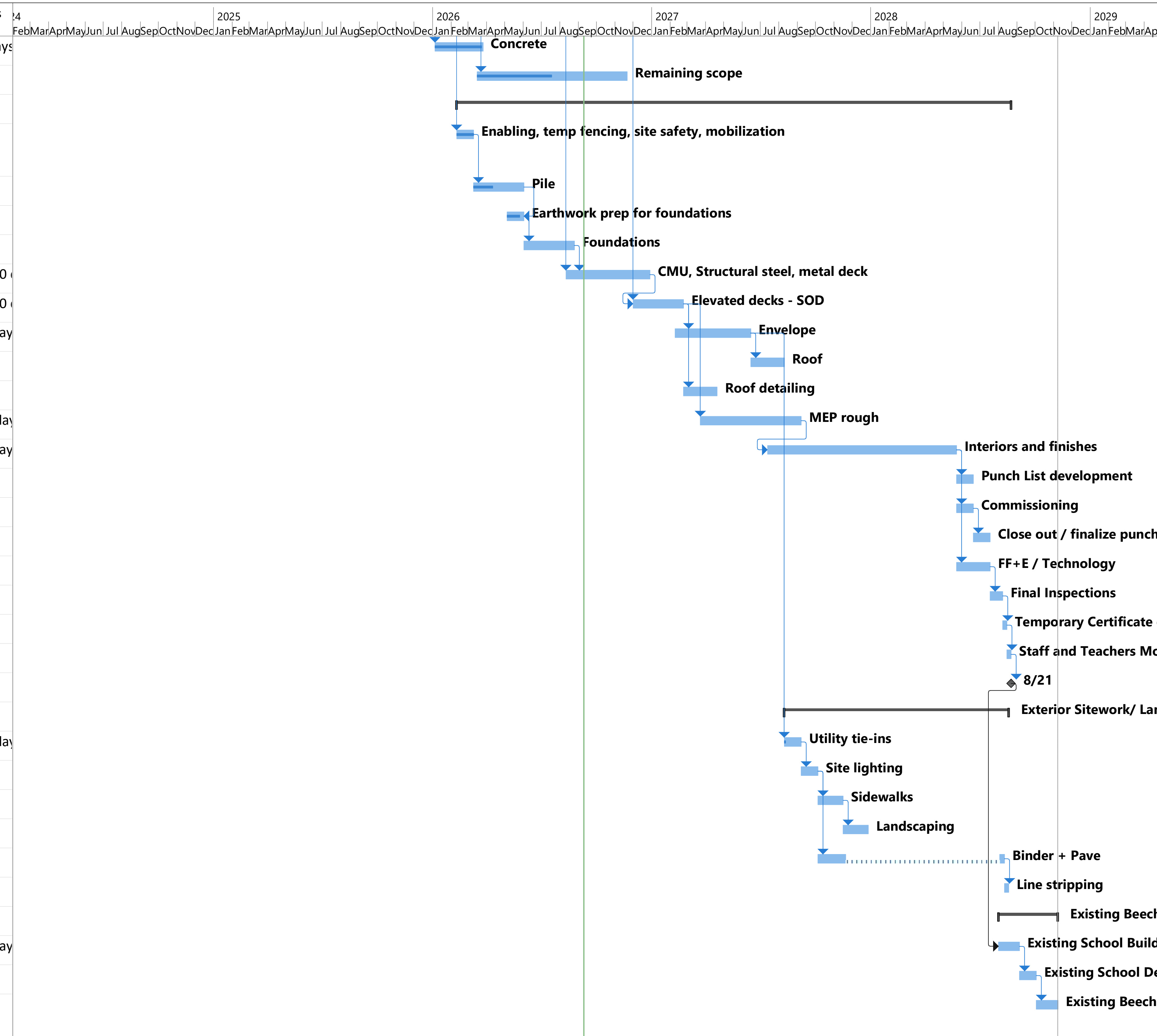
BEECH STREET ELEMENTARY SCHOOL PROJECT

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
66		100%	Prepare 100% CD Package (Drawings and Specs)	12 days	Thu 1/15/26	Fri 1/30/26	64
67		100%	Issue 100% CD Package (Conformed Set) to CM	2 days	Mon 2/2/26	Tue 2/3/26	66
68		**100%**	**Permitting**	**149 days**	**Thu 8/7/25**	**Tue 3/3/26**	
69		100%	Review Project With Town Departments	20 days	Thu 8/7/25	Wed 9/3/25	50
70		100%	Planning Board Review	30 days	Thu 8/7/25	Wed 9/17/25	50
71		100%	Stormwater Review - DPW	30 days	Thu 8/7/25	Wed 9/17/25	50
72		100%	DES Alteration Permit	0 days	Wed 10/8/25	Wed 10/8/25	
73		100%	Superstructure Permit	20 days	Mon 12/8/25	Fri 1/2/26	60
74		100%	Building Permit Review and Issuance	20 days	Wed 2/4/26	Tue 3/3/26	67
75		**100%**	**CM Procurement**	**125 days**	**Wed 4/24/24**	**Fri 10/18/24**	
76		100%	Prepare CM RFQ	5 days	Wed 4/24/24	Tue 4/30/24	3
77		100%	Advertise CM RFQ	5 days	Wed 5/1/24	Tue 5/7/24	76
78		100%	SOIs Received from CM Firms	15 days	Wed 5/8/24	Tue 5/28/24	77
79		100%	Review SOIs and Prequalify CM firms	15 days	Wed 5/29/24	Tue 6/18/24	78
80		100%	Prepare RFP and Issue it to the Prequalified CM firms	20 days	Wed 6/19/24	Thu 7/18/24	79
81		100%	Proposals Received	15 days	Fri 7/19/24	Thu 8/8/24	80
82		100%	CM Interviews	1 day	Thu 9/19/24	Thu 9/19/24	81
83		100%	Selection Committee Selects the CM Firm	4 days	Tue 9/24/24	Fri 9/27/24	82
84		100%	CM Agreement is Executed	15 days	Mon 9/30/24	Fri 10/18/24	83
85		**99%**	**Early Packages Bidding and GMP Contract**	**375 days**	**Mon 10/21/24**	**Fri 3/27/26**	
86		100%	CM Issues the List of Prequalified Subcontractors	10 days	Mon 10/21/24	Fri 11/1/24	84
87		100%	Early Bid Package 1 - Piles, Superstructure Issued to CM	0 days	Fri 10/31/25	Fri 10/31/25	55FS+5 days
88		100%	Package 1 - Bidding & Award	35 days	Mon 11/3/25	Fri 12/19/25	87
89		100%	CM Amendment #1 - Piles, Superstructure	5 days	Mon 12/22/25	Fri 12/26/25	88
90		100%	Early Bid Package 2 - Site	0 days	Fri 12/5/25	Fri 12/5/25	60
91		100%	Package 2 - Bidding & Award	35 days	Mon 12/8/25	Fri 1/23/26	90
92		100%	Full Scope Issued to CM	0 days	Fri 1/30/26	Fri 1/30/26	66
93		95%	Full Scope - Bidding & Award	30 days	Mon 2/2/26	Fri 3/13/26	92
94		100%	GMP Contract Executed	10 days	Mon 3/16/26	Fri 3/27/26	93
95		**18%**	**Construction**	**742 days**	**Mon 1/5/26**	**Tue 11/7/28**	
96		**68%**	**Procurement [shops, fab & deliver]**	**230 days**	**Mon 1/5/26**	**Fri 11/20/26**	
97		100%	Sitework	30 days	Mon 1/5/26	Fri 2/13/26	88FS+10 days
98		75%	Steel	103 days	Mon 1/5/26	Wed 5/27/26	88FS+10 days



BEECH STREET ELEMENTARY SCHOOL PROJECT

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
99		95%	Concrete	58 days	Mon 1/5/26	Wed 3/25/26	88FS+10 days
100		50%	Remaining scope	180 days	Mon 3/16/26	Fri 11/20/26	93
101		**6%**	**Construction [New Beech]**	**660 days**	**Tue 2/10/26**	**Mon 8/21/28**	
102		100%	Enabling, temp fencing, site safety, mobilization	20 days	Tue 2/10/26	Mon 3/9/26	88FS+36 days
103		40%	Pile	60 days	Tue 3/10/26	Mon 6/1/26	102
104		75%	Earthwork prep for foundations	20 days	Tue 5/5/26	Mon 6/1/26	103FF
105		0%	Foundations	60 days	Tue 6/2/26	Mon 8/24/26	104
106		0%	CMU, Structural steel, metal deck	100 days	Tue 8/11/26	Mon 12/28/26	88,105FS-10
107		0%	Elevated decks - SOD	60 days	Tue 12/1/26	Mon 2/22/27	88,106FS-20
108		0%	Envelope	90 days	Tue 2/9/27	Mon 6/14/27	107FS-10 day
109		0%	Roof	40 days	Tue 6/15/27	Mon 8/9/27	108
110		0%	Roof detailing	40 days	Tue 2/23/27	Mon 4/19/27	107
111		0%	MEP rough	120 days	Tue 3/23/27	Mon 9/6/27	107FS+20 day
112		0%	Interiors and finishes	225 days	Tue 7/13/27	Mon 5/22/28	111FS-40 day
113		0%	Punch List development	20 days	Tue 5/23/28	Mon 6/19/28	112
114		0%	Commissioning	20 days	Tue 5/23/28	Mon 6/19/28	112
115		0%	Close out / finalize punch	20 days	Tue 6/20/28	Mon 7/17/28	114
116		0%	FF+E / Technology	40 days	Tue 5/23/28	Mon 7/17/28	112
117		0%	Final Inspections	15 days	Tue 7/18/28	Mon 8/7/28	116
118		0%	Temporary Certificate of Occupancy	5 days	Tue 8/8/28	Mon 8/14/28	117
119		0%	Staff and Teachers Move-In	5 days	Tue 8/15/28	Mon 8/21/28	118
120		0%	New Building Occupied	0 days	Mon 8/21/28	Mon 8/21/28	119
121		**1%**	**Exterior Sitework/ Landscaping**	**268 days**	**Tue 8/10/27**	**Thu 8/17/28**	
122		10%	Utility tie-ins	20 days	Tue 8/10/27	Mon 9/6/27	108FS+40 day
123		0%	Site lighting	20 days	Tue 9/7/27	Mon 10/4/27	122
124		0%	Sidewalks	30 days	Tue 10/5/27	Mon 11/15/27	123
125		0%	Landscaping	30 days	Tue 11/16/27	Mon 12/27/27	124
126		0%	Binder + Pave	223 days	Tue 10/5/27	Thu 8/10/28	123
127		0%	Line stripping	5 days	Fri 8/11/28	Thu 8/17/28	126
128		**0%**	**Existing Beech Street Site**	**71 days**	**Tue 8/1/28**	**Tue 11/7/28**	
129		0%	Existing School Building Abatement	25 days	Tue 8/1/28	Mon 9/4/28	120FS-15 day
130		0%	Existing School Demolition	20 days	Tue 9/5/28	Mon 10/2/28	129
131		0%	Existing Beech Street Field and associated sitework	26 days	Tue 10/3/28	Tue 11/7/28	130

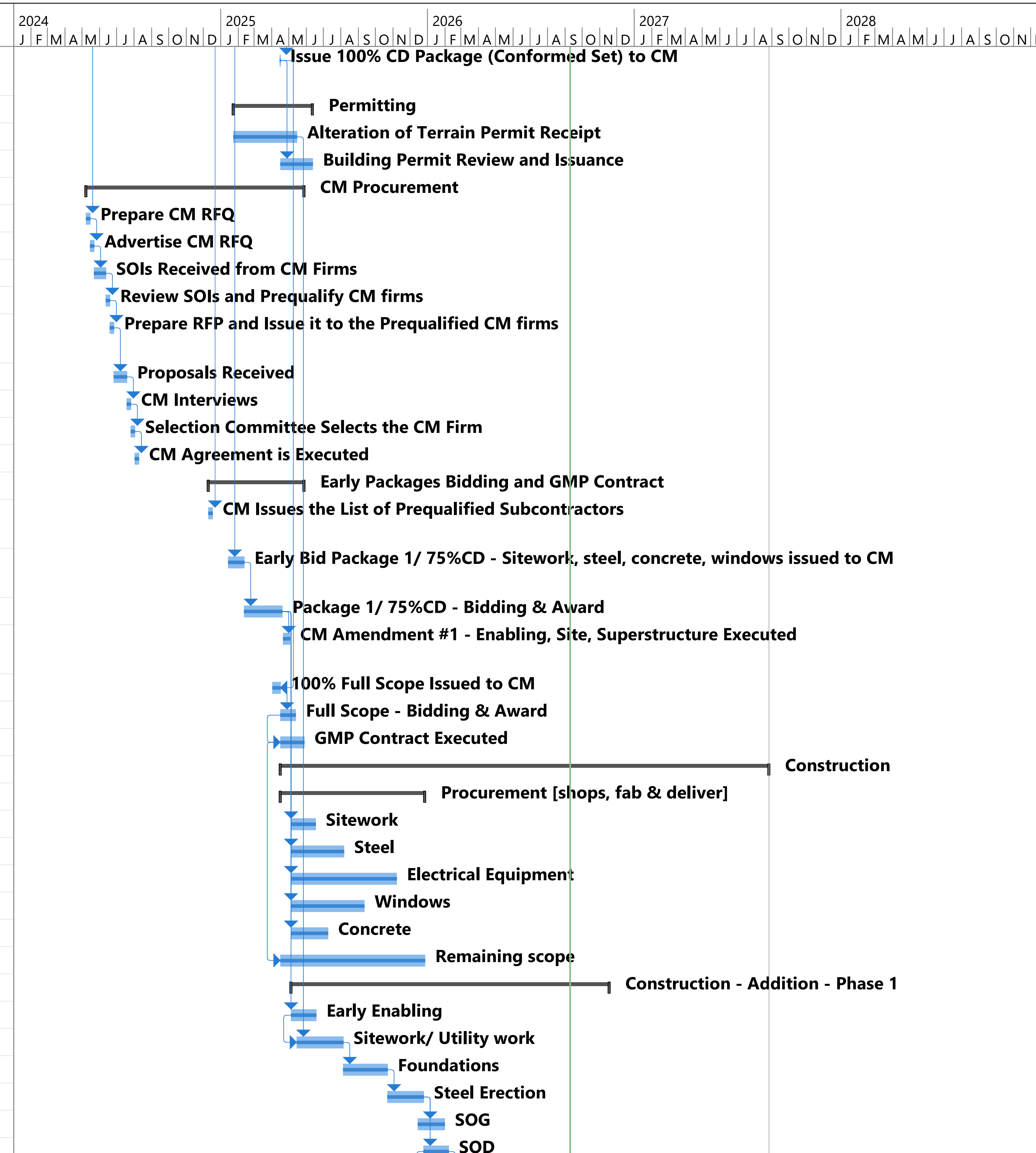


HILLSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
1		**100%**	**Design Phases**	**287 days**	**Wed 3/6/24**	**Tue 4/15/25**	
2		**100%**	**Feasibility Study**	**45 days**	**Wed 3/6/24**	**Tue 5/7/24**	
3		100%	Programming	40 days	Wed 3/6/24	Tue 4/30/24	
4		100%	Existing Conditions Evaluation	30 days	Wed 3/6/24	Tue 4/16/24	
5		100%	Designer Finalize the Feasibility Study Report	5 days	Wed 5/1/24	Tue 5/7/24	3,4
6		**100%**	**Schematic Design**	**75 days**	**Wed 5/8/24**	**Thu 8/22/24**	
7		100%	Prepare SD Package	40 days	Wed 5/8/24	Tue 7/2/24	5
8		100%	SD Package is sent to Cost Estimators	5 days	Wed 7/3/24	Thu 7/11/24	7
9		100%	Estimates Received	10 days	Fri 7/12/24	Thu 7/25/24	8
10		100%	Estimate Reconciliation	5 days	Fri 7/26/24	Thu 8/1/24	9
11		100%	Issue Draft SD Package to Owner	5 days	Fri 8/2/24	Thu 8/8/24	10
12		100%	Owner Reviews the Package	5 days	Fri 8/9/24	Thu 8/15/24	11
13		100%	Final SD Package is Approved	5 days	Fri 8/16/24	Thu 8/22/24	12
14		**100%**	**Design Development**	**76 days**	**Fri 8/23/24**	**Mon 12/9/2**	
15		100%	Prepare DD Package (Drawings and Specs)	46 days	Fri 8/23/24	Mon 10/28/24	13
16		100%	DD Package is sent to Cost Estimators	5 days	Tue 10/29/2	Mon 11/4/24	15
17		100%	Estimates Received	10 days	Tue 11/5/24	Mon 11/18/2	16
18		100%	Estimate Reconciliation	5 days	Tue 11/19/2	Mon 11/25/2	17
19		100%	Assess Value Engineering Opportuniti	5 days	Tue 11/26/2	Mon 12/2/24	18
20		100%	Constructability and Design Review (	15 days	Tue 11/5/24	Mon 11/25/2	16
21		100%	Final DD Package is Approved	5 days	Tue 12/3/24	Mon 12/9/24	19
22		**100%**	**75% CD**	**55 days**	**Tue 12/10/2**	**Mon 2/24/2**	
23		100%	Prepare 75% CD Package (Drawings and Specs)	20 days	Tue 12/10/24	Mon 1/6/25	21
24		100%	75% CD Package is sent to Cost Estimators	5 days	Tue 1/7/25	Mon 1/13/25	23
25		100%	Estimate performed	15 days	Tue 1/14/25	Mon 2/3/25	24
26		100%	Estimate Reconciliation	5 days	Tue 2/4/25	Mon 2/10/25	25
27		100%	Assess Value Engineering Opportuniti	5 days	Tue 2/11/25	Mon 2/17/25	26
28		100%	Constructability and Design Review (	10 days	Tue 1/14/25	Mon 1/27/25	24
29		100%	Final 75% CD Package is Approved	5 days	Tue 2/18/25	Mon 2/24/25	27
30		**100%**	**90% CD**	**44 days**	**Tue 1/21/25**	**Fri 3/21/25**	
31		100%	Prepare 90% CD Package (Drawings and Specs)	33 days	Tue 1/21/25	Thu 3/6/25	24
32		100%	90% CD Package issued to CM	1 day	Fri 3/7/25	Fri 3/7/25	31
33		100%	Constructability and Design Review (	10 days	Mon 3/10/25	Fri 3/21/25	32
34		**100%**	**100% CD**	**27 days**	**Mon 3/10/2**	**Tue 4/15/25**	
35		100%	Prepare 100% CD Package (Drawings and Specs)	26 days	Mon 3/10/25	Mon 4/14/25	32

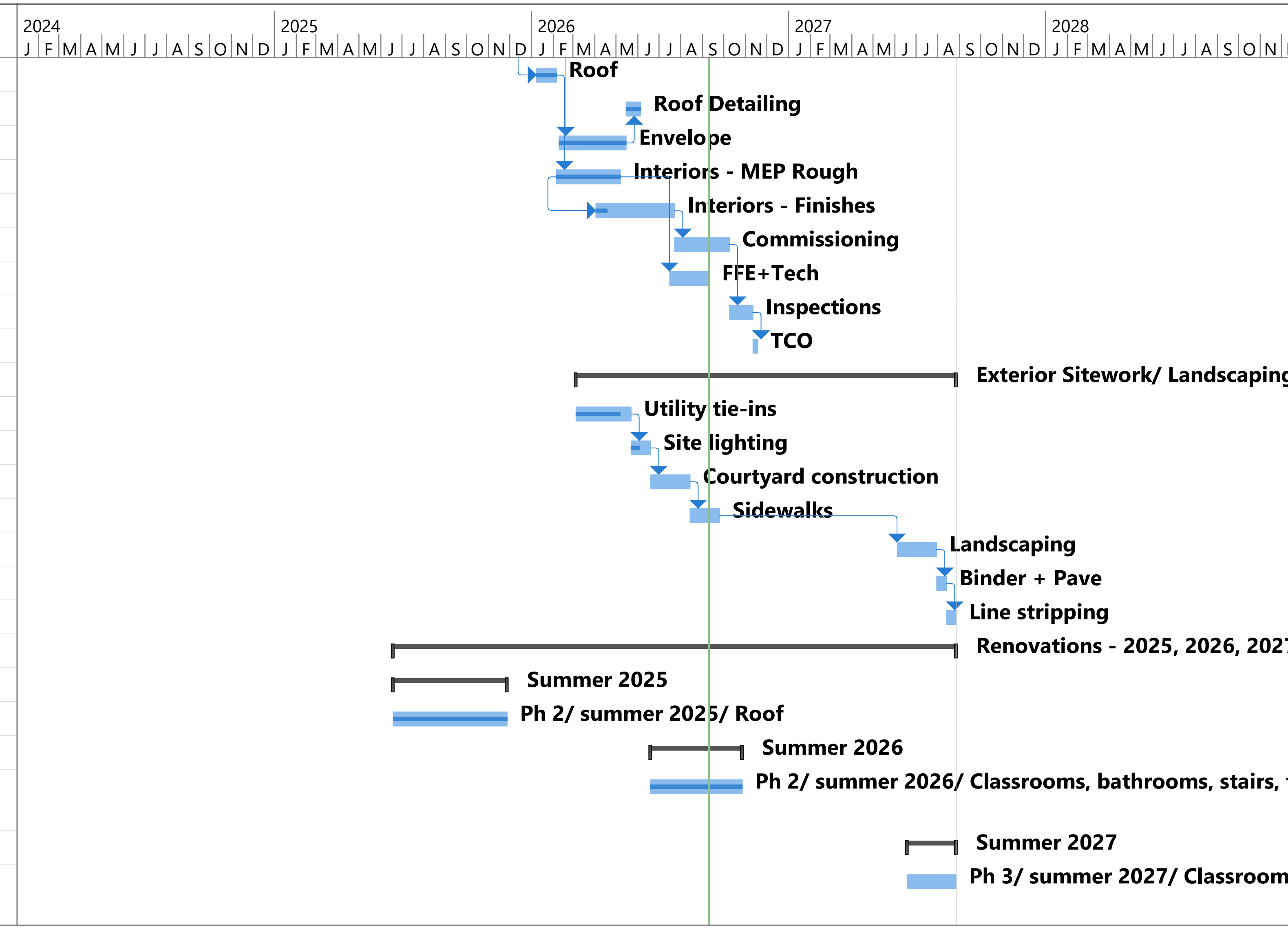
HILLSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
36		100%	Issue 100% CD Package (Conformed Set) to CM	1 day	Tue 4/15/25	Tue 4/15/25	35
37		**100%**	**Permitting**	**100 days**	**Thu 1/23/25**	**Wed 6/11/2!**	
38		100%	Alteration of Terrain Permit Receipt	80 days	Thu 1/23/25	Wed 5/14/25	
39		100%	Building Permit Review and Issuance	41 days	Wed 4/16/25	Wed 6/11/25	36
40		**100%**	**CM Procurement**	**272 days**	**Wed 5/8/24**	**Tue 5/27/25**	
41		100%	Prepare CM RFQ	5 days	Wed 5/8/24	Tue 5/14/24	5
42		100%	Advertise CM RFQ	5 days	Wed 5/15/24	Tue 5/21/24	41
43		100%	SOIs Received from CM Firms	15 days	Wed 5/22/24	Tue 6/11/24	42
44		100%	Review SOIs and Prequalify CM firms	5 days	Wed 6/12/24	Tue 6/18/24	43
45		100%	Prepare RFP and Issue it to the Prequalified CM firms	5 days	Wed 6/19/24	Tue 6/25/24	44
46		100%	Proposals Received	15 days	Wed 6/26/24	Thu 7/18/24	45
47		100%	CM Interviews	5 days	Fri 7/19/24	Thu 7/25/24	46
48		100%	Selection Committee Selects the CM Fir	5 days	Fri 7/26/24	Thu 8/1/24	47
49		100%	CM Agreement is Executed	5 days	Fri 8/2/24	Thu 8/8/24	48
50		**100%**	**Early Packages Bidding and GMP Contr**	**121 days**	**Tue 12/10/2**	**Tue 5/27/25**	
51		100%	CM Issues the List of Prequalified Subcontractors	5 days	Tue 12/10/24	Mon 12/16/24	21
52		100%	Early Bid Package 1/ 75%CD - Sitework, steel, concrete, windows	20 days	Tue 1/14/25	Mon 2/10/25	24
53		100%	Package 1/ 75%CD - Bidding & Award	49 days	Tue 2/11/25	Fri 4/18/25	52
54		100%	CM Amendment #1 - Enabling, Site, Superstructure Executed	10 days	Mon 4/21/25	Fri 5/2/25	53
55		100%	100% Full Scope Issued to CM	10 days	Wed 4/2/25	Tue 4/15/25	36FF
56		100%	Full Scope - Bidding & Award	19 days	Wed 4/16/25	Mon 5/12/25	55
57		100%	GMP Contract Executed	30 days	Wed 4/16/25	Tue 5/27/25	56SS
58		**76%**	**Construction**	**617 days**	**Wed 4/16/2!**	**Thu 8/26/27**	
59		**100%**	**Procurement [shops, fab & deliver]**	**183 days**	**Wed 4/16/2!**	**Fri 12/26/25**	
60		100%	Sitework	31 days	Mon 5/5/25	Mon 6/16/25	53FS+10 days
61		100%	Steel	67 days	Mon 5/5/25	Tue 8/5/25	53FS+10 days
62		100%	Electrical Equipment	134 days	Mon 5/5/25	Thu 11/6/25	53FS+10 days
63		100%	Windows	93 days	Mon 5/5/25	Wed 9/10/25	53FS+10 days
64		100%	Concrete	47 days	Mon 5/5/25	Tue 7/8/25	53FS+10 days
65		100%	Remaining scope	183 days	Wed 4/16/25	Fri 12/26/25	57SS
66		**70%**	**Construction - Addition - Phase 1**	**402 days**	**Mon 5/5/25**	**Tue 11/17/2**	
67		100%	Early Enabling	32 days	Mon 5/5/25	Tue 6/17/25	53FS+10 days
68		100%	Sitework/ Utility work	58 days	Thu 5/15/25	Mon 8/4/25	67SS,38
69		100%	Foundations	56 days	Tue 8/5/25	Tue 10/21/2!	68
70		100%	Steel Erection	46 days	Wed 10/22/2	Wed 12/24/2	69
71		100%	SOG	35 days	Mon 12/15/2	Fri 1/30/26	70FS-8 days
72		100%	SOD	32 days	Thu 12/25/2!	Fri 2/6/26	70



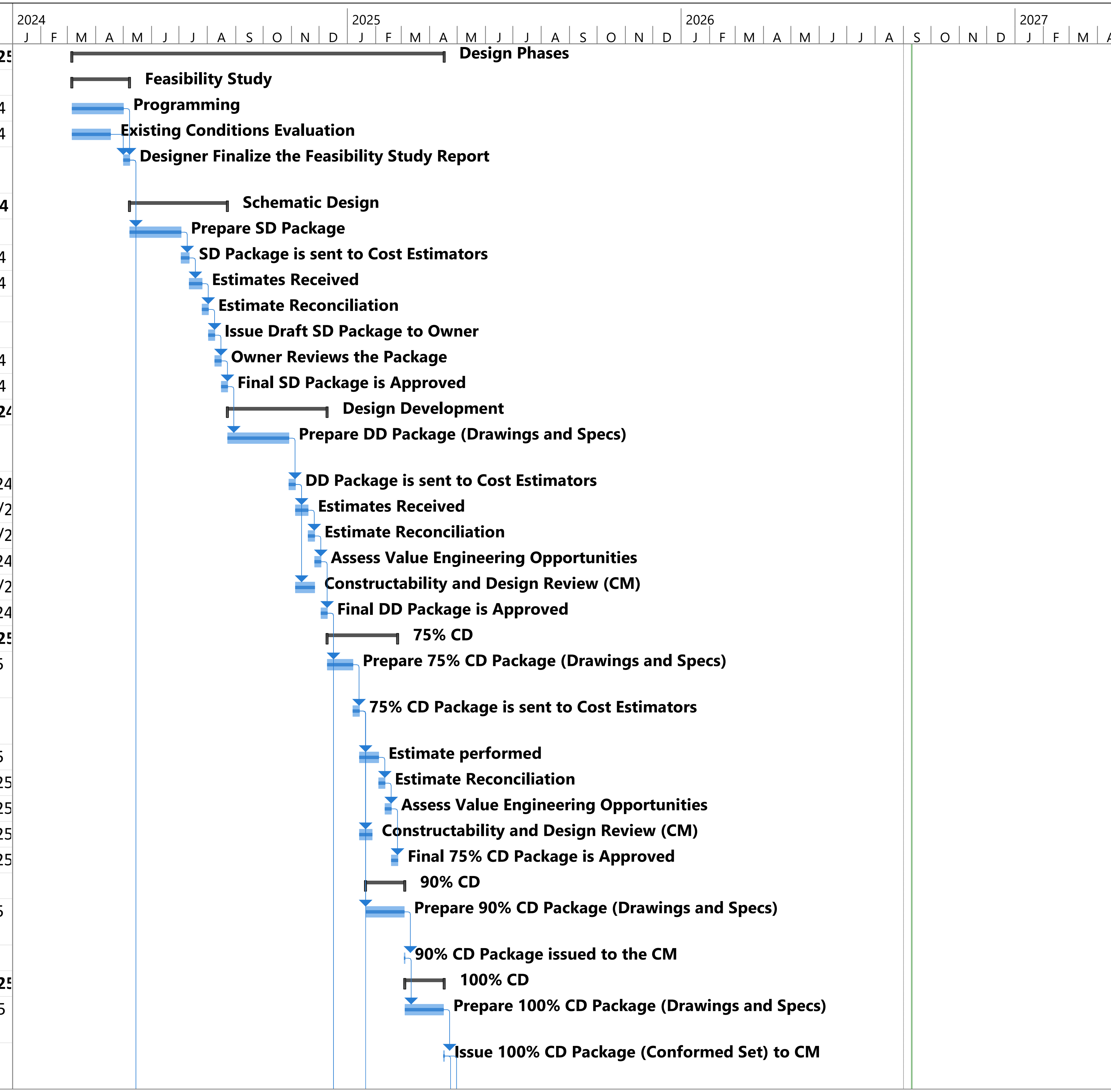
HILLSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish	Predecessors
73		100%	Roof	20 days	Thu 1/8/26	Wed 2/4/26	72SS+10 days
74		100%	Roof Detailing	15 days	Fri 5/15/26	Thu 6/4/26	75
75		100%	Envelope	69 days	Mon 2/9/26	Thu 5/14/26	72
76		100%	Interiors - MEP Rough	65 days	Thu 2/5/26	Wed 5/6/26	73
77		15%	Interiors - Finishes	80 days	Thu 4/2/26	Wed 7/22/26	76SS+40 days
78		0%	Commissioning	56 days	Thu 7/23/26	Thu 10/8/26	77
79		0%	FFE+Tech	40 days	Thu 7/16/26	Wed 9/9/26	76FS+50 days
80		0%	Inspections	23 days	Fri 10/9/26	Tue 11/10/26	78
81		0%	TCO	5 days	Wed 11/11/2	Tue 11/17/26	80
82		**26%**	**Exterior Sitework/ Landscaping**	**386 days**	**Thu 3/5/26**	**Thu 8/26/27**	
83		80%	Utility tie-ins	56 days	Thu 3/5/26	Thu 5/21/26	
84		40%	Site lighting	20 days	Fri 5/22/26	Thu 6/18/26	83
85		0%	Courtyard construction	40 days	Fri 6/19/26	Thu 8/13/26	84
86		0%	Sidewalks	30 days	Fri 8/14/26	Thu 9/24/26	85
87		0%	Landscaping	40 days	Fri 6/4/27	Thu 7/29/27	86FS+180 days
88		0%	Binder + Pave	10 days	Fri 7/30/27	Thu 8/12/27	87
89		0%	Line stripping	10 days	Fri 8/13/27	Thu 8/26/27	88
90		**81%**	**Renovations - 2025, 2026, 2027**	**572 days**	**Wed 6/18/25**	**Thu 8/26/27**	
91		**100%**	**Summer 2025**	**116 days**	**Wed 6/18/25**	**Wed 11/26/2**	
92		100%	Ph 2/ summer 2025/ Roof	116 days	Wed 6/18/25	Wed 11/26/2	
93		**100%**	**Summer 2026**	**92 days**	**Fri 6/19/26**	**Mon 10/26/2**	
94		100%	Ph 2/ summer 2026/ Classrooms, bathrooms, stairs, facade	92 days	Fri 6/19/26	Mon 10/26/26	
95		**0%**	**Summer 2027**	**50 days**	**Fri 6/18/27**	**Thu 8/26/27**	
96		0%	Ph 3/ summer 2027/ Classrooms, Gym, Café, bathrooms, stairs,	50 days	Fri 6/18/27	Thu 8/26/27	



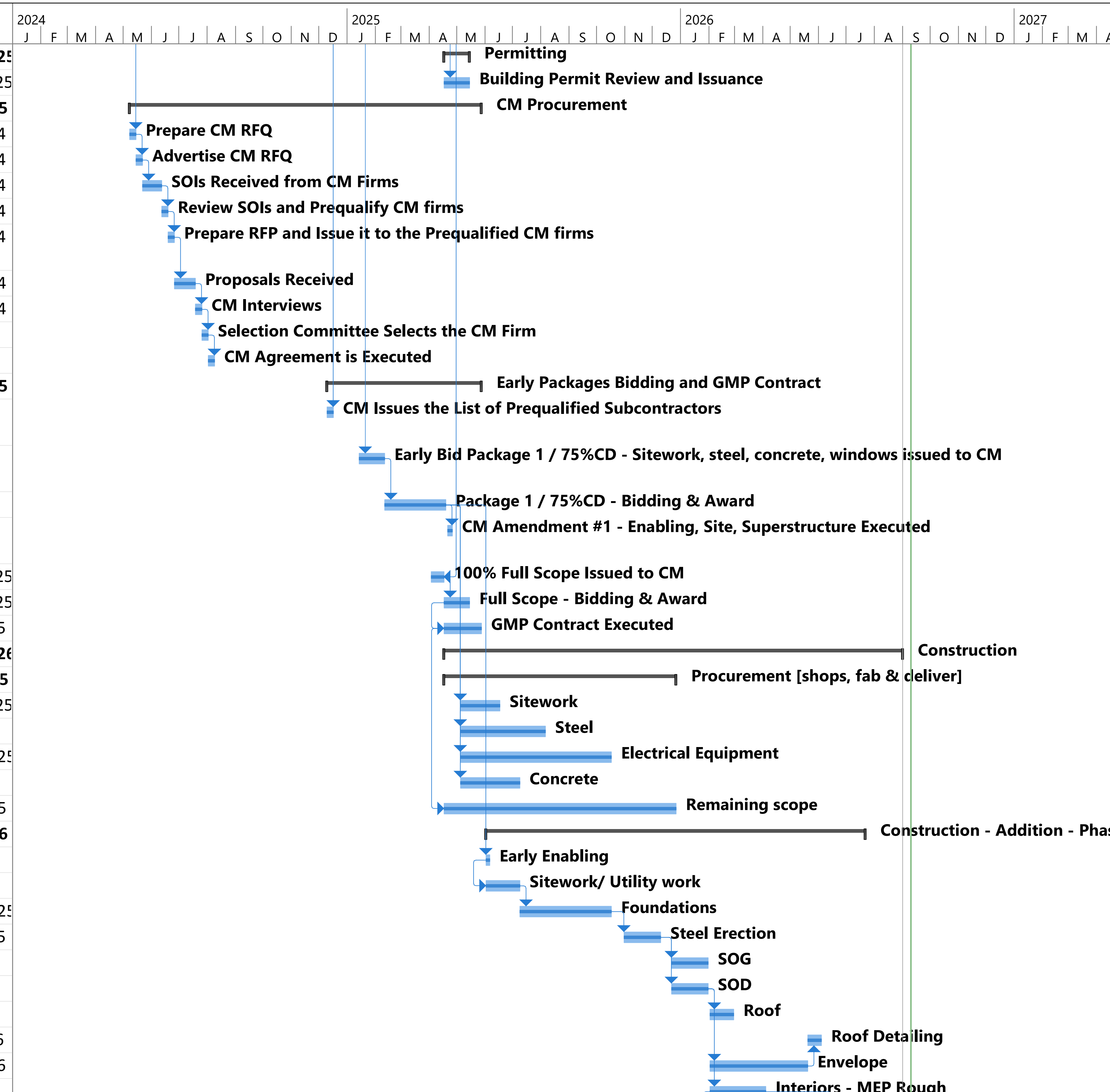
MCLAUGHLIN MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish
1		**100%**	**Design Phases**	**288 days**	**Wed 3/6/24**	**Wed 4/16/25**
2		**100%**	**Feasibility Study**	**45 days**	**Wed 3/6/24**	**Tue 5/7/24**
3		100%	Programming	40 days	Wed 3/6/24	Tue 4/30/24
4		100%	Existing Conditions Evaluation	30 days	Wed 3/6/24	Tue 4/16/24
5		100%	Designer Finalize the Feasibility Study Report	5 days	Wed 5/1/24	Tue 5/7/24
6		**100%**	**Schematic Design**	**75 days**	**Wed 5/8/24**	**Thu 8/22/24**
7		100%	Prepare SD Package	40 days	Wed 5/8/24	Tue 7/2/24
8		100%	SD Package is sent to Cost Estimators	5 days	Wed 7/3/24	Thu 7/11/24
9		100%	Estimates Received	10 days	Fri 7/12/24	Thu 7/25/24
10		100%	Estimate Reconciliation	5 days	Fri 7/26/24	Thu 8/1/24
11		100%	Issue Draft SD Package to Owner	5 days	Fri 8/2/24	Thu 8/8/24
12		100%	Owner Reviews the Package	5 days	Fri 8/9/24	Thu 8/15/24
13		100%	Final SD Package is Approved	5 days	Fri 8/16/24	Thu 8/22/24
14		**100%**	**Design Development**	**76 days**	**Fri 8/23/24**	**Mon 12/9/24**
15		100%	Prepare DD Package (Drawings and Specs)	46 days	Fri 8/23/24	Mon 10/28/24
16		100%	DD Package is sent to Cost Estimators	5 days	Tue 10/29/24	Mon 11/4/24
17		100%	Estimates Received	10 days	Tue 11/5/24	Mon 11/18/2
18		100%	Estimate Reconciliation	5 days	Tue 11/19/24	Mon 11/25/2
19		100%	Assess Value Engineering Opportuniti	5 days	Tue 11/26/24	Mon 12/2/24
20		100%	Constructability and Design Review ((	15 days	Tue 11/5/24	Mon 11/25/2
21		100%	Final DD Package is Approved	5 days	Tue 12/3/24	Mon 12/9/24
22		**100%**	**75% CD**	**55 days**	**Tue 12/10/24**	**Mon 2/24/25**
23		100%	Prepare 75% CD Package (Drawings and Specs)	20 days	Tue 12/10/24	Mon 1/6/25
24		100%	75% CD Package is sent to Cost Estimators	5 days	Tue 1/7/25	Mon 1/13/25
25		100%	Estimate performed	15 days	Tue 1/14/25	Mon 2/3/25
26		100%	Estimate Reconciliation	5 days	Tue 2/4/25	Mon 2/10/25
27		100%	Assess Value Engineering Opportuniti	5 days	Tue 2/11/25	Mon 2/17/25
28		100%	Constructability and Design Review ((	10 days	Tue 1/14/25	Mon 1/27/25
29		100%	Final 75% CD Package is Approved	5 days	Tue 2/18/25	Mon 2/24/25
30		**100%**	**90% CD**	**31 days**	**Tue 1/21/25**	**Tue 3/4/25**
31		100%	Prepare 90% CD Package (Drawings and Specs)	30 days	Tue 1/21/25	Mon 3/3/25
32		100%	90% CD Package issued to the CM	1 day	Tue 3/4/25	Tue 3/4/25
33		**100%**	**100% CD**	**31 days**	**Wed 3/5/25**	**Wed 4/16/25**
34		100%	Prepare 100% CD Package (Drawings and Specs)	30 days	Wed 3/5/25	Tue 4/15/25
35		100%	Issue 100% CD Package (Conformed Set) to CM	1 day	Wed 4/16/25	Wed 4/16/25



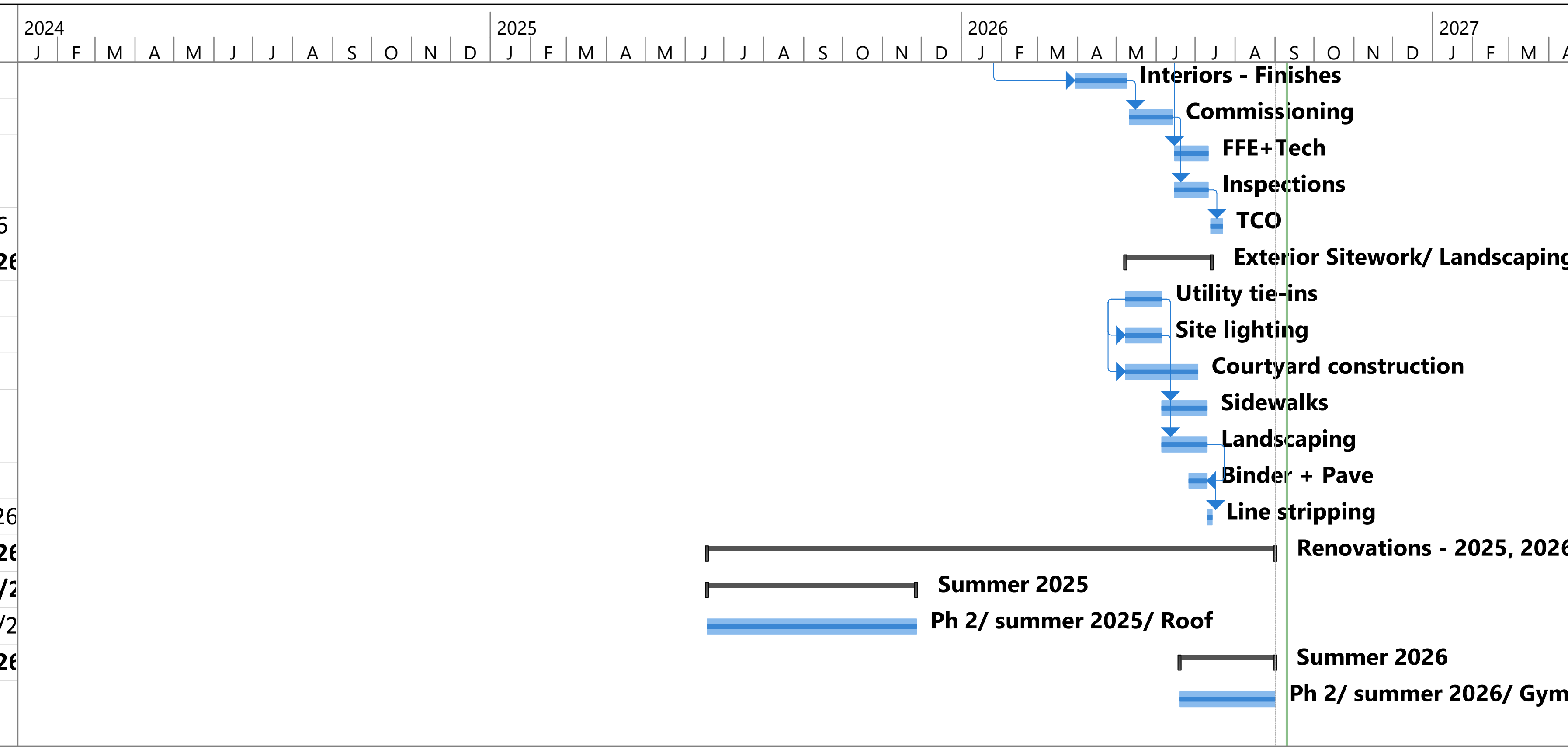
MCLAUGHLIN MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish
36		**100%**	**Permitting**	**20 days**	**Thu 4/17/25**	**Wed 5/14/2**
37		100%	Building Permit Review and Issuance	20 days	Thu 4/17/25	Wed 5/14/25
38		**100%**	**CM Procurement**	**272 days**	**Wed 5/8/24**	**Tue 5/27/25**
39		100%	Prepare CM RFQ	5 days	Wed 5/8/24	Tue 5/14/24
40		100%	Advertise CM RFQ	5 days	Wed 5/15/24	Tue 5/21/24
41		100%	SOIs Received from CM Firms	15 days	Wed 5/22/24	Tue 6/11/24
42		100%	Review SOIs and Prequalify CM firms	5 days	Wed 6/12/24	Tue 6/18/24
43		100%	Prepare RFP and Issue it to the Prequalified CM firms	5 days	Wed 6/19/24	Tue 6/25/24
44		100%	Proposals Received	15 days	Wed 6/26/24	Thu 7/18/24
45		100%	CM Interviews	5 days	Fri 7/19/24	Thu 7/25/24
46		100%	Selection Committee Selects the CM Fir	5 days	Fri 7/26/24	Thu 8/1/24
47		100%	CM Agreement is Executed	5 days	Fri 8/2/24	Thu 8/8/24
48		**100%**	**Early Packages Bidding and GMP Contr**	**121 days**	**Tue 12/10/2**	**Tue 5/27/25**
49		100%	CM Issues the List of Prequalified Subcontractors	5 days	Tue 12/10/24	Mon 12/16/24
50		100%	Early Bid Package 1 / 75%CD - Sitework, steel, concrete, windows	20 days	Tue 1/14/25	Mon 2/10/25
51		100%	Package 1 / 75%CD - Bidding & Awar	49 days	Tue 2/11/25	Fri 4/18/25
52		100%	CM Amendment #1 - Enabling, Site, Superstructure Executed	5 days	Mon 4/21/25	Fri 4/25/25
53		100%	100% Full Scope Issued to CM	10 days	Thu 4/3/25	Wed 4/16/25
54		100%	Full Scope - Bidding & Award	20 days	Thu 4/17/25	Wed 5/14/25
55		100%	GMP Contract Executed	29 days	Thu 4/17/25	Tue 5/27/25
56		**100%**	**Construction**	**358 days**	**Thu 4/17/25**	**Mon 8/31/2**
57		**100%**	**Procurement [shops, fab & deliver]**	**182 days**	**Thu 4/17/25**	**Fri 12/26/25**
58		100%	Sitework	31 days	Mon 5/5/25	Mon 6/16/25
59		100%	Steel	67 days	Mon 5/5/25	Tue 8/5/25
60		100%	Electrical Equipment	119 days	Mon 5/5/25	Thu 10/16/2
61		100%	Concrete	47 days	Mon 5/5/25	Tue 7/8/25
62		100%	Remaining scope	182 days	Thu 4/17/25	Fri 12/26/25
63		**100%**	**Construction - Addition - Phase 1**	**297 days**	**Mon 6/2/25**	**Tue 7/21/26**
64		100%	Early Enabling	4 days	Mon 6/2/25	Thu 6/5/25
65		100%	Sitework/ Utility work	27 days	Mon 6/2/25	Tue 7/8/25
66		100%	Foundations	72 days	Wed 7/9/25	Thu 10/16/2
67		100%	Steel Erection	28 days	Fri 10/31/25	Tue 12/9/25
68		100%	SOG	30 days	Mon 12/22/2	Fri 1/30/26
69		100%	SOD	30 days	Mon 12/22/2	Fri 1/30/26
70		100%	Roof	20 days	Mon 2/2/26	Fri 2/27/26
71		100%	Roof Detailing	11 days	Wed 5/20/26	Wed 6/3/26
72		100%	Envelope	77 days	Mon 2/2/26	Tue 5/19/26
73		100%	Interiors - MEP Rough	45 days	Mon 2/2/26	Fri 4/3/26



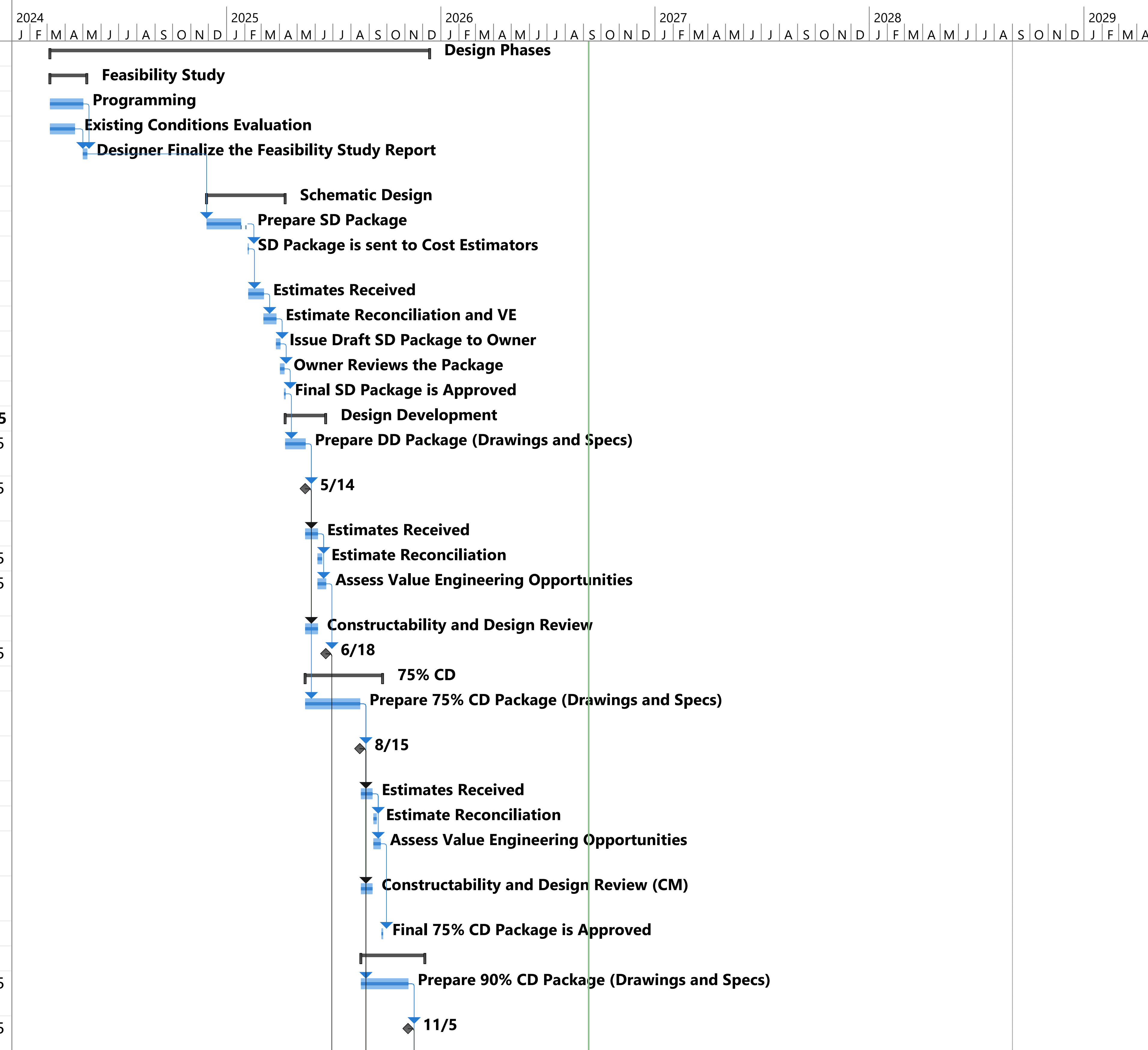
MCLAUGHLIN MIDDLE SCHOOL PROJECT SCHEDULE

ID	Task Mode	% Complete	Task Name	Duration	Start	Finish
74		100%	Interiors - Finishes	30 days	Mon 3/30/26	Fri 5/8/26
75		100%	Commissioning	25 days	Mon 5/11/26	Fri 6/12/26
76		100%	FFE+Tech	20 days	Mon 6/15/26	Fri 7/10/26
77		100%	Inspections	20 days	Mon 6/15/26	Fri 7/10/26
78		100%	TCO	7 days	Mon 7/13/26	Tue 7/21/26
79		**100%**	**Exterior Sitework/ Landscaping**	**47 days**	**Fri 5/8/26**	**Mon 7/13/26**
80		100%	Utility tie-ins	20 days	Fri 5/8/26	Thu 6/4/26
81		100%	Site lighting	20 days	Fri 5/8/26	Thu 6/4/26
82		100%	Courtyard construction	40 days	Fri 5/8/26	Thu 7/2/26
83		100%	Sidewalks	25 days	Fri 6/5/26	Thu 7/9/26
84		100%	Landscaping	25 days	Fri 6/5/26	Thu 7/9/26
85		100%	Binder + Pave	10 days	Fri 6/26/26	Thu 7/9/26
86		100%	Line stripping	2 days	Fri 7/10/26	Mon 7/13/26
87		**100%**	**Renovations - 2025, 2026**	**314 days**	**Wed 6/18/25**	**Mon 8/31/26**
88		**100%**	**Summer 2025**	**116 days**	**Wed 6/18/25**	**Wed 11/26/2**
89		100%	Ph 2/ summer 2025/ Roof	116 days	Wed 6/18/25	Wed 11/26/2
90		**100%**	**Summer 2026**	**52 days**	**Fri 6/19/26**	**Mon 8/31/26**
91		100%	Ph 2/ summer 2026/ Gym, Café, Classrooms, Bathrooms	52 days	Fri 6/19/26	Mon 8/31/26



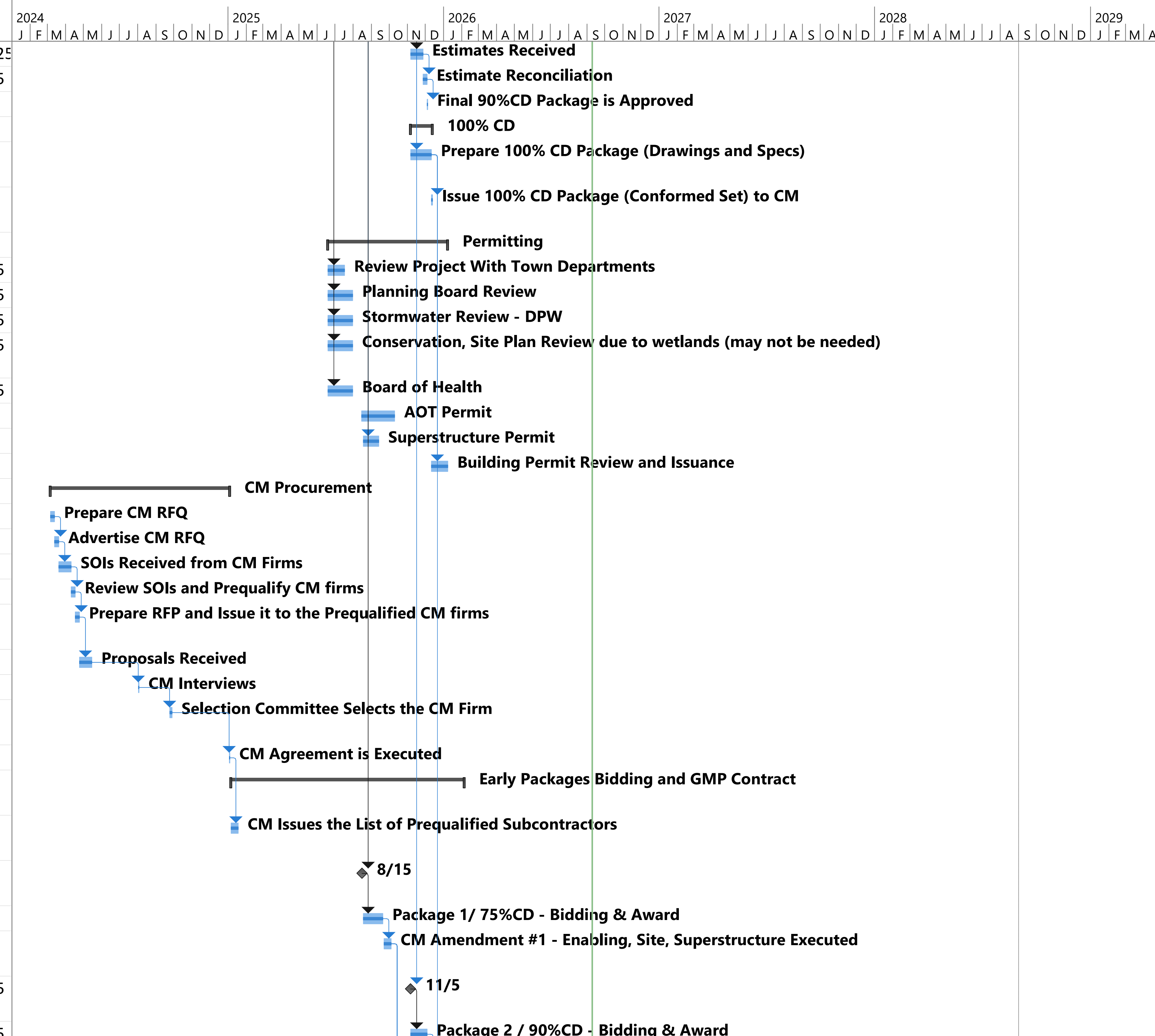
PARKSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
1	**10...**		**Design Phases**	**460 days**	**Wed 3/6/24**	**Fri 12/12/25**
2	**10...**		**Feasibility Study**	**45 days**	**Wed 3/6/24**	**Tue 5/7/24**
3	10...		Programming	40 days	Wed 3/6/24	Tue 4/30/24
4	10...		Existing Conditions Evaluation	30 days	Wed 3/6/24	Tue 4/16/24
5	10...		Designer Finalize the Feasibility Study Report	5 days	Wed 5/1/24	Tue 5/7/24
6	**10...**		**Schematic Design**	**96 days**	**Thu 11/28/24**	**Thu 4/10/25**
7	10...		Prepare SD Package	50 days	Thu 11/28/24	Wed 2/5/25
8	10...		SD Package is sent to Cost Estimators	1 day	Thu 2/6/25	Thu 2/6/25
9	10...		Estimates Received	18 days	Fri 2/7/25	Tue 3/4/25
10	10...		Estimate Reconciliation and VE	15 days	Wed 3/5/25	Tue 3/25/25
11	10...		Issue Draft SD Package to Owne	5 days	Wed 3/26/25	Tue 4/1/25
12	10...		Owner Reviews the Package	5 days	Wed 4/2/25	Tue 4/8/25
13	10...		Final SD Package is Approved	2 days	Wed 4/9/25	Thu 4/10/25
14	**10...**		**Design Development**	**49 days**	**Fri 4/11/25**	**Wed 6/18/25**
15	10...		Prepare DD Package (Drawings and Specs)	24 days	Fri 4/11/25	Wed 5/14/25
16	10...		DD Package is sent to Cost Estimators	0 days	Wed 5/14/25	Wed 5/14/25
17	10...		Estimates Received	15 days	Thu 5/15/25	Wed 6/4/25
18	10...		Estimate Reconciliation	5 days	Thu 6/5/25	Wed 6/11/25
19	10...		Assess Value Engineering Opportunities	10 days	Thu 6/5/25	Wed 6/18/25
20	10...		Constructability and Design Rev	15 days	Thu 5/15/25	Wed 6/4/25
21	10...		Final DD Package is Approved	0 days	Wed 6/18/25	Wed 6/18/25
22	**10...**		**75% CD**	**94 days**	**Thu 5/15/25**	**Tue 9/23/25**
23	10...		Prepare 75% CD Package (Drawings and Specs)	67 days	Thu 5/15/25	Fri 8/15/25
24	10...		75% CD Package is sent to Cost Estimators	0 days	Fri 8/15/25	Fri 8/15/25
25	10...		Estimates Received	15 days	Mon 8/18/25	Fri 9/5/25
26	10...		Estimate Reconciliation	5 days	Mon 9/8/25	Fri 9/12/25
27	10...		Assess Value Engineering Opportunities	10 days	Mon 9/8/25	Fri 9/19/25
28	10...		Constructability and Design Review (CM)	15 days	Mon 8/18/25	Fri 9/5/25
29	10...		Final 75% CD Package is Approv	2 days	Mon 9/22/25	Tue 9/23/25
30	**10...**		**90% CD**	**79 days**	**Mon 8/18/25**	**Thu 12/4/25**
31	10...		Prepare 90% CD Package (Drawings and Specs)	58 days	Mon 8/18/25	Wed 11/5/25
32	10...		90% CD Package is sent to Cost Estimators	0 days	Wed 11/5/25	Wed 11/5/25



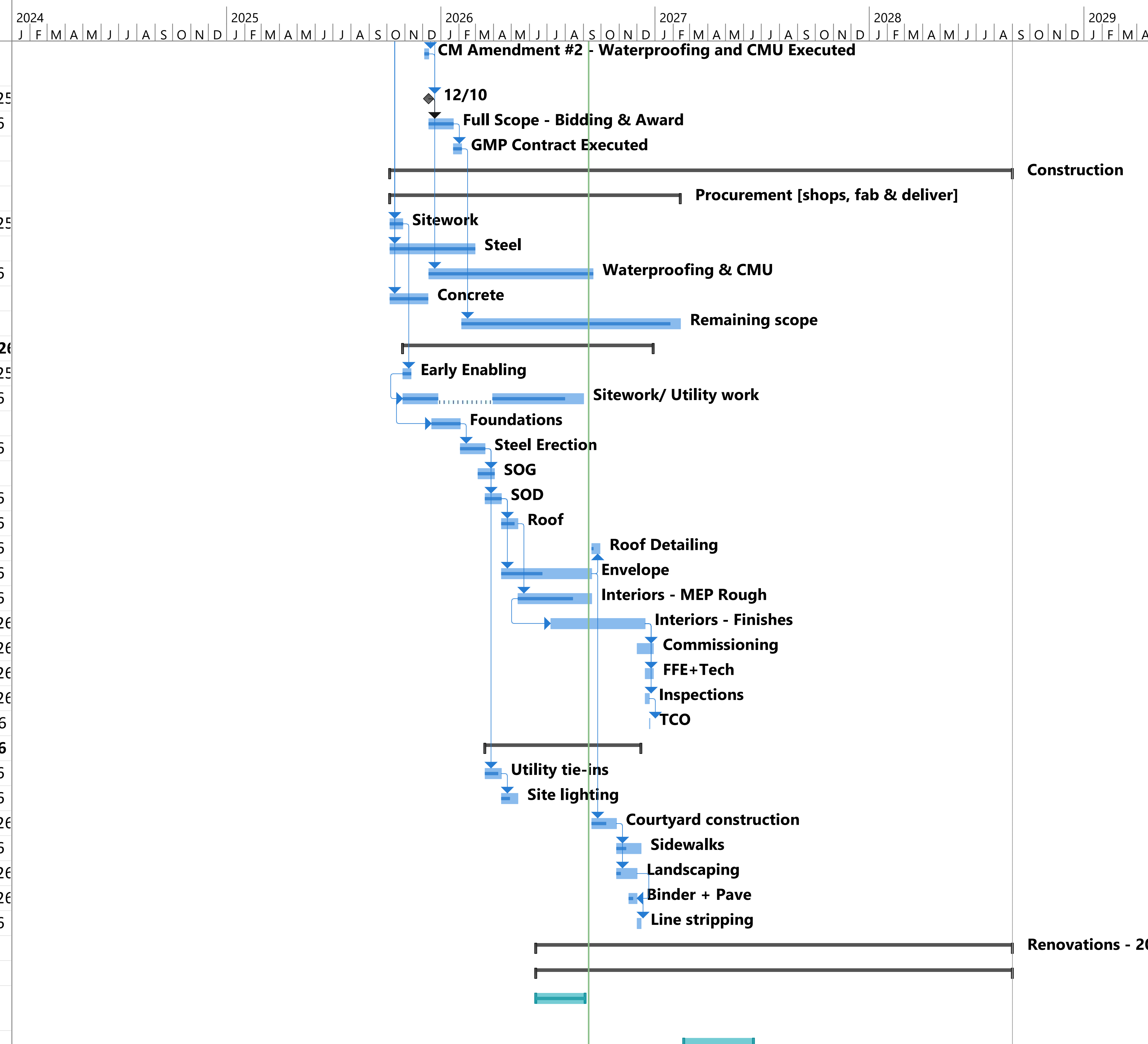
PARKSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
33	10...		Estimates Received	15 days	Thu 11/6/25	Wed 11/26/25
34	10...		Estimate Reconciliation	5 days	Thu 11/27/25	Wed 12/3/25
35	10...		Final 90%CD Package is Approve	1 day	Thu 12/4/25	Thu 12/4/25
36	**10...**		**100% CD**	**27 days**	**Thu 11/6/25**	**Fri 12/12/25**
37	10...		Prepare 100% CD Package (Drawings and Specs)	25 days	Thu 11/6/25	Wed 12/10/25
38	10...		Issue 100% CD Package (Conformed Set) to CM	2 days	Thu 12/11/25	Fri 12/12/25
39	**10...**		**Permitting**	**145 days**	**Thu 6/19/25**	**Wed 1/7/26**
40	10...		Review Project With Town Departi	20 days	Thu 6/19/25	Wed 7/16/25
41	10...		Planning Board Review	30 days	Thu 6/19/25	Wed 7/30/25
42	10...		Stormwater Review - DPW	30 days	Thu 6/19/25	Wed 7/30/25
43	10...		Conservation, Site Plan Review due to wetlands (may not be	30 days	Thu 6/19/25	Wed 7/30/25
44	10...		Board of Health	30 days	Thu 6/19/25	Wed 7/30/25
45	10...		AOT Permit	40 days	Fri 8/15/25	Thu 10/9/25
46	10...		Superstructure Permit	20 days	Mon 8/18/25	Fri 9/12/25
47	10...		Building Permit Review and Issuan	20 days	Thu 12/11/25	Wed 1/7/26
48	**10...**		**CM Procurement**	**215 days**	**Wed 3/6/24**	**Fri 1/3/25**
49	10...		Prepare CM RFQ	5 days	Wed 3/6/24	Tue 3/12/24
50	10...		Advertise CM RFQ	5 days	Wed 3/13/24	Tue 3/19/24
51	10...		SOIs Received from CM Firms	15 days	Wed 3/20/24	Tue 4/9/24
52	10...		Review SOIs and Prequalify CM fir	5 days	Wed 4/10/24	Tue 4/16/24
53	10...		Prepare RFP and Issue it to the Prequalified CM firms	5 days	Wed 4/17/24	Tue 4/23/24
54	10...		Proposals Received	15 days	Wed 4/24/24	Tue 5/14/24
55	10...		CM Interviews	1 day	Fri 8/2/24	Fri 8/2/24
56	10...		Selection Committee Selects the CM Firm	4 days	Tue 9/24/24	Fri 9/27/24
57	10...		CM Agreement is Executed	1 day	Fri 1/3/25	Fri 1/3/25
58	**10...**		**Early Packages Bidding and GMP Contract**	**283 days**	**Mon 1/6/25**	**Wed 2/4/26**
59	10...		CM Issues the List of Prequalified Subcontractors	10 days	Mon 1/6/25	Fri 1/17/25
60	10...		Early Bid Package 1 / 75%CD - Sitework, steel, concrete issued	0 days	Fri 8/15/25	Fri 8/15/25
61	10...		Package 1/ 75%CD - Bidding & Aw	25 days	Mon 8/18/25	Fri 9/19/25
62	10...		CM Amendment #1 - Enabling, Site, Superstructure Executed	10 days	Mon 9/22/25	Fri 10/3/25
63	10...		Early Bid Package 2 / 90%CD - Waterproofing and CMU issued	0 days	Wed 11/5/25	Wed 11/5/25
64	10...		Package 2 / 90%CD - Bidding & Aw	20 days	Thu 11/6/25	Wed 12/3/25

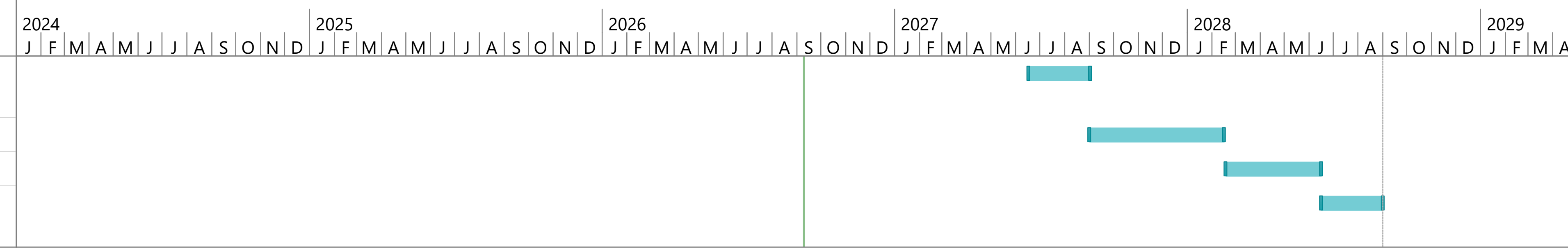


PARKSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
65	10...		CM Amendment #2 - Waterproofing and CMU	5 days	Thu 12/4/25	Wed 12/10/25
66	10...		100% Full Scope Issued to CM	0 days	Wed 12/10/25	Wed 12/10/25
67	10...		Full Scope - Bidding & Award	30 days	Thu 12/11/25	Wed 1/21/26
68	10...		GMP Contract Executed	10 days	Thu 1/22/26	Wed 2/4/26
69	**61%**		**Construction**	**759 days**	**Mon 10/6/25**	**Thu 8/31/28**
70	**98%**		**Procurement [shops, fab & delive**	**355 days**	**Mon 10/6/25**	**Fri 2/12/27**
71	10...		Sitework	16 days	Mon 10/6/25	Mon 10/27/25
72	10...		Steel	105 days	Mon 10/6/25	Fri 2/27/26
73	10...		Waterproofing & CMU	200 days	Thu 12/11/25	Wed 9/16/26
74	10...		Concrete	47 days	Mon 10/6/25	Tue 12/9/25
75	95%		Remaining scope	267 days	Thu 2/5/26	Fri 2/12/27
76	**63%**		**Construction - Addition - Phase 1**	**305 days**	**Tue 10/28/25**	**Mon 12/28/26**
77	10...		Early Enabling	10 days	Tue 10/28/25	Mon 11/10/25
78	90%		Sitework/ Utility work	220 days	Tue 10/28/25	Mon 8/31/26
79	10...		Foundations	35 days	Tue 12/16/25	Mon 2/2/26
80	10...		Steel Erection	30 days	Tue 2/3/26	Mon 3/16/26
81	10...		SOG	20 days	Thu 3/5/26	Wed 4/1/26
82	10...		SOD	20 days	Tue 3/17/26	Mon 4/13/26
83	80%		Roof	20 days	Tue 4/14/26	Mon 5/11/26
84	25%		Roof Detailing	10 days	Tue 9/15/26	Mon 9/28/26
85	45%		Envelope	110 days	Tue 4/14/26	Mon 9/14/26
86	75%		Interiors - MEP Rough	90 days	Tue 5/12/26	Mon 9/14/26
87	0%		Interiors - Finishes	115 days	Tue 7/7/26	Mon 12/14/26
88	0%		Commissioning	20 days	Tue 12/1/26	Mon 12/28/26
89	0%		FFE+Tech	10 days	Tue 12/15/26	Mon 12/28/26
90	0%		Inspections	5 days	Tue 12/15/26	Mon 12/21/26
91	0%		TCO	1 day	Tue 12/22/26	Tue 12/22/26
92	**47%**		**Exterior Sitework/ Landscaping**	**190 days**	**Tue 3/17/26**	**Mon 12/7/26**
93	80%		Utility tie-ins	20 days	Tue 3/17/26	Mon 4/13/26
94	50%		Site lighting	20 days	Tue 4/14/26	Mon 5/11/26
95	60%		Courtyard construction	30 days	Tue 9/15/26	Mon 10/26/26
96	40%		Sidewalks	30 days	Tue 10/27/26	Mon 12/7/26
97	20%		Landscaping	25 days	Tue 10/27/26	Mon 11/30/26
98	50%		Binder + Pave	10 days	Tue 11/17/26	Mon 11/30/26
99	0%		Line stripping	5 days	Tue 12/1/26	Mon 12/7/26
100	**13%**		**Renovations - 2026, 2027, 2028 [1**	**580 days**	**Fri 6/12/26**	**Thu 8/31/28**
101	**13%**		**Overall Renovation**	**580 days**	**Fri 6/12/26**	**Thu 8/31/28**
102	10...		Phase 2 Renovation [Summer 2026]	60 days	Fri 6/12/26	Thu 9/3/26
103	0%		Phase 3 Renovation [Spring 2	85 days	Fri 2/19/27	Thu 6/17/27

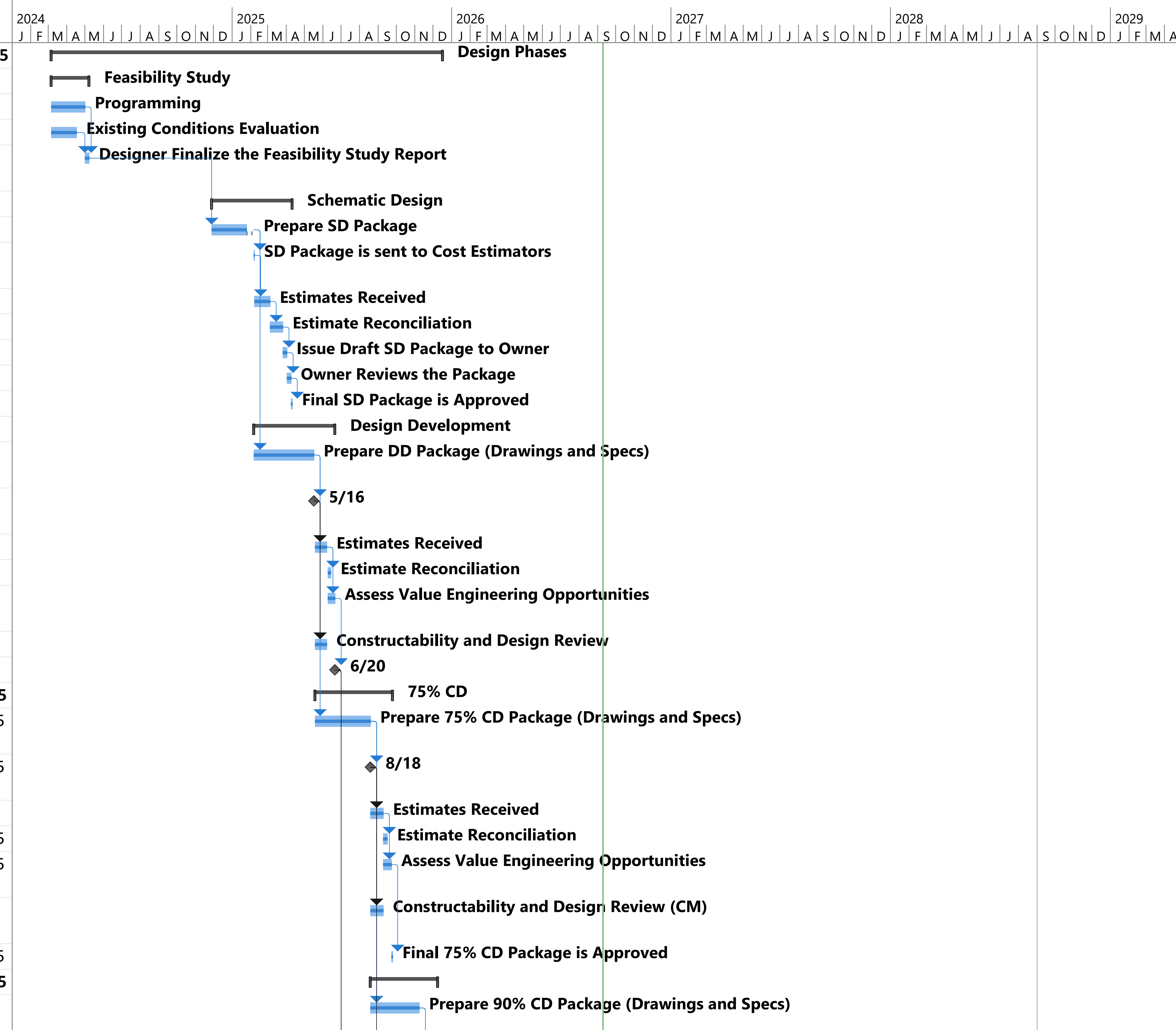


ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
104	0%		Phase 4 Renovation [Summer 2027]	55 days	Thu 6/17/27	Wed 9/1/27
105	0%		Phase 5 Renovation [Fall 202	120 days	Wed 9/1/27	Tue 2/15/28
106	0%		Phase 6 Renovation [Spring 2	85 days	Fri 2/18/28	Thu 6/15/28
107	0%		Phase 7 Renovation [Summer 2028]	55 days	Fri 6/16/28	Thu 8/31/28



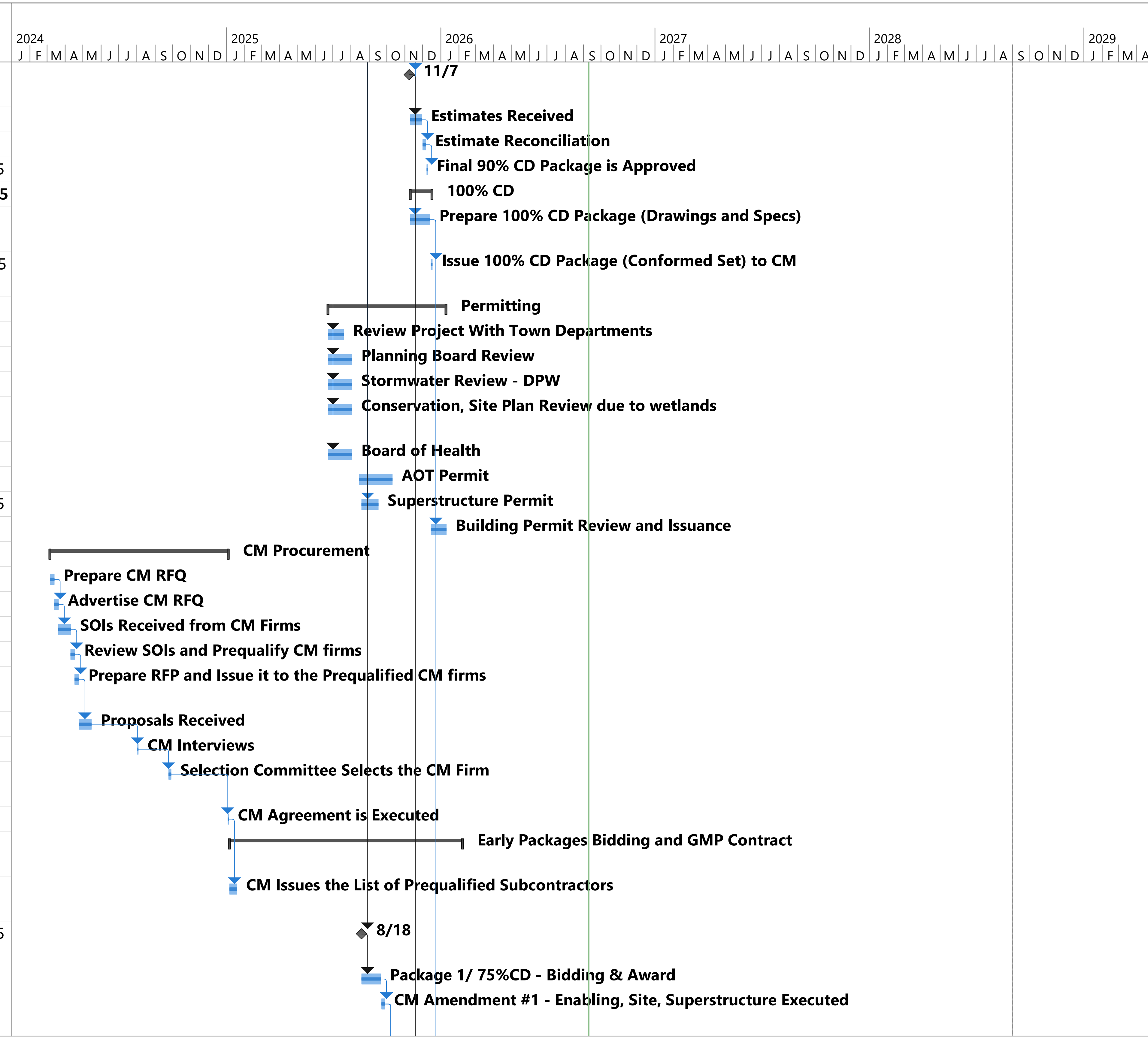
SOUTHSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
1	**10...**		**Design Phases**	**462 days**	**Wed 3/6/24**	**Tue 12/16/25**
2	**10...**		**Feasibility Study**	**45 days**	**Wed 3/6/24**	**Tue 5/7/24**
3	10...		Programming	40 days	Wed 3/6/24	Tue 4/30/24
4	10...		Existing Conditions Evaluation	30 days	Wed 3/6/24	Tue 4/16/24
5	10...		Designer Finalize the Feasibility Study Report	5 days	Wed 5/1/24	Tue 5/7/24
6	**10...**		**Schematic Design**	**96 days**	**Thu 11/28/24**	**Thu 4/10/25**
7	10...		Prepare SD Package	50 days	Thu 11/28/24	Wed 2/5/25
8	10...		SD Package is sent to Cost Estimators	1 day	Thu 2/6/25	Thu 2/6/25
9	10...		Estimates Received	18 days	Fri 2/7/25	Tue 3/4/25
10	10...		Estimate Reconciliation	15 days	Wed 3/5/25	Tue 3/25/25
11	10...		Issue Draft SD Package to Owne	5 days	Wed 3/26/25	Tue 4/1/25
12	10...		Owner Reviews the Package	5 days	Wed 4/2/25	Tue 4/8/25
13	10...		Final SD Package is Approved	2 days	Wed 4/9/25	Thu 4/10/25
14	**10...**		**Design Development**	**97 days**	**Thu 2/6/25**	**Fri 6/20/25**
15	10...		Prepare DD Package (Drawings and Specs)	72 days	Thu 2/6/25	Fri 5/16/25
16	10...		DD Package is sent to Cost Estimators	0 days	Fri 5/16/25	Fri 5/16/25
17	10...		Estimates Received	15 days	Mon 5/19/25	Fri 6/6/25
18	10...		Estimate Reconciliation	5 days	Mon 6/9/25	Fri 6/13/25
19	10...		Assess Value Engineering Opportunities	10 days	Mon 6/9/25	Fri 6/20/25
20	10...		Constructability and Design Rev	15 days	Mon 5/19/25	Fri 6/6/25
21	10...		Final DD Package is Approved	0 days	Fri 6/20/25	Fri 6/20/25
22	**10...**		**75% CD**	**93 days**	**Mon 5/19/25**	**Wed 9/24/25**
23	10...		Prepare 75% CD Package (Drawings and Specs)	66 days	Mon 5/19/25	Mon 8/18/25
24	10...		75% CD Package is sent to Cost Estimators	0 days	Mon 8/18/25	Mon 8/18/25
25	10...		Estimates Received	15 days	Tue 8/19/25	Mon 9/8/25
26	10...		Estimate Reconciliation	5 days	Tue 9/9/25	Mon 9/15/25
27	10...		Assess Value Engineering Opportunities	10 days	Tue 9/9/25	Mon 9/22/25
28	10...		Constructability and Design Review (CM)	15 days	Tue 8/19/25	Mon 9/8/25
29	10...		Final 75% CD Package is Approv	2 days	Tue 9/23/25	Wed 9/24/25
30	**10...**		**90% CD**	**80 days**	**Tue 8/19/25**	**Mon 12/8/25**
31	10...		Prepare 90% CD Package (Drawings and Specs)	59 days	Tue 8/19/25	Fri 11/7/25



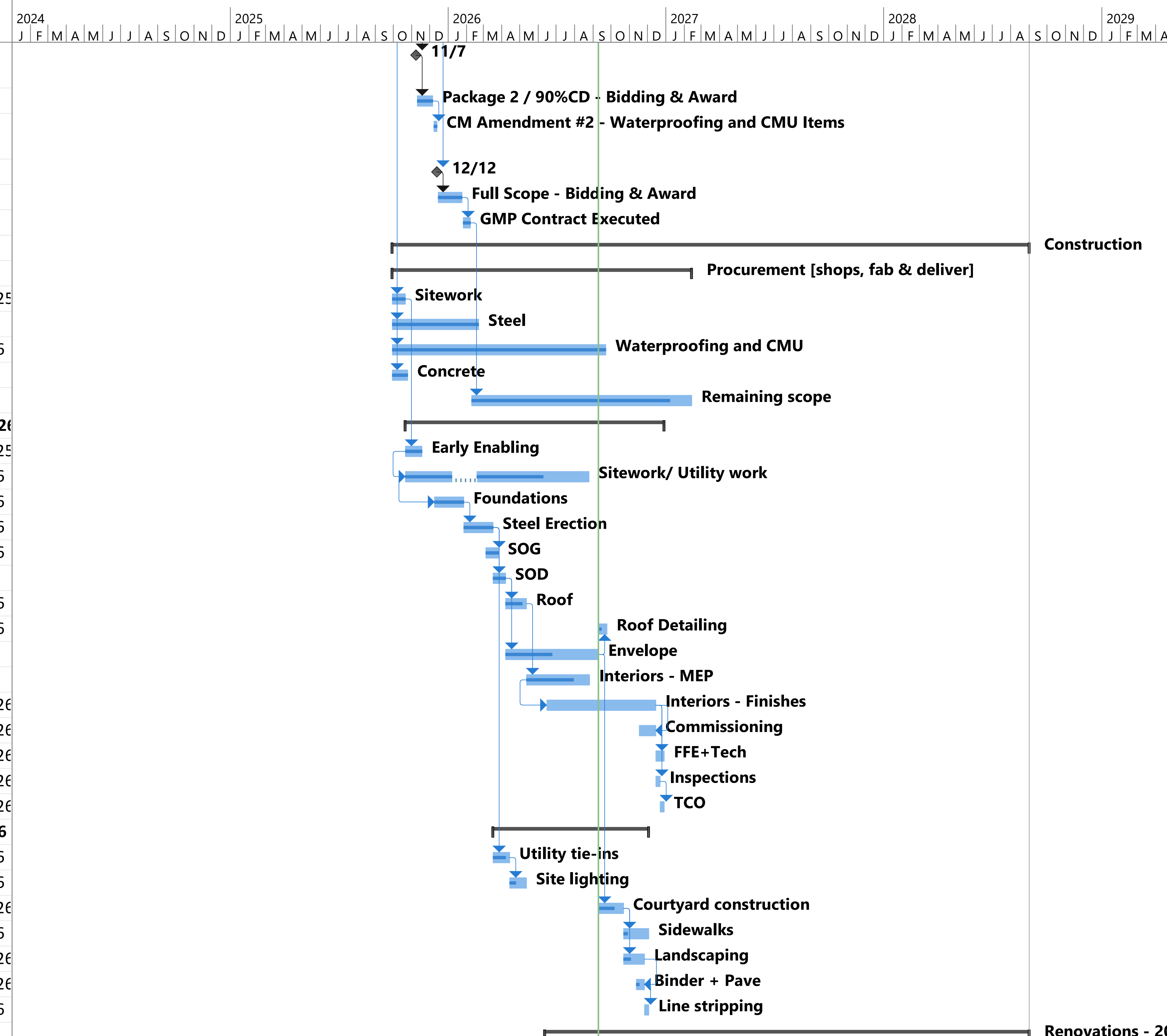
SOUTHSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
32	10...		90% CD Package is sent to Cost Estimators	0 days	Fri 11/7/25	Fri 11/7/25
33	10...		Estimates Received	15 days	Mon 11/10/25	Fri 11/28/25
34	10...		Estimate Reconciliation	5 days	Mon 12/1/25	Fri 12/5/25
35	10...		Final 90% CD Package is Approv	1 day	Mon 12/8/25	Mon 12/8/25
36	**10...**		**100% CD**	**27 days**	**Mon 11/10/25**	**Tue 12/16/25**
37	10...		Prepare 100% CD Package (Drawings and Specs)	25 days	Mon 11/10/25	Fri 12/12/25
38	10...		Issue 100% CD Package (Conformed Set) to CM	2 days	Mon 12/15/25	Tue 12/16/25
39	**10...**		**Permitting**	**145 days**	**Mon 6/23/25**	**Fri 1/9/26**
40	10...		Review Project With Town Departi	20 days	Mon 6/23/25	Fri 7/18/25
41	10...		Planning Board Review	30 days	Mon 6/23/25	Fri 8/1/25
42	10...		Stormwater Review - DPW	30 days	Mon 6/23/25	Fri 8/1/25
43	10...		Conservation, Site Plan Review due to wetlands	30 days	Mon 6/23/25	Fri 8/1/25
44	10...		Board of Health	30 days	Mon 6/23/25	Fri 8/1/25
45	10...		AOT Permit	40 days	Fri 8/15/25	Thu 10/9/25
46	10...		Superstructure Permit	20 days	Tue 8/19/25	Mon 9/15/25
47	10...		Building Permit Review and Issuan	20 days	Mon 12/15/25	Fri 1/9/26
48	**10...**		**CM Procurement**	**215 days**	**Wed 3/6/24**	**Fri 1/3/25**
49	10...		Prepare CM RFQ	5 days	Wed 3/6/24	Tue 3/12/24
50	10...		Advertise CM RFQ	5 days	Wed 3/13/24	Tue 3/19/24
51	10...		SOIs Received from CM Firms	15 days	Wed 3/20/24	Tue 4/9/24
52	10...		Review SOIs and Prequalify CM fir	5 days	Wed 4/10/24	Tue 4/16/24
53	10...		Prepare RFP and Issue it to the Prequalified CM firms	5 days	Wed 4/17/24	Tue 4/23/24
54	10...		Proposals Received	15 days	Wed 4/24/24	Tue 5/14/24
55	10...		CM Interviews	1 day	Fri 8/2/24	Fri 8/2/24
56	10...		Selection Committee Selects the CM Firm	4 days	Tue 9/24/24	Fri 9/27/24
57	10...		CM Agreement is Executed	1 day	Fri 1/3/25	Fri 1/3/25
58	**10...**		**Early Packages Bidding and GMP Contract**	**285 days**	**Mon 1/6/25**	**Fri 2/6/26**
59	10...		CM Issues the List of Prequalified Subcontractors	10 days	Mon 1/6/25	Fri 1/17/25
60	10...		Early Bid Package 1/ 75%CD - Sitework, steel, concrete issued	0 days	Mon 8/18/25	Mon 8/18/25
61	10...		Package 1/ 75%CD - Bidding & Aw	24 days	Tue 8/19/25	Fri 9/19/25
62	10...		CM Amendment #1 - Enabling, Site, Superstructure Executed	5 days	Mon 9/22/25	Fri 9/26/25



SOUTHSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
63	10...		Early Bid Package 2/ 90%CD - Waterproofing and CMU issued	0 days	Fri 11/7/25	Fri 11/7/25
64	10...		Package 2 / 90%CD - Bidding & Aw	20 days	Mon 11/10/25	Fri 12/5/25
65	10...		CM Amendment #2 - Waterproofing and CMU Items	5 days	Mon 12/8/25	Fri 12/12/25
66	10...		100% Full Scope Issued to CM	0 days	Fri 12/12/25	Fri 12/12/25
67	10...		Full Scope - Bidding & Award	30 days	Mon 12/15/25	Fri 1/23/26
68	10...		GMP Contract Executed	10 days	Mon 1/26/26	Fri 2/6/26
69	**59%**		**Construction**	**764 days**	**Mon 9/29/25**	**Thu 8/31/28**
70	**96%**		**Procurement [shops, fab & delive**	**360 days**	**Mon 9/29/25**	**Fri 2/12/27**
71	10...		Sitework	16 days	Mon 9/29/25	Mon 10/20/2
72	10...		Steel	105 days	Mon 9/29/25	Fri 2/20/26
73	10...		Waterproofing and CMU	256 days	Mon 9/29/25	Mon 9/21/26
74	10...		Concrete	20 days	Mon 9/29/25	Fri 10/24/25
75	90%		Remaining scope	265 days	Mon 2/9/26	Fri 2/12/27
76	**57%**		**Construction - Addition - Phase 1**	**310 days**	**Tue 10/21/25**	**Mon 12/28/2**
77	10...		Early Enabling	20 days	Tue 10/21/25	Mon 11/17/2
78	75%		Sitework/ Utility work	220 days	Tue 10/21/25	Mon 8/24/26
79	10...		Foundations	35 days	Tue 12/9/25	Mon 1/26/26
80	10...		Steel Erection	35 days	Tue 1/27/26	Mon 3/16/26
81	10...		SOG	15 days	Thu 3/5/26	Wed 3/25/26
82	10...		SOD	15 days	Tue 3/17/26	Mon 4/6/26
83	80%		Roof	25 days	Tue 4/7/26	Mon 5/11/26
84	25%		Roof Detailing	10 days	Thu 9/10/26	Wed 9/23/26
85	50%		Envelope	112 days	Tue 4/7/26	Wed 9/9/26
86	75%		Interiors - MEP	76 days	Tue 5/12/26	Tue 8/25/26
87	0%		Interiors - Finishes	131 days	Mon 6/15/26	Mon 12/14/2
88	0%		Commissioning	20 days	Tue 11/17/26	Mon 12/14/2
89	0%		FFE+Tech	10 days	Tue 12/15/26	Mon 12/28/2
90	0%		Inspections	5 days	Tue 12/15/26	Mon 12/21/2
91	0%		TCO	5 days	Tue 12/22/26	Mon 12/28/2
92	**40%**		**Exterior Sitework/ Landscaping**	**187 days**	**Tue 3/17/26**	**Wed 12/2/26**
93	75%		Utility tie-ins	20 days	Tue 3/17/26	Mon 4/13/26
94	40%		Site lighting	20 days	Tue 4/14/26	Mon 5/11/26
95	60%		Courtyard construction	30 days	Thu 9/10/26	Wed 10/21/2
96	15%		Sidewalks	30 days	Thu 10/22/26	Wed 12/2/26
97	30%		Landscaping	25 days	Thu 10/22/26	Wed 11/25/2
98	30%		Binder + Pave	10 days	Thu 11/12/26	Wed 11/25/2
99	0%		Line stripping	5 days	Thu 11/26/26	Wed 12/2/26
100	**13%**		**Renovations - 2026, 2027, 2028 [**	**1580 days**	**Fri 6/12/26**	**Thu 8/31/28**



SOUTHSIDE MIDDLE SCHOOL PROJECT SCHEDULE

ID	% Comp	Task Mode	Task Name	Duration	Start	Finish
101	**13%**		**Overall Renovation**	**580 days**	**Fri 6/12/26**	**Thu 8/31/28**
102	10...		Phase 2 Renovation [Summer	60 days	Fri 6/12/26	Thu 9/3/26
103	0%		Phase 3 Renovation [Spring 2	85 days	Fri 2/19/27	Thu 6/17/27
104	0%		Phase 4 Renovation [Summer 2027]	55 days	Thu 6/17/27	Wed 9/1/27
105	0%		Phase 5 Renovation [Fall 202	120 days	Wed 9/1/27	Tue 2/15/28
106	0%		Phase 6 Renovation [Spring 2	85 days	Fri 2/18/28	Thu 6/15/28
107	0%		Phase 7 Renovation [Summer 2028]	55 days	Fri 6/16/28	Thu 8/31/28