

Town of Canterbury
Profit & Loss Budget vs. Actual
 January 1 through September 18, 2026

	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
3100 · TAXES				
3110 · Property Taxes	4,177,133.55	0.00	4,177,133.55	100.0%
3120 · Land Use Change Tax	61,752.50	0.00	61,752.50	100.0%
3185 · Timber Tax	21,675.45	10,000.00	11,675.45	216.8%
3186 · Payment in Lieu of Taxes	5,615.00	10,000.00	(4,385.00)	56.2%
Total 3100 · TAXES	4,266,176.50	20,000.00	4,246,176.50	21,330.9%
3200 · LICENSES, PERMITS & FEES				
3220 · Motor Vehicle Permits				
3220.B · Boat Permits	956.84	500.00	456.84	191.4%
3220 · Motor Vehicle Permits - Other	526,888.00	610,000.00	(83,112.00)	86.4%
Total 3220 · Motor Vehicle Permits	527,844.84	610,500.00	(82,655.16)	86.5%
3230 · Building Permits	12,804.80	15,000.00	(2,195.20)	85.4%
3240 · Municipal Agent Fees	16,408.48	20,000.00	(3,591.52)	82.0%
3290 · Other Licenses, permits & fees				
3290.1 · Dogs	1,681.25	1,500.00	181.25	112.1%
3290.3 · Marriage License	35.00	600.00	(565.00)	5.8%
3290.4 · Vital Statistics	1,225.00	1,000.00	225.00	122.5%
Total 3290 · Other Licenses, permits & fees	2,941.25	3,100.00	(158.75)	94.9%
Total 3200 · LICENSES, PERMITS & FEES	559,999.37	648,600.00	(88,600.63)	86.3%
3300 · Revenues from the State of NH				
3350.9 · Grants-State of NH	4,615.33	0.00	4,615.33	100.0%
3300.2 · Rooms & Meals Tax	0.00	220,000.00	(220,000.00)	0.0%
3350.3 · Highway Block Grant	70,220.24	100,566.00	(30,345.76)	69.8%
3350.4 · State & Federal Forest Land	110.09	100.00	10.09	110.1%
3359.1 · Other State Revenues	45,445.33	100.00	45,345.33	45,445.3%
3359.5 · Voter Checklist Town Portion	175.00	100.00	75.00	175.0%
3359.6 · UCC Quarterly Income	735.00	800.00	(65.00)	91.9%
Total 3300 · Revenues from the State of NH	121,300.99	321,666.00	(200,365.01)	37.7%
3400 · CHARGES FOR SERVICES				
3401 · INCOME FROM DEPARTMENTS				
3401.68 · Fire & EMS Training	4,478.25	1,000.00	3,478.25	447.8%
3401.1 · Planning Board Fees	4,685.00	1,500.00	3,185.00	312.3%
3401.3 · ZBA Fees	1,722.00	3,000.00	(1,278.00)	57.4%
3401.06 · Police Dept Off Duty Details	34,635.00	0.00	34,635.00	100.0%
3401.10 · Pistol Permits	90.00	100.00	(10.00)	90.0%
3401.11 · Police Department - Reports	395.00	200.00	195.00	197.5%
3401.20 · Copier Income	38.25	0.00	38.25	100.0%
3401.42 · Misc. Income	(231.89)	0.00	(231.89)	100.0%
3401.50 · Historic District Comm Fees	818.00	100.00	718.00	818.0%
3401.52 · Fire Department Inspections	1,336.90	0.00	1,336.90	100.0%
3401.59 · Town Hall Rental Income	75.00	75.00	0.00	100.0%
3401.63 · Cemetery Plots	2,250.00	2,000.00	250.00	112.5%
3401.67 · Fire Dept Off Duty Details	8,880.00	0.00	8,880.00	100.0%
3401 · INCOME FROM DEPARTMENTS - Other	(1,296.90)	0.00	(1,296.90)	100.0%
Total 3401 · INCOME FROM DEPARTMENTS	57,874.61	7,975.00	49,899.61	725.7%
Total 3400 · CHARGES FOR SERVICES	57,874.61	7,975.00	49,899.61	725.7%
35 · REVENUES FROM MISC SOURCES				
3190 · Interest & Penalties	9,121.41	10,000.00	(878.59)	91.2%
3501 · Sale of Municipal Property	6,350.00	2,500.00	3,850.00	254.0%

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	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
3502 · Interest on Investments	39,168.87	30,000.00	9,168.87	130.6%
3507 · Health Insurance Reimbursement	27,135.89	30,816.00	(3,680.11)	88.1%
3510 · NSF Fee	50.00	0.00	50.00	100.0%
3515 · Misc Revenues	13,516.35	1,000.00	12,516.35	1,351.6%
Total 35 · REVENUES FROM MISC SOURCES	95,342.52	74,316.00	21,026.52	128.3%
3500.1 · ENTERPRISE FUND				
3401.40 · Transfer Station Fees	18,106.89	16,000.00	2,106.89	113.2%
3401.41 · Recycled Waste	12,841.36	12,000.00	841.36	107.0%
3401.58 · Textiles	415.00	600.00	(185.00)	69.2%
4100 · PAYT Bags	46,320.00	55,000.00	(8,680.00)	84.2%
4100.2 · Private Hauler Reimbursement	8,804.19	12,000.00	(3,195.81)	73.4%
Total 3500.1 · ENTERPRISE FUND	86,487.44	95,600.00	(9,112.56)	90.5%
3915 · TRANSFERS FROM CAPITAL RESERVE				
3915.01 · Transfer from CRF Highway Equip	98,902.00	118,000.00	(19,098.00)	83.8%
3915.02 · Transfer from CRF Highway Truck	150,000.00	150,000.00	0.00	100.0%
3915.19 · Tr Fr Sam Lake House Expendable	93,903.68	0.00	93,903.68	100.0%
3915.21 · Tr Fr CRF Firefighting Equip	40,000.00	40,000.00	0.00	100.0%
Total 3915 · TRANSFERS FROM CAPITAL RESERVE	382,805.68	308,000.00	74,805.68	124.3%
3930 · OTHER FINANCING SOURCES	490,000.00	0.00	490,000.00	100.0%
Total Income	6,059,987.11	1,476,157.00	4,583,830.11	410.5%
Gross Profit	6,059,987.11	1,476,157.00	4,583,830.11	410.5%
Expense				
4659 · Agricultural Commission				
4659.1 · Administration	215.74	500.00	(284.26)	43.1%
Total 4659 · Agricultural Commission	215.74	500.00	(284.26)	43.1%
4135 · INFORMATION TECHNOLOGY CONSERVATION				
4135-18 · Computers/Hardware	0.00	1.00	(1.00)	0.0%
4135-19 · Software/Licensing	232.00	385.00	(153.00)	60.3%
4135-20 · Computer Repair	0.00	1.00	(1.00)	0.0%
Total CONSERVATION	232.00	387.00	(155.00)	59.9%
HIGHWAY				
4135.21 · Computer Repair - Transfer Stat	0.00	250.00	(250.00)	0.0%
4135-15 · Computers/Hardware	0.00	500.00	(500.00)	0.0%
4135-16 · Software/Licensing	28.00	250.00	(222.00)	11.2%
4135-17 · Computer Repair - Highway	0.00	250.00	(250.00)	0.0%
Total HIGHWAY	28.00	1,250.00	(1,222.00)	2.2%
FIRE				
4135.15 · Offsite Backup	862.50	870.00	(7.50)	99.1%
4135-12 · Computers/Hardware	0.00	1,000.00	(1,000.00)	0.0%
4135-13 · Software/Licensing	2,225.50	2,500.00	(274.50)	89.0%
4135-14 · Computer Repair	0.00	500.00	(500.00)	0.0%
Total FIRE	3,088.00	4,870.00	(1,782.00)	63.4%
POLICE				
4135.12 · Offsite Backup	862.50	870.00	(7.50)	99.1%
4135-9p · Computers/Hardware	162.93	2,500.00	(2,337.07)	6.5%
4135-10 · Software/Licensing	3,979.30	3,800.00	179.30	104.7%
4135-11 · Computer Repair	0.00	500.00	(500.00)	0.0%

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Total POLICE	5,004.73	7,670.00	(2,665.27)	65.3%
TOWN CLERK/TAX COLLECTOR				
4135-6t · Computers/Hardware	0.00	500.00	(500.00)	0.0%
4135-7t · Software/Licensing	175.00	7,000.00	(6,825.00)	2.5%
4135-8t · Computer Repair	0.00	1.00	(1.00)	0.0%
Total TOWN CLERK/TAX COLLECTOR	175.00	7,501.00	(7,326.00)	2.3%
EXECUTIVE				
4135-2e · Computers/Hardware	0.00	1,000.00	(1,000.00)	0.0%
4135-3e · Software/Licensing	7,085.58	18,000.00	(10,914.42)	39.4%
4135-4e · Offsite Backup	2,500.00	2,500.00	0.00	100.0%
4135-5e · IT/Network Support	6,250.00	12,500.00	(6,250.00)	50.0%
Total EXECUTIVE	15,835.58	34,000.00	(18,164.42)	46.6%
Total 4135 · INFORMATION TECHNOLOGY	24,363.31	55,678.00	(31,314.69)	43.8%
4000 · Reconciliation Discrepancies	4.78	0.00	4.78	100.0%
400 · Warrant Articles				
2026-12 · WA12-2025 Freightliner Dump Trk	247,655.00	0.00	247,655.00	100.0%
2026-19 · WA-19 Renewable Energy CRF	0.00	6,000.00	(6,000.00)	0.0%
2026-11 · WA-11 Slide-in Water Tank	0.00	18,000.00	(18,000.00)	0.0%
2026-8 · WA-8 Fire SRF	2,000.00	2,000.00	0.00	100.0%
2026-7 · WA-7 Police SRF	5,000.00	5,000.00	0.00	100.0%
2026-15 · WA15-2000 Sterling Packer Truck	153,932.96	170,000.00	(16,067.04)	90.5%
2026-13 · WA-13 Rescue 1/Command Car	1,464.81	100,000.00	(98,535.19)	1.5%
2026-16 · WA-16 Waste Oil Burner-Hwy Gar	19,725.00	20,000.00	(275.00)	98.6%
2026-17 · WA-17 Salt Shed Capital Reserve	25,000.00	25,000.00	0.00	100.0%
2026-10 · WA-10 2026 Capital Res Deposits	139,000.00	139,000.00	0.00	100.0%
2026-14 · WA-14 Extrication Equipment	49,858.00	50,000.00	(142.00)	99.7%
2026-18 · WA-18 Multifunction Printer	3,946.00	4,000.00	(54.00)	98.7%
2025-11 · WA 11 Sam Lake Hse Garage Reno	37,752.91	0.00	37,752.91	100.0%
2023-2 · Fire Truck 2023	452,358.00	0.00	452,358.00	100.0%
Total 400 · Warrant Articles	1,137,692.68	539,000.00	598,692.68	211.1%
41 · GENERAL GOVERNMENT				
4130 · EXECUTIVE				
4130.1 · Selectmen Salaries	0.00	12,000.00	(12,000.00)	0.0%
4130.3 · Town Administrator Wages	51,191.46	69,641.00	(18,449.54)	73.5%
4130.4 · Office Equipment Repairs	0.00	100.00	(100.00)	0.0%
4130.5 · Selectmen Seminars	419.00	500.00	(81.00)	83.8%
4130.6 · Telephone	3,614.66	5,000.00	(1,385.34)	72.3%
4130.7 · Printing	0.00	100.00	(100.00)	0.0%
4130.8 · Office Equipment	882.00	1,000.00	(118.00)	88.2%
4130.10 · Office Supplies	1,157.40	3,000.00	(1,842.60)	38.6%
4130.11 · Health Insurance	37,636.34	51,000.00	(13,363.66)	73.8%
4130.12 · Postage	978.97	1,200.00	(221.03)	81.6%
4130.15 · Disability/Life Insurance	1,695.24	2,261.00	(565.76)	75.0%
4130.21 · Admin Wages	27,994.27	42,848.00	(14,853.73)	65.3%
4130.22 · Assessing Wages	50,391.21	68,956.00	(18,564.79)	73.1%
4130.25 · Miscellaneous	2,850.00	100.00	2,750.00	2,850.0%
4130.54 · Administrative Training	0.00	250.00	(250.00)	0.0%
4130.55 · Advertising	82.85	500.00	(417.15)	16.6%
4130.56 · Printing Town Report	1,764.00	2,000.00	(236.00)	88.2%
Total 4130 · EXECUTIVE	180,657.40	260,456.00	(79,798.60)	69.4%
4140 · ELECTION, REG & VITAL STATS				
4140.1 · Town Clerk Salary	22,910.94	33,000.00	(10,089.06)	69.4%

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4140.2 · Marriage License Fees	215.00	600.00	(385.00)	35.8%
4140.3 · Deputy Town Clerk Wages	19,266.39	26,520.00	(7,253.61)	72.6%
4140.7 · Town Clerk Office Supplies	632.90	1,400.00	(767.10)	45.2%
4140.8 · Town Clerk Office Equipment	839.00	900.00	(61.00)	93.2%
4140.10 · Town Clerk Seminars	335.00	1,400.00	(1,065.00)	23.9%
4140.11 · Dog Tags	231.66	300.00	(68.34)	77.2%
4140.12 · Election Wages	866.25	5,000.00	(4,133.75)	17.3%
4140.14 · Election Advertising	0.00	500.00	(500.00)	0.0%
4140.15 · Election Misc. Supplies	2,277.48	1,500.00	777.48	151.8%
4140.16 · Voting Machine	0.00	2,500.00	(2,500.00)	0.0%
4140.19 · Vital Statistic Fees	599.00	800.00	(201.00)	74.9%
4140.36 · Leave Coverage/Town Mtg Minutes	0.00	1.00	(1.00)	0.0%
4140.37 · Record Scanning	0.00	1.00	(1.00)	0.0%
Total 4140 · ELECTION, REG & VITAL STATS	48,173.62	74,422.00	(26,248.38)	64.7%
4150 · FINANCIAL ADMINISTRATION				
4150.1 · Tax Collector Salary	26,921.82	34,640.00	(7,718.18)	77.7%
4150.03 · Bookkeeper Wages	22,892.96	32,100.00	(9,207.04)	71.3%
4150.4 · Outside Auditing	23,025.00	22,625.00	400.00	101.8%
4150.7 · Tax Collector Seminars	75.00	1,200.00	(1,125.00)	6.3%
4150.10 · Registrar of Deeds	475.00	500.00	(25.00)	95.0%
4150.11 · Tax Collector Health Insurance	9,109.62	14,000.00	(4,890.38)	65.1%
4150.12 · Tax Collector Retirement	6,148.42	8,624.00	(2,475.58)	71.3%
4150.15 · Disability/Life Insurance	758.16	1,011.00	(252.84)	75.0%
4150.91 · Tax Collector Liens	399.70	800.00	(400.30)	50.0%
4150.93 · Treasurer Salary	3,027.50	6,055.00	(3,027.50)	50.0%
4150.95 · Tax Collector Office Supplies	851.81	1,500.00	(648.19)	56.8%
4150.96 · Tax Collector Postage	4,731.11	6,500.00	(1,768.89)	72.8%
4150.98 · Treasurer Mileage Reimbursement	145.00	1,000.00	(855.00)	14.5%
Total 4150 · FINANCIAL ADMINISTRATION	98,561.10	130,555.00	(31,993.90)	75.5%
4152 · REVALUATION OF UTILITIES	2,100.00	1.00	2,099.00	210,000.0%
4153 · LEGAL EXPENSES				
4153.3 · General Municipal	10,379.00	21,000.00	(10,621.00)	49.4%
Total 4153 · LEGAL EXPENSES	10,379.00	21,000.00	(10,621.00)	49.4%
4155 · PERSONNEL ADMINISTRATION				
4155.5 · Federal DOT Drug Testing	940.00	1,000.00	(60.00)	94.0%
4155.4 · Payroll Processing	4,402.41	6,000.00	(1,597.59)	73.4%
4155.1 · Medicare	12,886.48	20,568.00	(7,681.52)	62.7%
4155.2 · Social Security	42,524.27	87,947.00	(45,422.73)	48.4%
4155.3 · Unemployment Compensation	0.00	1.00	(1.00)	0.0%
Total 4155 · PERSONNEL ADMINISTRATION	60,753.16	115,516.00	(54,762.84)	52.6%
4191 · PLANNING BOARD				
4191.4 · PB Legal Expenses	0.00	2,500.00	(2,500.00)	0.0%
4191.17 · Land Use Administrator	8,292.85	21,000.00	(12,707.15)	39.5%
4191.1 · PB Postage	959.75	1,100.00	(140.25)	87.3%
4191.2 · PB Secretary Wages	1,729.33	5,500.00	(3,770.67)	31.4%
4191.5 · PB Professional Services	0.00	2,500.00	(2,500.00)	0.0%
4191.6 · PB Advertising	316.80	250.00	66.80	126.7%
4191.7 · PB Printing	0.00	100.00	(100.00)	0.0%
4191.8 · PB Supplies	396.88	600.00	(203.12)	66.1%
4191.9 · PB Equipment	0.00	100.00	(100.00)	0.0%
4191.10 · PB Seminar	0.00	250.00	(250.00)	0.0%
4191.11 · ZBA Secretary Wages	2,119.72	2,000.00	119.72	106.0%
4191.13 · ZBA Postage	372.65	250.00	122.65	149.1%

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4191.14 · ZBA Advertising	582.23	1,000.00	(417.77)	58.2%
4191.15 · ZBA Supplies	227.50	250.00	(22.50)	91.0%
4191.16 · ZBA Seminar	0.00	50.00	(50.00)	0.0%
Total 4191 · PLANNING BOARD	14,997.71	37,450.00	(22,452.29)	40.0%
4194 · GENERAL GOVERNMENT BUILDINGS				
4194.1 · Center Electricity	479.65	750.00	(270.35)	64.0%
4194.2 · Town Hall Maintenance	3,125.37	2,000.00	1,125.37	156.3%
4194.3 · Town Hall Electricity	1,371.16	1,500.00	(128.84)	91.4%
4194.5 · Town Building Emergency Fund	0.00	1.00	(1.00)	0.0%
4194.7 · Sam Lake Maintenance	1,605.96	1,000.00	605.96	160.6%
4194.8 · Sam Lake Electricity	3,325.55	4,000.00	(674.45)	83.1%
4194.11 · Elkins/Houser Building Maint	1,229.89	1,500.00	(270.11)	82.0%
4194.12 · Historical Society Electricity	1,444.51	2,100.00	(655.49)	68.8%
4194.13 · Town Buildings Heat/Oil/Propane	33,668.97	31,000.00	2,668.97	108.6%
4194.14 · Municipal Building Electricity	6,939.35	9,000.00	(2,060.65)	77.1%
4194.16 · Municipal Building Alarms	1,475.06	3,000.00	(1,524.94)	49.2%
4194.17 · Municipal Building Maintenance	7,207.58	6,000.00	1,207.58	120.1%
4194.18 · Sam Lake Security System	180.00	630.00	(450.00)	28.6%
4194.19 · Janitorial Services	3,322.50	11,000.00	(7,677.50)	30.2%
4194.20 · Meetinghouse Maintenance	3,790.49	500.00	3,290.49	758.1%
4194.21 · Transfer Station Security Syst	0.00	500.00	(500.00)	0.0%
4194.40 · Elkins/Houser Security System				
4194.H · Houser Museum Security System	125.93	0.00	125.93	100.0%
4194.E · Elkins Security System	160.93	0.00	160.93	100.0%
4194.40 · Elkins/Houser Security System - Other	0.00	1,000.00	(1,000.00)	0.0%
Total 4194.40 · Elkins/Houser Security System	286.86	1,000.00	(713.14)	28.7%
4194.62 · Town Hall Security System	230.93	500.00	(269.07)	46.2%
4194.63 · Center Maintenance	540.00	2,000.00	(1,460.00)	27.0%
Total 4194 · GENERAL GOVERNMENT BUILDINGS	70,223.83	77,981.00	(7,757.17)	90.1%
4195 · CEMETERIES				
4195.1 · Cemetery Wages	1,905.65	4,300.00	(2,394.35)	44.3%
4195.2 · Sub-Contractor	0.00	1.00	(1.00)	0.0%
4195.3 · Equipment Repairs	0.00	500.00	(500.00)	0.0%
4195.5 · Parts & Supplies	0.00	1.00	(1.00)	0.0%
4195.6 · Cemetery Maintenance	2,675.00	5,100.00	(2,425.00)	52.5%
4195.7 · Tree Removal	0.00	2,000.00	(2,000.00)	0.0%
4195.8 · Record Keeping Software	469.00	900.00	(431.00)	52.1%
4195.9 · Corner Stones	0.00	1.00	(1.00)	0.0%
4195.60 · Headstone repairs	0.00	4,400.00	(4,400.00)	0.0%
4195.61 · Maplegrove Cemetery Layout	0.00	500.00	(500.00)	0.0%
Total 4195 · CEMETERIES	5,049.65	17,703.00	(12,653.35)	28.5%
4196 · INSURANCE				
4196.2 · Worker's Compensation	40,205.00	39,906.00	299.00	100.7%
4196.3 · Liability	61,480.00	61,480.00	0.00	100.0%
Total 4196 · INSURANCE	101,685.00	101,386.00	299.00	100.3%
4197 · ADVERTISING & REGIONAL DEV.				
4197.1 · NH Municipal Association	2,513.00	2,513.00	0.00	100.0%
4197.2 · Central NH Planning	3,298.00	3,298.00	0.00	100.0%
4197.4 · Assoc. of Assessing Dues	50.00	45.00	5.00	111.1%
4197.10 · Town Clerk Dues	0.00	50.00	(50.00)	0.0%
4197.11 · Tax Collector Dues	0.00	50.00	(50.00)	0.0%
4197.12 · NH Local Welfare Admin Assoc	0.00	50.00	(50.00)	0.0%

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Total 4197 · ADVERTISING & REGIONAL DEV.	5,861.00	6,006.00	(145.00)	97.6%
4240 · BUILDING INSPECTION				
4120.13 · Telephone/Email	396.66	635.00	(238.34)	62.5%
4240.1 · Building Inspection Wages	9,874.85	17,000.00	(7,125.15)	58.1%
4120.2 · Supplies	174.99	1,000.00	(825.01)	17.5%
4120.3 · Seminars	0.00	500.00	(500.00)	0.0%
4120.4 · Mileage	185.88	1,000.00	(814.12)	18.6%
4120.5 · Sub Contractor	0.00	500.00	(500.00)	0.0%
4120.10 · Code Enforcement	0.00	500.00	(500.00)	0.0%
Total 4240 · BUILDING INSPECTION	10,632.38	21,135.00	(10,502.62)	50.3%
Total 41 · GENERAL GOVERNMENT	609,073.85	863,611.00	(254,537.15)	70.5%
42 · PUBLIC SAFETY				
4220.70 · SRF Off Duty Details Fire	12,535.25	1.00	12,534.25	1253525.0%
4210.10 · SRF Off Duty Details Police	26,877.50	1.00	26,876.50	2687750.0%
4210 · POLICE				
Police Dept Wages				
4210.c · Administration	25,764.00	36,000.00	(10,236.00)	71.6%
4210.1 · Officer Wages	149,775.64	260,072.00	(110,296.36)	57.6%
4210.0C · Police Chief Salary	68,471.12	89,250.00	(20,778.88)	76.7%
4210.1b · Overtime	6,283.80	15,000.00	(8,716.20)	41.9%
Total Police Dept Wages	250,294.56	400,322.00	(150,027.44)	62.5%
4210.20 · Investigation Expenses	200.00	500.00	(300.00)	40.0%
4210.2 · Cruiser Maintenance				
4210.G · Tires	3,024.00	3,000.00	24.00	100.8%
4210.H · Insurance Deductible	0.00	2,000.00	(2,000.00)	0.0%
4210.I · 2018 Unit 4	78.60	2,000.00	(1,921.40)	3.9%
4210.J · 2026 Unit 3	429.09	2,000.00	(1,570.91)	21.5%
4210.K · 2021 Unit 2	1,857.62	2,000.00	(142.38)	92.9%
4210.L · 2021 Unit 1	78.60	2,000.00	(1,921.40)	3.9%
4210.M · 2023 Unit 5	158.14	2,000.00	(1,841.86)	7.9%
4210.2 · Cruiser Maintenance - Other	0.00	1.00	(1.00)	0.0%
Total 4210.2 · Cruiser Maintenance	5,626.05	15,001.00	(9,374.95)	37.5%
4210.3 · Health Insurance	1,543.23	20,000.00	(18,456.77)	7.7%
4210.5 · Radios & Repairs	450.00	3,300.00	(2,850.00)	13.6%
4210.6 · Dispatch	25,409.00	25,409.00	0.00	100.0%
4210.7 · Gas/Oil	6,952.00	15,000.00	(8,048.00)	46.3%
4210.8 · Office Supplies	1,067.62	2,500.00	(1,432.38)	42.7%
4210.9 · Uniforms	3,263.60	4,000.00	(736.40)	81.6%
4210.11 · Seminars/Dues/Subscriptions	325.00	850.00	(525.00)	38.2%
4210.12 · Prosecutor	1,898.00	2,000.00	(102.00)	94.9%
4210.13 · Telephone	3,188.34	5,500.00	(2,311.66)	58.0%
4210.14 · Training	2,755.45	5,000.00	(2,244.55)	55.1%
4210.16 · Retirement	58,896.50	100,672.00	(41,775.50)	58.5%
4210.17 · Disability/Life Insurance	2,527.32	4,066.00	(1,538.68)	62.2%
4210.91 · Supplies/New Equipment	5,751.58	7,000.00	(1,248.42)	82.2%
Total 4210 · POLICE	370,148.25	611,120.00	(240,971.75)	60.6%
4215 · Civil Defense				
Civil Defense	0.00	1.00	(1.00)	0.0%
Total 4215 · Civil Defense	0.00	1.00	(1.00)	0.0%
4220 · FIRE				
4220.16 · Part-Time Fire Chief	50,578.38	69,213.00	(18,634.62)	73.1%

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 January 1 through September 18, 2026

	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
4220.00 · EMT Wages	58,940.46	80,000.00	(21,059.54)	73.7%
4220.1 · Volunteer Reimbursement	9,127.00	31,000.00	(21,873.00)	29.4%
4220.2 · Forest Fire Costs	1,670.00	1,500.00	170.00	111.3%
4220.3 · Vehicle Maintenance				
4220.3K · 2020 Kawasaki UTV	0.00	1,100.00	(1,100.00)	0.0%
4220.3B · Fire Engine #3	414.86	5,000.00	(4,585.14)	8.3%
4220.3C · Rescue 1	0.00	4,400.00	(4,400.00)	0.0%
4220.3F · Utility	0.00	1,000.00	(1,000.00)	0.0%
4220.3G · Tanker1	201.53	3,500.00	(3,298.47)	5.8%
4220.3H · Command Vehicle	544.30	1,200.00	(655.70)	45.4%
4220.3I · Engine 2	2,767.63	5,000.00	(2,232.37)	55.4%
4220.3J · 2019 F350 Forestry Truck	0.00	1,000.00	(1,000.00)	0.0%
4220.3 · Vehicle Maintenance - Other	243.92	1,000.00	(756.08)	24.4%
Total 4220.3 · Vehicle Maintenance	4,172.24	23,200.00	(19,027.76)	18.0%
4220.3L · Insurance Deductible	0.00	2,000.00	(2,000.00)	0.0%
4220.4 · Training & Prevention	2,026.19	6,000.00	(3,973.81)	33.8%
4220.5 · Dispatch	31,152.00	31,152.00	0.00	100.0%
4220.6 · Radios & Pagers	2,691.73	5,000.00	(2,308.27)	53.8%
4220.8 · Gasoline & Oil	3,863.43	6,300.00	(2,436.57)	61.3%
4220.9 · Fire & Rescue Equipment	3,785.64	11,000.00	(7,214.36)	34.4%
4220.10 · Dry Hydrants	0.00	2,000.00	(2,000.00)	0.0%
4220.11 · Office Supplies	785.94	1,600.00	(814.06)	49.1%
4220.12 · Uniforms	924.03	3,000.00	(2,075.97)	30.8%
4220.13 · Weekend Reimbursements	2,538.00	10,000.00	(7,462.00)	25.4%
4220.14 · Turnout Gear	1,046.00	10,000.00	(8,954.00)	10.5%
4220.15 · Wellness Fitness	0.00	1,000.00	(1,000.00)	0.0%
4220.17 · Fire Prevention Education	0.00	1,000.00	(1,000.00)	0.0%
4220.61 · Fire Hose	1,035.22	1,000.00	35.22	103.5%
4220.91 · Office Equipment	317.28	700.00	(382.72)	45.3%
4220.92 · EMS Continuing Education	1,578.32	5,000.00	(3,421.68)	31.6%
4220.93 · Medical Supplies & Equipment	2,049.60	5,250.00	(3,200.40)	39.0%
4220.94 · Equipment Maintenance	2,391.81	3,000.00	(608.19)	79.7%
Total 4220 · FIRE	180,673.27	309,915.00	(129,241.73)	58.3%
Total 42 · PUBLIC SAFETY	590,234.27	921,038.00	(330,803.73)	64.1%
4311 · HIGHWAYS & STREETS				
4311-1 · HIGHWAY ADMINISTRATION				
4311.1a · Road Agent Salary	59,812.48	80,000.00	(20,187.52)	74.8%
4311.1 · Wages	108,357.11	225,900.00	(117,542.89)	48.0%
4311.OT · Overtime	12,377.54	39,500.00	(27,122.46)	31.3%
4311.2 · Sub-Contractor	0.00	1.00	(1.00)	0.0%
4311.3 · Equipment Repairs				
4311.T1 · T1 Repairs-2011 International	4,062.73	15,000.00	(10,937.27)	27.1%
4311.T2 · T2 Repairs-2005 Sterling	0.00	3,000.00	(3,000.00)	0.0%
4311.T3 · T3 Repairs-2014 International	20,614.70	12,000.00	8,614.70	171.8%
4311.T4 · T4 Repairs-2023 F-550	1,422.74	3,000.00	(1,577.26)	47.4%
4311.T5 · 2018 Freightliner	2,848.04	5,000.00	(2,151.96)	57.0%
4311.T7 · T7 Repairs-2020 F550	10,818.18	3,000.00	7,818.18	360.6%
4311.G · Grader Repairs - Cat	5,229.24	3,000.00	2,229.24	174.3%
4311.BH · Backhoe repairs	2,998.08	2,000.00	998.08	149.9%
4311.BC · Equipment Repairs-Bobcat	567.69	750.00	(182.31)	75.7%
4311.L · Loader Repairs	20,988.83	4,500.00	16,488.83	466.4%
4311.GG · Green Grader	0.00	500.00	(500.00)	0.0%
4311.3 · Equipment Repairs - Other	6,232.47	3,500.00	2,732.47	178.1%

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	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
Total 4311.3 · Equipment Repairs	75,782.70	55,250.00	20,532.70	137.2%
4311.4 · Health Insurance	13,170.13	70,000.00	(56,829.87)	18.8%
4311.5 · Retirement	17,620.79	35,126.00	(17,505.21)	50.2%
4311.6 · Telephone	546.04	1,500.00	(953.96)	36.4%
4311.7 · Supplies	11,081.54	16,000.00	(4,918.46)	69.3%
4311.8 · Gasoline & Diesel	24,271.74	35,000.00	(10,728.26)	69.3%
4311.9 · Tires	0.00	4,000.00	(4,000.00)	0.0%
4311.11 · Highway Equipment	940.96	1,500.00	(559.04)	62.7%
4311.12 · Disability/Life Insurance	2,086.95	3,856.00	(1,769.05)	54.1%
4311.13 · Mowing Town Lands	0.00	5,250.00	(5,250.00)	0.0%
4311.14 · Training	5,920.00	800.00	5,120.00	740.0%
4311.15 · Highway Uniforms	463.00	1,500.00	(1,037.00)	30.9%
Total 4311-1 · HIGHWAY ADMINISTRATION	332,430.98	575,183.00	(242,752.02)	57.8%
4312-1 · HIGHWAYS & STREETS				
4312.1 · Salt	16,647.92	30,000.00	(13,352.08)	55.5%
4612.2 · Sand & Gravel				
4612.2W · Winter Sand	14,087.59	20,000.00	(5,912.41)	70.4%
Total 4612.2 · Sand & Gravel	14,087.59	20,000.00	(5,912.41)	70.4%
4312.3 · Road Tar	216,453.78	230,000.00	(13,546.22)	94.1%
4312.4 · Road Improvements				
4312.4T · Tree Removal	0.00	3,000.00	(3,000.00)	0.0%
4312.4G · Summer Gravel	13,289.21	15,000.00	(1,710.79)	88.6%
4312.4 · Road Improvements - Other	7,995.23	21,000.00	(13,004.77)	38.1%
Total 4312.4 · Road Improvements	21,284.44	39,000.00	(17,715.56)	54.6%
4612.5 · Sand & Salt sub contractor	7,867.02	12,000.00	(4,132.98)	65.6%
4612.6 · Signage	1,268.39	750.00	518.39	169.1%
4612.30 · Road Side Mowing	16,310.00	16,000.00	310.00	101.9%
Total 4312-1 · HIGHWAYS & STREETS	293,919.14	347,750.00	(53,830.86)	84.5%
4313 · CULVERTS & BRIDGES				
4313.1 · Culvert/Bridge Maintenance	0.00	1,000.00	(1,000.00)	0.0%
Total 4313 · CULVERTS & BRIDGES	0.00	1,000.00	(1,000.00)	0.0%
4316 · STREET LIGHTING	1,904.81	2,500.00	(595.19)	76.2%
Total 4311 · HIGHWAYS & STREETS	628,254.93	926,433.00	(298,178.07)	67.8%
4323 · SOLID WASTE				
4321-1 · SOLID WASTE COLLECTION				
4321.1 · Wages	53,385.28	78,500.00	(25,114.72)	68.0%
4321.3 · Overtime	694.44	5,000.00	(4,305.56)	13.9%
4321.4 · Telephone	1,806.68	2,000.00	(193.32)	90.3%
4321.5 · Supplies	1,036.06	750.00	286.06	138.1%
4321.6 · Electricity	2,005.11	3,000.00	(994.89)	66.8%
4321.7 · Gas & Oil	2,511.52	3,500.00	(988.48)	71.8%
4323.9 · Building Maintenance	1,737.00	2,500.00	(763.00)	69.5%
4323.10 · Seminars	201.35	400.00	(198.65)	50.3%
4323.12 · Truck Repairs				
4323.P · Packer Truck Repairs	1,402.75	2,000.00	(597.25)	70.1%
4323.12 · Truck Repairs - Other	0.00	1.00	(1.00)	0.0%
Total 4323.12 · Truck Repairs	1,402.75	2,001.00	(598.25)	70.1%
4323.16 · Equipment Repairs				
4323.T · Trailer	0.00	500.00	(500.00)	0.0%

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 January 1 through September 18, 2026

	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
4323.B · Baler Repairs	0.00	200.00	(200.00)	0.0%
4323.16 · Equipment Repairs - Other	0.00	800.00	(800.00)	0.0%
Total 4323.16 · Equipment Repairs	0.00	1,500.00	(1,500.00)	0.0%
4323.17 · Bag Purchase	0.00	8,000.00	(8,000.00)	0.0%
4321.19 · Storm Water Drainage	0.00	1.00	(1.00)	0.0%
4323.19 · Ground Water Testing	4,870.75	10,100.00	(5,229.25)	48.2%
Total 4321-1 · SOLID WASTE COLLECTION	69,650.94	117,252.00	(47,601.06)	59.4%
4324 · SOLID WASTE DISPOSAL				
4324.5 · Construction & Demolition	8,564.80	10,000.00	(1,435.20)	85.6%
4324.4 · Universal Waste	868.99	3,000.00	(2,131.01)	29.0%
4324.2 · Recycling Services	5,708.95	5,000.00	708.95	114.2%
4324.3 · Hazardous Clean-up	0.00	1.00	(1.00)	0.0%
4324.1 · Co-op Fee MSW	37,352.36	54,775.00	(17,422.64)	68.2%
Total 4324 · SOLID WASTE DISPOSAL	52,495.10	72,776.00	(20,280.90)	72.1%
Total 4323 · SOLID WASTE	122,146.04	190,028.00	(67,881.96)	64.3%
4351 · Energy Committee				
4351.7 · CCPC Secretary Wages	0.00	1.00	(1.00)	0.0%
4351.5a · Administration	0.00	250.00	(250.00)	0.0%
4351.6 · Community Power Committee	0.00	1.00	(1.00)	0.0%
4351.1 · Clean Energy NH Membership	300.00	300.00	0.00	100.0%
4351.02 · Training	0.00	150.00	(150.00)	0.0%
4351.3 · Programs	0.00	250.00	(250.00)	0.0%
4351.5 · Misc	0.00	50.00	(50.00)	0.0%
Total 4351 · Energy Committee	300.00	1,002.00	(702.00)	29.9%
4411 · HEALTH				
4411.2 · Health Officer	58.78	0.00	58.78	100.0%
4414.1 · Animal Control	0.00	200.00	(200.00)	0.0%
4415 · HEALTH AGENCIES				
4415.2 · Penacook Rescue	93,600.00	187,010.00	(93,410.00)	50.1%
4415.3 · Loudon Rescue	0.00	10,000.00	(10,000.00)	0.0%
Total 4415 · HEALTH AGENCIES	93,600.00	197,010.00	(103,410.00)	47.5%
Total 4411 · HEALTH	93,658.78	197,210.00	(103,551.22)	47.5%
4441 · WELFARE				
4441.4 · CASA Donation	2,500.00	2,500.00	0.00	100.0%
4441.3 · Community Action Program	2,600.00	2,600.00	0.00	100.0%
Total 4441 · WELFARE	5,100.00	5,100.00	0.00	100.0%
4442 · - DIRECT ASSISTANCE				
4442.1 · Direct Assistance	1,636.20	20,000.00	(18,363.80)	8.2%
4442.3 · Direct Assistance-Rent	5,550.00	0.00	5,550.00	100.0%
Total 4442 · - DIRECT ASSISTANCE	7,186.20	20,000.00	(12,813.80)	35.9%
45 · CULTURE AND RECREATION				
4550 · LIBRARY				
4550.42 · Payroll Processing	645.00	851.00	(206.00)	75.8%
4550.41 · FICA Taxes	11,082.93	14,860.00	(3,777.07)	74.6%
4550.40 · Workers Comp Insurance	0.00	397.00	(397.00)	0.0%
4550.35 · Technology	0.00	2,500.00	(2,500.00)	0.0%
4550.36 · Capital Improvements/Computers	1,959.23	4,500.00	(2,540.77)	43.5%
4550.33 · Town Newsletter	350.00	350.00	0.00	100.0%

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	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
4550.34 · Contracts	3,660.37	5,000.00	(1,339.63)	73.2%
4550.1 · Wages	145,865.56	194,248.00	(48,382.44)	75.1%
4550.2 · Maintenance Repairs	7,561.58	3,000.00	4,561.58	252.1%
4550.3 · Books/Mags/Materials	7,024.49	10,000.00	(2,975.51)	70.2%
4550.4 · Dues/Meetings/Education	670.00	1,800.00	(1,130.00)	37.2%
4550.5 · Telephone	1,604.43	2,500.00	(895.57)	64.2%
4550.7 · Electricity	1,897.01	3,300.00	(1,402.99)	57.5%
4550.8 · Postage	322.00	500.00	(178.00)	64.4%
4550.9 · Equipment Supplies	2,019.72	5,500.00	(3,480.28)	36.7%
4550.10 · Health Insurance	62,546.56	89,000.00	(26,453.44)	70.3%
4550.11 · Programs	2,726.13	4,000.00	(1,273.87)	68.2%
4550.15 · Retirement	11,417.59	16,310.00	(4,892.41)	70.0%
4550.17 · Disability/Life Insurance	1,907.82	2,544.00	(636.18)	75.0%
4550.21 · Cleaning	2,310.42	4,500.00	(2,189.58)	51.3%
Total 4550 · LIBRARY	265,570.84	365,660.00	(100,089.16)	72.6%
4583 · PATRIOTIC PURPOSES				
4583.1 · Memorial Day	159.76	500.00	(340.24)	32.0%
4583.2 · Fourth of July	10,000.00	10,000.00	0.00	100.0%
Total 4583 · PATRIOTIC PURPOSES	10,159.76	10,500.00	(340.24)	96.8%
4589 · HISTORICAL SOCIETY				
4589.1 · Preservation Expense	0.00	1,300.00	(1,300.00)	0.0%
4589.2 · Misc. Supplies	0.00	200.00	(200.00)	0.0%
Total 4589 · HISTORICAL SOCIETY	0.00	1,500.00	(1,500.00)	0.0%
4651 · HISTORIC DISTRICT COMMISSION				
4651.1 · Secretary Wages	417.67	1,000.00	(582.33)	41.8%
4651.2 · Postage	42.42	200.00	(157.58)	21.2%
4651.3 · Supplies	103.00	250.00	(147.00)	41.2%
Total 4651 · HISTORIC DISTRICT COMMISSION	563.09	1,450.00	(886.91)	38.8%
Total 45 · CULTURE AND RECREATION	276,293.69	379,110.00	(102,816.31)	72.9%
4500 · PARKS & RECREATION				
4520.14 · Riverland Conservation Area	633.20	900.00	(266.80)	70.4%
4520.1 · Repairs	0.00	1.00	(1.00)	0.0%
Soccer				
4520.3 · Soccer Field Maintenance	0.00	450.00	(450.00)	0.0%
4520.4 · Soccer Program Admin Costs	160.00	120.00	40.00	133.3%
4520.5 · Soccer Equipment	0.00	1,995.00	(1,995.00)	0.0%
Total Soccer	160.00	2,565.00	(2,405.00)	6.2%
Halloween				
4520.10 · Decorations & Supplies	0.00	600.00	(600.00)	0.0%
4520.11 · Refreshment & Candy Costs	0.00	1,000.00	(1,000.00)	0.0%
Total Halloween	0.00	1,600.00	(1,600.00)	0.0%
Total 4500 · PARKS & RECREATION	793.20	5,066.00	(4,272.80)	15.7%
4611 · CONSERVATION				
4611.1 · Dues	0.00	600.00	(600.00)	0.0%
4611.2 · Postage	0.00	1.00	(1.00)	0.0%
4611.3 · Printing & Advertising	0.00	1.00	(1.00)	0.0%
4611.4 · Supplies	0.00	1.00	(1.00)	0.0%
4611.5 · Professional Services	36.00	500.00	(464.00)	7.2%
4611.6 · Training	0.00	100.00	(100.00)	0.0%

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	Jan 1 - Sep ...	Budget	\$ Over Budget	% of Budget
4611.7 · Easement Monitoring	0.00	2,945.00	(2,945.00)	0.0%
4611.8 · Land Management	4,815.00	7,900.00	(3,085.00)	60.9%
4611.10 · Water Quality Treatment	0.00	1,500.00	(1,500.00)	0.0%
4611.12 · Administrative Support	0.00	1.00	(1.00)	0.0%
4611.13 · Conservation Project Support	0.00	1.00	(1.00)	0.0%
Total 4611 · CONSERVATION	4,851.00	13,550.00	(8,699.00)	35.8%
4711 · PRINCIPAL LONG TERM DEBTS				
4711.9 · Cruiser-Bridge-Command Car	50,000.00	50,000.00	0.00	100.0%
4711.15 · Backhoe Lease	20,158.37	20,158.00	0.37	100.0%
Total 4711 · PRINCIPAL LONG TERM DEBTS	70,158.37	70,158.00	0.37	100.0%
4721 · INTEREST LONG TERM DEBT				
4721.15 · Backhoe Lease	6,246.00	6,246.00	0.00	100.0%
4721.16 · New Fire Truck Bond	10,850.35	10,850.00	0.35	100.0%
4721.81 · Cruiser-Bridge-Command Car	2,550.00	2,550.00	0.00	100.0%
Total 4721 · INTEREST LONG TERM DEBT	19,646.35	19,646.00	0.35	100.0%
4790 · OTHER DEBT SERVICES				
4790.3 · Fees - Cost of Debt Issuance	6,950.00	0.00	6,950.00	100.0%
Total 4790 · OTHER DEBT SERVICES	6,950.00	0.00	6,950.00	100.0%
491 · OPERATING TRANSFERS OUT				
4915 · Payments To Capital Reserve				
4915.40 · Sam Lake Hse Expend Trust Fund	56,150.76	0.00	56,150.76	100.0%
4915.39 · Renewable Energy	5,200.00	0.00	5,200.00	100.0%
Total 4915 · Payments To Capital Reserve	61,350.76	0.00	61,350.76	100.0%
Total 491 · OPERATING TRANSFERS OUT	61,350.76	0.00	61,350.76	100.0%
Total Expense	3,658,273.95	4,207,130.00	(548,856.05)	87.0%
Net Ordinary Income	2,401,713.16	(2,730,973.00)	5,132,686.16	(87.9)%
Other Income/Expense				
Other Expense				
4900 · - Intergovernmental Payments				
4901 · Local School Tax				
4901.01 · Local School Tax Warrant	5,561,435.00	0.00	5,561,435.00	100.0%
4901.02 · Local School Tax Assessment	589,644.00	0.00	589,644.00	100.0%
Total 4901 · Local School Tax	6,151,079.00	0.00	6,151,079.00	100.0%
Total 4900 · - Intergovernmental Payments	6,151,079.00	0.00	6,151,079.00	100.0%
Total Other Expense	6,151,079.00	0.00	6,151,079.00	100.0%
Net Other Income	(6,151,079.00)	0.00	(6,151,079.00)	100.0%
Net Income	(3,749,365.84)	(2,730,973.00)	(1,018,392.84)	137.3%